

QUINCY

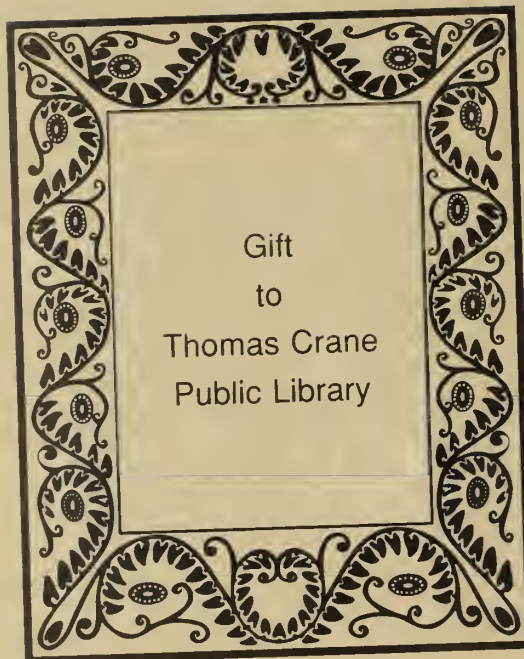


CITY HALL

1991 ANNUAL REPORT

QUINCY, MASSACHUSETTS

"City Of Presidents"



COVER PHOTO

A PRETTY PICTURE--City Hall, all decked out for the Flag Day-Welcome Home Parade honoring returning veterans of the Persian Gulf and for the Fourth of July in 1991, makes a picturesque setting with new historical-style street lamps, flower beds and shrubs.

(Quincy Sun photo by Tom Gorman)

This 1990 annual City Report is printed on recycled paper

Reports, Quincy, Mass
1991

CITY OF QUINCY

MASSACHUSETTS



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ANNUAL CITY REPORT

1991

Fiscal Year July 1, 1990 - June 30, 1991

This Annual Report was prepared under the
direction of Mayor James A. Sheets

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Section I
**Quincy's
Government**

PROFILE OF A CITY

QUINCY, MASSACHUSETTS

**The City of Presidents
1625-1990**

QUINCY - YESTERDAY

- 1614 - Explored by Captain John Smith
- 1621 - Visited by Captain Myles Standish
- 1625 - Settled by Captain Wollaston
- 1640 - Mt. Wollaston was incorporated as the Town of Braintree
- 1735 - Birth of John Adams
- 1737 - Birth of John Hancock
- 1767 - Birth of John Quincy Adams
- 1779 - John Adams drafts the Constitution of Massachusetts
in Quincy
- 1792 - The North Precinct of Old Braintree and part of Dorchester
become the Town of Quincy
- 1888 - Chartered as the City of Quincy

QUINCY - TODAY

Population:	84,985
Land area:	16.77 square miles
Shoreline:	26 miles
Tax Rate:	\$10.72 Residential, 24.02 Commercial
	Assessed Valuation: \$5,038,500,330

THE MAYOR



Honorable
JAMES A. SHEETS

Mayor of the City of Quincy 1990-1991

Quincy City Council 1973 - 1989

President of City Council 1984 - 1985

Massachusetts House of Representatives 1975 - 1978

'Let Us Continue Working Together'

The City of Quincy is crowned with strength and character, with goodness and greatness, with pride and purpose. It seems that the very character of John Adams, John Quincy Adams, Josiah Quincy, John Hancock, Abigail and Louisa Catherine Adams has been etched in every generation giving each the strength, wisdom and determination necessary to meet the challenge of their day.

At no time was the strength more in evidence than over the past 12 months. The road has been difficult. To meet the economic crisis it was necessary to pass the sewer use fee which is a burden to each of us as home owners and residents, but particularly to our senior population on fixed incomes. It was also necessary to make 6% across-the-board cuts which meant both a reduction in personnel and in programs.

While several other sister cities have endured financial chaos and plunging revenues, we in Quincy have maintained both our fiscal stability and our credit rating. We have worked together; we have shared creative ideas; we have not allowed a crisis of the budget to become a crisis of the spirit. We have not allowed a shortfall of revenue to become a crisis of resolve. We have all been willing to work together for the common good. For that I thank each of you on the Council and School Committee and the people of this great city. As Senator Harold said in The Globe on December 30th concerning Quincy, "Factions have not developed, everyone is working together, which is something we have not seen in the city for a long time."

However, I must tell you the financial crisis is deepening. It is now more national than local, but its impact is just as real. Some fiscal watchdogs estimate that 1500 banks will fail in 1991 and that number of bankruptcies will continue to occur at an alarming rate. In this fiscal year alone in the city of Quincy, we will be unable to collect 3.1 million dollars in property tax. That circumstance will cause a deficit of at least 1 million dollars in the current budget.

The prospects for the FY92 budget are equally grim. We have been told by the Department of Revenue that even though proposition #5 passed, cities and towns should plan their budgets around the level funding of local aid. With FY92 fixed costs increasing, such as pension and health care premiums at a projected 4.3 million, crafting a budget will be difficult at best.

Some of our creative efforts of the last 12 months

will be helpful. Our administration's having negotiated a first of its kind, revolutionary recycling contract with BFI, has led to a minimum savings of \$250,000 in this years budget and a reduction of \$250,000 in the FY92 budget - a total savings to the city of half a million dollars.

I will also be recommending to the City Council for their approval the quarterly mailing of property tax bills. Quarterly billings should allow us to save between \$300,000 and \$500,000 dollars in interest on temporary borrowing. It will help preserve city services.

It is my goal to provide a FY92 budget which does not include layoffs. This will be extremely difficult to achieve and perhaps impossible. To balance this year's budget, I instituted 6% across-the-board cuts in all departments. We cannot repeat that action. While the functions of all departments are valuable and necessary, some are more fundamental and critical than others. To me, the most fundamental responsibility of government is to provide for both public safety and education.

Regarding schools: We must not close a single school. We must also avoid the unhealthy educational process of shifting different grades from one school to another. It is my goal to not only level fund the school budget at the FY91 level, but to cover at least \$718,000 dollars of the mandated school program costs such as chapter 766. Some cuts will still be necessary, however, these must be accomplished without the closing of schools and the shifting of classes. I am certain that the newly formed city-wide task force on reductions will be most helpful in these difficult times. Indeed to have such an educationally-oriented committee as this, chaired by a city councillor, is testimony to the kind of cooperation we have in our city today.

Regarding the police and fire departments: It is also my intention to at least level fund the police and fire budgets. There can be no question that a further reduction in the fire department budget will result in the closing of at least one fire station. This is totally unacceptable to me at this time and I believe to the people of this city. In the police department, we currently have fewer police officers than at any time in the last 20 years. In my opinion we cannot further reduce this, our frontline against crime.

Unfortunately, level funding of these three departments can only be achieved with at least a 4% reduction in other city department budgets. We hope to do this through natural attrition of personnel, retirement by incentives, cutting expenses and quarterly tax

billings.

Once again this fiscal year I propose no capital outlay budget. To meet emergency capital needs, I will present to the city council a request for a 1.9 million dollar emergency bond issue on January 21st. This will allow us to meet a number of public safety and other needs both in the school system and the general government.

Additionally, the FY92 budget does not contain money for raises, the money is simply not there.

If we are to meet these new economic challenges, we must meet them together as we have in the past 12 months. While these fiscal problems are painful and real, we will successfully resolve them and they will pass into history. As I said in my inaugural, their character is fleeting and temporal. The truly lasting issues are quality of life issues. Those are issues that affect generations, our children and our children's children. These are the legacies of importance. This administration has been meeting the challenge to build those legacies.

Together with the people of the impacted communities we defeated the Clean Harbors planned toxic waste incineration plant for the Fore River Basin. They had their tens of millions of dollars and we had faith in our cause.

We have continued to carry our fight to the MWRA. Our law suit still stands and all MWRA attempts to date to have it dismissed have failed. Indeed, one of the largest fines ever paid by the MWRA-\$10,000-was paid to the city of Quincy for violating our conservation laws and fouling our marine environment. We will continue to fight the MWRA until all avenues are exhausted.

Our recycling program has been an enormous success. Nurtured by the recycling committee, given life by the McCauley administration, we were able to expand to it at a no cost increase a weekly curbside program including the pick up of glass, paper, plastic and leaves. Shortly, I will be recommending to the recycling committee, the creation of a full-scale city recycling center. This center will be a public-private venture that will include a redemption center, capacity for recycling in commercial buildings and multi-family dwellings, a locus for the deposit of household hazardous waste, and a number of specialized recycling programs. With this recycling center, the city of Quincy will be in the national forefront as having one of the most progressive and innovative recycling programs. Negotiations are currently underway with a number of companies to accomplish this objective.

The next major industry in Quincy will be tourism: The foundation of tourism is the recognition and promotion of our rich historical heritage. Quincy is second only to Boston in the number of historical sights, yet we rank eighteenth in the state in historical

tourism visits. Our efforts in Washington D.C. to make Quincy's case were successful. The inclusion of \$250,000 dollars in the U.S. Department of Interior's budget for planning America's history in Quincy was a gigantic step forward. We will be meeting later today with the national park service and will present to them our recommendation for a national heritage park. Our recommendation will include the construction of a major visitor center in downtown Quincy and the creation of a national heritage park in the heart of downtown which will include: The United First Parish Church, The Dorothy Quincy House, The Adams Academy, The Woodward School, The Hancock Cemetery, City Hall, The Thomas Crane Library, Freedom Park and the Adams Mansion. Our next objective is to be included in the department of interior federal budget in October.

The installation of the 42 historical lights and the uplighting of the Adams Academy by the Quincy Partnership is a demonstration to the interior department that there is a true public-private commitment to the historical richness of Quincy.

Then of course there is Cleaner-Greener: An unqualified success. Over 1500 people became involved in the cleaning up of our community. Over 50 organizations helped provide the volunteer leadership. That spirit has caught on and expanded. Such new programs as "An Evergreen Quincy," "Adopt a Sidewalk" and our new "Pride Patrol" will keep the momentum moving forward in the year ahead. The beautification of downtown Quincy will also continue. It is our intention to expand these programs to a number of new sites including the area around the Ross Parking Garage.

Yes, we look better and feel better about ourselves as a city. However, this is only the prelude to the introduction of the Quincy Plan. This plan will provide for the revitalization of North Quincy, Wollaston, and downtown business districts within a historical context. The Quincy Plan includes a number of component parts: The historical (which is already well on its way), tourism, the creation of at least two development partnerships, the completion of an infrastructure plan which will deal with parking and road access to the business areas, the construction of an inn or hotel, the revitalization to the areas with design review standards within a historical context, and the construction of a cultural facility. It is our intention that the broad framework for this massive ten year plan will be ready by the end of February.

As we continue to reflect upon the past year and look to the future, no where is progress more evident than at Quincy Hospital. With the appointment of Ellen Zane, the new director, we rolled up our sleeves and went to work. I can now tell you that I believe that Quincy Hospital will be the dominant health care

institution on the South Shore within the next five years. Look out here we come. What has happened:

In January - The new emergency rooms opened with their specialty trained physicians and staff.

In June - Operating rooms renovations started and are 65% complete.

In August - In the maternity area - 8 labor/delivery rooms were started and are 80% complete.

In September - The new 20 bed adult geropsychiatry unit opened. It is only one of two such units in Massachusetts and the only one South of Boston...It achieved 100% occupancy within 6 weeks.

In November - The city council approved the lease for an M.R.I. Quincy Hospital will become the only community hospital in the state with a full-time on-site M.R.I. service.

In Community Outreach: The hospital has created the following new programs: Wellness Wednesday, Medical Watch, Health Screenings and Community Rounds.

In Asian Services: The hospital has engaged the Peach Corporation, a consulting firm with expertise in Asian health services. The AT&T Language Line has been installed which provides round-the-clock telephone translation services in the 140 languages. The hospital has participated in internship programs for Asian students from Boston's Chinatown Training Center.

So successful has the hospital been, that the business of the year award was made to Quincy Hospital by the Quincy Business News.

The past 12 months have been challenging and exciting. Let me say I am proud of the performance of each of our departments and the increased spirit of cooperation with the unions who represent our workers. Together we will continue to grapple creatively with quality of life issues.

Please allow me to remind you of something I said at the close of my inaugural speech in January 1990. As the older mariner would say, whether we succeed or fail, will depend not on the force of the gale, but the set of the sail; not on the intensity of our problems but on our response to them. If we have been successful in our recycling program, if we have been successful in the defeat of the Clean Harbors incinerator, if we have been successful in cleaning up and beautifying Quincy, if we have been successful in securing money to move Quincy into its rightful place in America's history, and if we have been successful in moving Quincy Hospital forward as a growing and effective health care institution, then we have been successful because we have learned the secret of leadership -- that the hopes for our future rest not on the grandness of our plans but in the character of our people.

If we have succeeded, it has been through the combined efforts of the citizens of Quincy, the business commitment and my colleagues in government. If we are to continue to succeed in the months and years ahead, it will simply be because we know that trust is more important than the exercise of power, that leadership must be conscientious and accountable, because we listen before we act. If we continue to succeed it will be because we drink at the well-spring of public life -- caring about others. Let us continue working together right now.



MAYOR JAMES SHEETS is joined by former Mayors Walter Hannon, Arthur Tobin and Francis McCauley following Mid-Term Address in the City Council Chamber. Former Mayor Joseph LaRaia attended the ceremony but left before the photo was taken.

(Quincy Sun photo by Tom Gorman)

THE QUINCY CITY COUNCIL - 1991



MEMBERS OF THE 1991 City Council from left, (seated) Charles J. Phelan, Ward 5 Councillor; Theodore P. DeCristofaro, President and Ward 2 Councillor; Patricia M. Toland, Councillor at-Large. Standing, Thomas A. Fabrizio, Ward 4 Councillor; Lawrence F. Chretien, Ward 3 Councillor; Timothy P. Cahill, Councillor at-Large; Michael T. Cheney, Councillor at-Large; Thomas J. Nutley, Ward 6 Councillor; Peter Kolson, Ward 1 Councillor.

CITY COUNCIL COMMITTEES

1991

COMMITTEES OF THE WHOLE	CHAIRMAN	VICE CHAIRMAN
FINANCE	Toland	Nutley
ORDINANCE	Cheney	Nutley
PUBLIC WORKS	Kolson	Phelan
OVERSIGHT	Fabrizio	Cahill
DISPOSAL	Chretien	Kolson
DOWNTOWN	Cahill	Toland
PUBLIC SAFETY	Phelan	Fabrizio
STATE & FEDERAL FUNDS	Toland	Cheney
EDUCATION	Chretien	Phelan
HUMAN SERVICES	Fabrizio	Nutley
PUBLIC HEALTH & HOSPITAL	Nutley	Cheney
PUBLIC TRANSPORTATION	Nutley	Cheney

*** OTHER COMMITTEES ***

(The first person named is Chairman and the second person is Vice Chairman)

RULES

Chretien, Kolson, Cahill, Fabrizio, Nutley

TOURISM

Cahill, Fabrizio, Kolson, Phelan, Cheney

PUBLIC PARKS & RECREATION

Kolson, Cahill, Cheney, Nutley, Fabrizio

LAND CONVEYANCE

Nutley, Chretien, Fabrizio, Cahill, Phelan

BEAUTIFICATION

Cheney, Toland, Chretien, Cahill, Nutley

PENSION

Toland, Kolson, Cheney, Cahill, Fabrizio

YOUTH

Cahill, Phelan, Nutley, Fabrizio, Kolson

VETERANS SERVICES

Nutley, Cahill, Phelan, Fabrizio, Kolson

SENIOR CITIZENS

Phelan, Fabrizio, Kolson, Chretien, Toland

ENVIRONMENTAL CONTROL

Cheney, Chretien, Cahill, Kolson, Nutley

DATA PROCESSING

Phelan, Chretien, Cahill, Cheney, Toland

THE QUINCY SCHOOL COMMITTEE - 1991



MEMBERS OF THE 1991 School Committee, from left, (seated) Frank C. Santoro, Vice-Chairman; James A. Sheets, Mayor and Chairman; Dr. Robert Ricci, Schools Superintendent and Secretary to School Committee; Standing, Mary J. Powers, Stephen Durkin, Mary P. Collins, Margaret Nigro and Ronald Mariano.

BOARDS AND COMMISSIONS

Quincy Council on Aging

Board of Directors

John Noonan, Director
Trudy Buckley
Rev. M. Alicia Corea
Maida Moakley
Kathleen M. Webb
Kendall Kiely
Kay Bamford
Dr. Joseph E. McDermott
Frank Kearns
Raymond Yeung
Gerard Weidmann
John Valuntas
Alexander P. Farquhar

Ex Officio

M. Jane Gallahue
John P. Comer
Barry Welch

Quincy Detoxification Center, Inc.

(Faxon Recovery Service)

M. Jane Gallahue, President
Dana Childs, Treasurer
Martin Haddigan, Clerk
Lawrence O'Donnell, Esq.
Hon. Thomas Brownell
Gertrude Barry

Quincy Planning Board

Joseph McConville, Jr., Chairman
James Kelley
Nicholas Verenis
Samuel M. Tuttle
Dean Nicastro

Rent Grievance Board

Jane Reikard, Chairperson
Elenda Lipsitz
Donald Uvanitte
Paul Hogan
Ruth Linehan
Edward Flavin
Lawrence J. Falvey

Building Board of Appeals

Walter J. Hickey, Chairman
Russel Erickson
Anthony Losordo

Board of License Examiners

George Pasqualucci, Chairman

Alan J. MacLeod
Walter MacDonald

Zoning Board of Appeals

Maureen Mazrimas, Chairperson
Allan F. MacDonald
John F. Keenan
Martin Gordon
Michael Faherty

Woodward School

Board of Managers

Hon. James A. Sheets, Mayor
John M. Gillis, Clerk
Dana Childs, Treasurer
Robert E. Foy, III, Auditor
Joyce Baker

Quincy Housing Authority

Frank Kearns
James P. McDonald
Rosemary Wahlberg
Thelma Rogers
Rev. James Kimmel

Public Burial Places

Board of Managers

Robert LaFleur, Graves Registration Officer
Arloe Webber
Arthur Wahlberg
Earl Eaves
Paul M. Mauriello
Peter P. Gacicia
Richard T. Sweeney, Jr.

Board of Assessors

James J. Papile
Henry Bertolon
Marion A. Fantucchio

Historic District Commission

Doris Oberg
Ruth Wainwright
Frank Evans
Mary Clark
Richard Lockhead
Joyce Baker

Conservation Commission

Christopher Carroll, Chairman
Dr. E. James Iorio
Walter Gantley
Lawrence Heffernan

William Nugent
Mary Ann Lencki
Olin A. Taylor

Park and Recreation Board

Bryant L. Carter, Jr., Chairman
Gerard A. Coletta, Jr.
A. Ernest Aristide
Kathy Mitchell
Charlotte Digiacomio
J. Thomas Mullaney
Howard Crowley
Frank Santoro
Peter M. Kenney

Quincy City Hospital

Board of Managers

Louis Mazzini
Norma Gacicia
Gertrude Buckley
David B. MacIntosh
Dr. Norman Wilson
Daniel Dunn
Stephen Lenhardt, Sr.
Daniel Chia-Sen Lee, M.D.
Robert J. Griffin

Quincy Retirement Board

George McCray
Robert E. Foy, III
Roger Perfetti

Trustees of The Thomas Crane Public Library

L. Paul Marini, Chairman
Arthur Ciampa, Treasurer
Dorothy Laing
John A. Luongo
Philip Curtis, Jr.
Thomas Hurlebaus

Traffic Control

Francis Mullen
Paul O'Connell
Greg Doyle
Saeed Mizza
David Kinnecom

Harbor Master

Bernard Reisberg

Board of Registrars

John M. Gillis
John Papile
Louise Randall
Michael Cronin

Industrial Development Finance Authority

Ann L. Binder
Barbara Lynch
Vito Barressi
Walter Hannon
James F. Eddy

Cable Advisory Council

William Earley
M. Jane Gallahue
Barry Welch
John Schmock
Bette Campbell
Arthur Gillis
Charles N. Ross
Maida Moakley

Designer Selection Committee

Gregory Doyle, Chairman
David P. Tenney
Robert Wilson



PERSIAN GULF VETERANS got a rousing reception at a combined Flag Day-Welcome Home Parade in June sponsored by the city and the Quincy Partnership. This Patriot missile--the real thing--got a lot of attention from the estimated 50,000 viewers.



MAYOR JAMES SHEETS, Ron Kaufman, aide to President George Bush and John (Jake) Comer, American Legion past National Commander, carry flags in the Quincy Flag Day-Welcome Home Parade in tribute to returning Persian Gulf veterans. Behind them are former Mayors Arthur Tobin and Joseph LaRaia.

(Quincy Sun photos by Tom Gorman)

Section II

**Municipal
Departments**

BUILDING DEPARTMENT

MATTHIAS MULVEY, BUILDING INSPECTOR



Construction In Decline

FY 1990-91 continues to show decline in the construction industry. The total estimated cost of construction in Quincy has halved since the previous fiscal year.

This department has seen several bankrupt projects start up again in a different fashion from the previously issued permit. 99 Granite Street went from an office building to elderly housing. 99 Bracket Street went from retail space and condominiums to elderly housing. It will be advantageous to the city to see these projects completed.

Other projects in the pipeline are the total remodeling of the old Lefty's Lounge on Hancock Street in North Quincy into a family style restaurant to be called "Tullio's". Nick's Restaurant will be remodeling Nobby McClerman's gas station into a new, updated restaurant at 65 Granite Street.

Other substantial projects were: construction of a dialysis center at Crown Colony; continued tenant fit-ups at Presidents Place; continued work at the east and west wings of Quincy Hospital; addition and alterations to the Co-Operative Bank on Quincy Avenue; tenant fit-ups at 3 South Road, 100 Newport Avenue Extension, and 108 Myrtle Street. Also under construction is the Neace Library and renovations to Gardner Hall at Eastern Nazarene College.

This department has kept a close eye on several projects that changed hands due to bankruptcy. We will ensure they are completed according to all appli-

cable codes and ordinances.

This department has assisted many homeowners with remodeling projects. We have also continued offering assistance to coastal property owners who have had repetitive flood losses. Our primary concern is to ensure that all reasonable steps are taken to prevent further property content damage.

January 24, 1991, saw the tragic fire at the Cortez house on Mears Avenue. This department was astounded with the outpouring of concern and help by neighbors, local businesses, government officials and especially the Stone family in helping the Cortez and Wall families rebuild their home and getting back on track with their lives. Thank you to all who helped.

This department has kept busy with the many public safety inspections of existing buildings that, by law, we must conduct. The inspections are at places of assembly, schools, multifamily structures, liquor stores and all places with a license from the License Board.

Again, this department has been successful with abating zoning violations throughout the city. The consistent enforcement of the Zoning Bylaws improves the quality of life in the city.

In closing, I would like to thank Mayor Sheets, the City Council and all city agencies for assisting and supporting the Building Department in the performance of its duties.

BUILDING REPORT

July 1, 1990 - June 30, 1991

<u>No. of Permits</u>	<u>Description</u>	<u>Estimated Cost</u>
9	One Family Dwellings	\$ 894,000.00
2	Two Family Dwellings	235,000.00
1	Nine Unit Condominium	411,840.00
3	Mercantile Buildings	2,090,830.00
12	Garages	98,000.00
1077	Residential Alterations	6,721,715.00
196	Non-Residential Alterations	9,715,401.00
35	Removals	72,690.00
89	Signs	110,740.00
<u>134</u>	<u>Miscellaneous</u>	<u>1,092,654.00</u>
1588		\$21,442,870.00

22 Dwelling units added through new construction

55 Dwelling units added through alteration

Receipts for FY 1990-1991

\$ 364,462.25

Public Safety Inspection Fees

\$6,421.00

888 Gas Permits Issued

\$8,860.00

1320 Plumbing Permits Issued

\$18,357.00

Ward Tabulations of Building Operations

<u>Ward</u>	<u>No. Of Permits</u>	<u>Estimate Cost</u>
I	419	\$4,893,970.00
II	187	1,881,839.00
III	143	954,995.00
IV	161	2,382,658.00
V	338	4,173,430.00
VI	<u>310</u>	<u>7,155,978.00</u>
	1558	\$21,442,870.00

Major Construction Projects Other than Dwelling

Gas Station & Repair Garage - 627 Newport Avenue

\$88,000.00

Temporary Power Plant - 1776 Heritage Drive

\$1,800,000.00

Lubrication Facility and Retail Space - 366 Centre Street

\$202,830.00

The following permits were issued for EXTENSIVE NON-RESIDENT ALTERATIONS:

Dialysis Clinic - 500 Crown Colony Avenue	\$ 150,000.00
New Cafeteria - 1100 Crown Colony Drive	100,000.00
Restaurant - 1250 Hancock Street	150,000.00
Power Plant Alterations - 1776 Heritage Drive	100,000.00
Addition to Union Hall - 68 Sagamore Street	130,000.00
Alterations to East & West Wing, Quincy Hospital - 114 Whitwell Street	475,000.00
Alterations to Bank - 85 Quincy Avenue	504,000.00
5th Floor Alteration - 1250 Hancock Street	122,837.00
Alteration to Tennant Space - 3 South Road	280,000.00
Repair Fire Damage to Kentucky Fried Chicken - 707 Hancock Street	110,000.00
Tenant Fit-up - 1515 Hancock Street	120,000.00
Office Fit-up, 7th floor - 3 South Road	300,000.00
Office Renovation - 1070 Hancock Street	182,250.00
Alterations of Office Space - 100 Newport Avenue Extension	325,000.00
Tenant Space, 2nd floor - 100 Newport Avenue Extension	100,000.00
Addition and Alterations to Neace & Gardner Halls - 119 & 123 Elm Avenue	2,089,000.00
Renovations to Baybank South - 54-60 McGrath Highway	100,000.00
Addition to Repair Garage - 51 Garfield Street	151,000.00
Interior Alterations to Office Building - 108 Murtle Street	840,000.00
Interior Alteras at Bradlees - 215 Quincy Avenue	105,262.00
Office Renovations, 2nd floor - 3 South Road	100,000.00
Tenant Fit-up for Blue Cross-Blue Shield - 100 Newport Avenue Extension	327,000.00

The Board of License Examiners held monthly meeting to examine persons seeking licenses to take charge of construction in the City of Quincy. 24 persons were examined - 18 passed, 1 did not pass, 4 were scheduled to be recalled and 1 was requested to submit drawings.

CITY CLERK'S OFFICE

JOHN M. GILLIS, CITY CLERK



City's Vital Statistics

HUNTING LICENSES

Resident	126
Sporting	160
Sporting (Free)	121
Sr. Citizen Hunt	4
Sr. Citizen Sport	14
Non Resident - Alien	4
Resident - Alien	2
Archery Stamp	36
Mass. Waterfowl Stamp	120
Duplicate	7

FISHING LICENSES

Resident	411
Non-Resident	10
Minor	12
Sr. Citizen Fish	22
Resident - Alien	24
Fish (free)	16
Duplicate	1

DOG LICENSES

Male	1069
Female	875
Spayed	69
Kennel	0
Free	3
Transfer	2
Late Charge	44

VITAL STATISTICS

Births	1782
Deaths	1113
Marriages	893

POPULATION - JANUARY 1, 1991

84,985

REGISTERED VOTERS July 1, 1991

44,540

WETLANDS CONSERVATION

Non-Resident	4
Resident	613

QUINCY LICENSE DEPT.

DESCRIPTION	AMOUNT
1 Day General License	\$138.50
1 Day All -Alcohol	\$300.00
Club All Alcoholic	\$8450.00
Druggist All Alcohol	\$600.00
Gen. On The Premises	\$2200.00
Ammunition Inflammables	\$32.50
CV All Alcoholic	\$64000.00
Ret-Store All Alcoholic	\$19000.00
Tavern All Alcoholic	\$850.00
Veterans/Legions All Alcohol	\$1400.00
Common Victualer	\$12591.00
Dancing Alcohol Est.	\$100.00
Dancing School	\$35.00
Garage	\$34.50
Gasoline/Repair	\$3550.50
Innholder	\$1300.00
Junk Wagon/Shop	\$90.00
Lords Day	\$410.00
Lodging House	\$1548.00
Motor I	\$130.00
Motor II	\$2850.00
Motor III	\$50.00
Managers	\$180.00
Movies \$40 Screen	\$40.00
Cabaret Music	\$275.00
Old Gold/Silver	\$250.00
Pinball	\$12710.00
Pawnbroker	\$100.00
Parking Space(s)	\$294.00
Pool Tables	\$790.00
Secondhand	\$150.00
Self Service	\$2000.00
Hackney	\$940.00
Club Wine & Malt	\$450.00
C.V. Wine & Malt	\$5250.00
Ret-Store Wine & Malt	\$6000.00
Explosives	\$2.00
	<hr/>
	\$149091.00

1990 State Election Results

Final Election

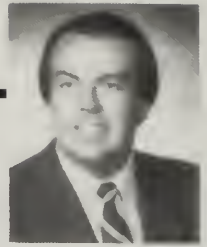
OFFICES AND CANDIDATES							
U.S. SENATOR	WARD I	WARD II	WARD III	WARD IV	WARD V	WARD VI	TOTAL
Kerry	3429	3427	3887	3158	3553	3545	20999
Rappaport	2317	2547	2513	2408	2384	2257	14426
Blanks	309	315	384	319	330	334	1991
TOTAL	6055	6289	6784	5885	6267	6136	37416
GOVERNOR							
Silber & Clapprood	3146	2971	3428	2839	3058	3187	18629
Weld & Cellucci	2549	2950	2991	2691	2806	2619	16606
Umina & DeBerry	176	171	175	175	183	148	1028
Blanks	184	197	190	180	220	182	1153
TOTAL	6055	6289	6784	5885	6267	6136	37416
ATTORNEY GENERAL							
Harshbarger	3859	3846	4374	3688	4001	3965	23733
Sawyer	1801	2025	2048	1824	1880	1787	11365
Blanks	395	418	362	373	386	384	2318
TOTAL	6055	6289	6784	5885	6267	6136	37416
SECRETARY OF STATE							
Connolly	3000	2956	3358	2767	3095	3032	18208
McCarthy	1820	2081	2118	1938	1891	1853	11701
Ahern	759	784	854	760	828	849	4834
Blanks	476	468	454	420	453	402	2673
TOTAL	6055	6289	6784	5885	6267	6136	37416
TREASURER							
Galvin	2272	2233	2311	2060	2142	2199	13217
Malone	3136	3454	3800	3252	3544	3356	20542
Nash	322	278	355	288	294	288	1825
Blanks	325	324	318	285	287	293	1832
TOTAL	6055	6289	6784	5885	6267	6136	37416
AUDITOR							
DeNucci	3284	3414	3814	3246	3464	3405	20627
Murray	1803	1950	2010	1772	1877	1831	11243
Sherman	443	415	417	369	401	401	2446
Blanks	525	510	543	498	525	499	3100
TOTAL	6055	6289	6784	5885	6267	6136	37416
CONGRESS							
Donnelly	4466	4620	4971	4265	4610	4416	27348
Blanks	1589	1669	1813	1620	1657	1720	10068
TOTAL	6055	6289	6784	5885	6267	6136	37416

COUNCILLOR							
	WARD I	WARD II	WARD III	WARD IV	WARD V	WARD VI	TOTAL
Eleey	4145	4191	4416	3904	4152	3963	24771
Blanks	1910	2098	2368	1981	2115	2173	12645
TOTAL	6055	6289	6784	5885	6267	6136	37416
SENATOR							
Harold	3948	3933	4348	3718	3969	3763	23679
Van Schaick	1779	1937	1976	1789	1878	1923	11282
Blanks	238	419	460	378	420	450	2455
TOTAL	6055	6289	6784	5885	6267	6136	37416
REPRESENTATIVE							
1st Norfolk							
Morrissey			2365	945	1916	3531	8757
Gallagher			1525	568	1428	2272	5793
Blanks			225	90	212	333	860
TOTAL			4115	1603	3556	6136	15410
2nd Norfolk							
Tobin	4420		778	3013	1842		10053
Blanks	1635		403	1269	869		4176
TOTAL	6055		1181	4282	2711		14229
3rd Norfolk							
Cerasoli		3736	767				4503
Balzano		1732	406				2138
Eaton		453	211				664
Blanks		368	104				472
TOTAL		6289	1488				7777
DISTRICT ATTORNEY							
Delahunt	4271	4540	4832	4145	4389	4203	26380
Blanks	1784	1749	1952	1740	1878	1933	11036
TOTAL	6055	6289	6784	5885	6267	6136	37416
REGISTER OF PROBATE							
Hughes	3977	4223	4387	3947	4083	3933	24550
Blanks	2078	2066	2397	1938	2184	2203	12866
TOTAL	6055	6289	6784	5885	6267	6136	37416
COUNTY TREASURER							
Raymondi	3607	3839	3874	3573	3487	3379	21759
Hall, Jr.	1866	1938	2235	1794	2089	2057	11979
Blanks	582	512	675	518	691	700	3678
TOTAL	6055	6289	6784	5885	6267	6136	37416

COUNTY COMMISSIONER							
	WARD I	WARD II	WARD III	WARD IV	WARD V	WARD VI	TOTAL
Ahearn	2822	2921	3198	2685	2915	2837	17378
Olsen	2282	2475	2579	2351	2379	2339	14405
Blanks	951	893	1007	849	973	960	5633
TOTAL	6055	6289	6784	5885	6267	6136	37416
QUESTION NO. 1							
Yes	4121	4262	4800	4109	4435	4413	26140
No	1423	1426	1468	1326	1403	1292	8338
Blanks	511	601	516	450	429	431	2938
TOTAL	6055	6289	6784	5885	6267	6136	37416
QUESTION NO. 2							
Yes	2741	2880	3084	2786	2716	2786	16993
No	3015	3028	3406	2824	3266	3088	18627
Blanks	299	381	294	275	285	262	1796
TOTAL	6055	6289	6784	5885	6267	6136	37416
QUESTION NO. 3							
Yes	2217	2449	2653	2433	2307	2388	14447
No	3659	3592	3930	3299	3804	3595	21879
Blanks	179	248	201	153	156	153	1090
TOTAL	6055	6289	6784	5885	6267	6136	37416
QUESTION NO. 4							
Yes	2929	3020	3242	2836	3010	3066	18103
No	2503	2589	2917	2485	2715	2511	15720
Blanks	623	680	625	564	542	559	3593
TOTAL	6055	6289	6784	5885	6267	6136	37416
QUESTION NO. 5							
Yes	3237	3394	3700	3311	3217	3272	20131
No	2304	2281	2541	2101	2573	2412	14212
Blanks	514	614	543	473	477	452	3073
TOTAL	6055	6289	6784	5885	6267	6136	37416
QUESTION NO. 6							
Yes	2926	3049	3279	2827	3058	3051	18190
No	2450	2451	2780	2439	2567	2475	15162
Blanks	679	789	725	619	642	610	4064
TOTAL	6055	6289	6784	5885	6267	6136	37416

CITY SOLICITORS OFFICE

STEPHEN J. McGRATH, CITY SOLICITOR



Over \$2.5 Million Back Taxes Collected

Under the direction of the Mayor, the Office of the City Solicitor provides legal services for the municipal corporation.

The Solicitor, his assistants, and counsel are responsible for defending the city against all lawsuits and claims brought against the corporation, its offices, employees, and departments. They must also commence and prosecute all legal actions arising from claims, rights or privileges of the city or any department or administrative board of the city.

These responsibilities usually include litigation; the review of legal documents and the rendering of legal opinions upon request from the Mayor, City Council or department heads.

During fiscal year 1991, the office of the Solicitor, under the direction of Solicitor Stephen J. McGrath, successfully protected the city's interest in a variety of lawsuits and claims brought against the city or municipal personnel, many of which involved complex legal

principles and varying degrees of potential financial exposure to the city.

The department also defended the city's positions in numerous civil service and other labor related proceedings, and, through the Worker's Compensation Agent, in many Worker's compensation claim cases.

The long standing litigation concerning the Woodward School for Girls and the Executive House were brought to a successful conclusion with a favorable settlement for the city.

Many major bankruptcies have been pursued resulting in back tax collections of over \$2.5 million dollars.

The City of Quincy Solicitor's Office concluded a very successful year wherein numerous new projects were undertaken and where the attorney and support staff continued to provide quality professional services for the citizens of Quincy.

CONSERVATION

HEATHER SARGEANT, ENFORCEMENT OFFICER



More Positive Changes

The 1990-1991 fiscal year has brought more positive changes.

Several municipal drainage and maintenance/repair projects have been permitted and implemented. Positive results can be observed even as this report is written.

The involved city employees can be proud of these repair projects, and especially of the Post Island Salt Marsh Restoration Project.

Moving from the planning to the implementation stage with recent issuance of final state-required permits, this project brings together the talents and interests of municipal, political, and civic participants on local, state and federal levels.

Much has been done this past year to prepare for the installation of two tidegates, one of which will regulate tidal flow within this "floating marsh," thereby reducing (eventually eliminating) the phragmites plants which choke growth of the desirable, healthy saltmarsh plants, and which have been proven to be a fire hazard in this Adams Shore neighborhood.

One of the most exciting features of this project will be the installation of a one-vehicle-width bridge over the Mallard Road Channel, which will be reopened to allow the most advantageous flow and flushing of the entire marsh. This bridge will provide safe access to the few homes behind Post Island Road, while allowing the recreation of a preexisting culvert in this area.

The neighbors on this side of Mallard Road, who have come under threats of fire damage from phragmites grown out of control, will, like their fellow residents, which have thereby had that threat removed from their properties. The benefit of a healthy marsh, conservation-wise, means a safe and healthy environment for all its inhabitants.

In other projects around the city, permits granted include home-improvement projects, additions and decks counting for the large percentage of residential filings.

Businesses and service station filings also amount to a largest percentage of residential filings.

Businesses and service station filing also amount to a large part of the notices of intent filed this past year, as these parties strive to comply with applicable laws regarding tank installations, a definite improvement for conservation purposes and general safety and citizen welfare. A high level of communication among city departments makes these improvements happen smoothly.

The Conservation Commission and Enforcement Officer look forward to the next fiscal year and the many surprising changes it shall bring to the city.

July 1, 1990 to June 30, 1991:

Enforcement Orders issued:	11
Court Complaints issued:	2
Requests for Determination of Applicability issued:	41
Notices of Intent filed:	44
Requests for Amendments to Orders of Conditions:	4
Order of Conditions issued:	37
Certificates of Compliance issued:	5
Emergency Certificates of Work requested:	2

Members of the Conservation Commission are:

Christopher N. Carroll
E. James Iorio, Chairman
Paul Kennedy
Olin A. Taylor
Walter Gantley
Mary Ann Lencki
William Nugent



Assisting Senior Citizens In Their Needs

The Council on Aging continued its effort this past year to identify the needs of Quincy's senior citizens and to assist them in accessing information and services to improve their quality of life in the City of Quincy. The Council provides a very important referral service, matching seniors' needs and inquiries with the appropriate available resources and agencies that serve and assist the elderly. These referrals may range from health and housing issues to transportation, nursing home information, volunteer opportunities, senior social clubs and counseling and support groups.

The Council on Aging has been concentrating on increasing its visibility and outreach in the community and expanding its communication network to include senior clubs, senior housing complexes and community centers as well as those in private homes.

The staff consists of a director, secretary, seven outreach workers and three senior corps aides. Guidance and support for the Council's programs are provided by a 15 member Council on Aging Board of Directors. With three members representing the Health Department, the Recreation Department and the Housing Authority and the other 12 being appointed by the Mayor on staggered terms, the Board meets once a month at City Hall to discuss issues concerning Quincy's elderly population. With representation from such agencies as South Shore Elder Services, The Division of Elderly Health, Quincy Hospital, UMASS Gerontology, Continental Cablevision and Handicapped Affairs, the board brings to the Council on Aging a wide range of expertise.

The medical transportation program is the most vital and the most used service provided by the Council on Aging. The fleet of six vans offers free transportation to local doctors, dentists and hospitals, one of which makes two daily trips to Boston Hospitals. The vans also transport seniors to the three (3) nutritional lunch sites coordinated by the South Shore Elder Services. The Council also makes this service available to the South Shore Center for the Blind as well as shopping for shut-ins and to small groups for food shopping trips and transportation to the Farmers Market. Through prior years' grants, each van is equipped with a two-way radio and four vans are

wheelchair equipped.

The Quincy Council on Aging maintains the Senior Drop-In Center on High School Avenue for various non-profit groups throughout the city for social activities. Such groups as the South Shore Center for the Blind, Alcoholics Anonymous, World War I Veterans, Granite City Grange, and cribbage, chess, and senior social groups. Through the cooperation of several merchants and labor from the Norfolk County Sheriff's office, the Council on Aging was able to make substantial improvements to the site, the Council on Aging and the Consumer Offices.

The Quincy Council on Aging, in cooperation with the Mayor's office, the Recreation Department and the Beechwood Community Life Center again helped successfully support the Ninth Annual Senior Olympic Games. The week long activities program included golf, swimming, bowling, softball, volleyball and track and field events as well as the volleyball game between the seniors and city officials. The Senior Olympics week was capped off with an awards ceremony at Beechwood. The Council on Aging was honored to be one of the event's sponsors.

The Consumer Assistance program, sponsored to mediate complaints between merchants and consumers was once again staffed by our consumer advocate and supported by South Shore Elder Services and the Council on Aging. The S.H.I.N.E. (Serving Health Information Needs of the Elderly) Program was also sponsored by the Council and staffed with a SHINE counselor who provided assistance to seniors on issues concerning Medicare, Medicaid and S.S.I.

The annual Thanksgiving Day dinner was sponsored and funded by the Mayor's Office and coordinated by the Council on Aging. The meal was another great success as many volunteers served over 150 seniors their Thanksgiving Day dinner.

Other programs provided by the Council on Aging included the Senior Citizen I.D. program which provides seniors with an I.D. card used for discounts at participating merchants. The MBTA Pass program, which provides seniors and handicapped persons with discount fares on the MBTA was successful in issuing over 400 passes at the Senior Drop-In-Center.

In cooperation with the Mass Department of Agriculture and the Mass Department of Public Health, the Council on Aging distributed over \$2000.00 worth of Farmer's Market coupons to eligible seniors for use at the Quincy Farmer's Market.

Flu vaccine was provided to thousands of Quincy's seniors through the combined efforts of the Quincy Health Department and the Council on Aging. Blood pressure clinics were also held throughout the city by the many community centers.

The Tax Assistance program provided assistance with tax preparation to approximately 600 senior citizens this year. The program is coordinated by the Council on Aging and the AARP by utilizing IRS-trained volunteers and has met with growing success each year. The volunteers were recognized at a reception with certificates from the Mayor and "Thank-You" from the AARP, the IRS, and the Mass. Dept. of Revenue.

The government surplus food program was delivered to elderly shut-ins and handicapped by the Council on Aging as well as to other seniors through the various Community Centers and Quincy Commu-

nity Action Program.

As a vital source of community information, the Council on Aging distributed 60,000 newsletters last year. Each month the newsletter provides information detailing events, activities, and resources available to the senior community.

PROGRAMS AND SERVICES

Outreach.....	2,316
Referral.....	2,935
Medical Transportation.....	34,569
General Information.....	11,619
Blood Pressure/Flu.....	3,948
Recreation.....	3,473
Newsletter (per Month).....	5,000
Drop-In-Center.....	17,110
I.D. Cards.....	57
Tax Preparation.....	602
MBTA Passes.....	400+
Senior Olympics.....	175
Farmers Market.....	400
Shopping Trips.....	4,056
Congregate Meal Transportation.....	7,455



EMILY COOK RETIRED after 4 years service with the Quincy Council on Aging. Seated with her is her husband **Edward Cook**. Standing are **Thomas Koch**, Executive Secretary to Mayor James Sheets, **City Council President Ted DeCristofaro**, **Brian Buckley**, former Council on Aging Director and present Director **Thomas Burke**.

(Quincy Sun photo by Tom Gorman)

DATA PROCESSING

ROBERT BRENNAN, DIRECTOR



New Real Estate Appraisal System

OPERATIONS

This years operations were mainly completing the Police computer installation and rewriting the residential and commercial real estate appraisal system. In addition, preparation was made for quarterly tax billing to start July 1991 and the installation of a laser printer to replace custom preprinted computer forms.

The selection of a printer and actual bid process took over four months. The printer is scheduled for a July 1991 delivery. It is hoped that it will be ready for the 1st quarterly real estate tax bill.

We currently have 159 terminals and 98 personal computers installed in the various City departments. Most of the personal computers are connected to the main City computer network. It is estimated that another 18 terminals/personal computers will be installed next year. Although this is a slower rater of growth then previous years, we are working with the smaller departments now.

APPLICATIONS

During the year, three hundred and two (302) special program or processing changes were requested and made. Of these, 62 were for changes to programs to correct 'bugs' or mandated changes, 84

were for program enhancements, and 156 were for special or one-time reports.

MODIFICATIONS

- Payroll, FICA implementation
- Tax title, taxes in litigation and deferred taxes
- Fire incident reporting, install new release
- Cemetery records for additional cemeteries
- Quincy College grade reporting system
- Licensing board, additional licensing preparation
- Retirement board, payroll changes
- Water department, revised interest and water liens process

NEW

- Recreation department, applications and reporting
- Quarterly health insurance reporting
- Quincy street and Zip code database created
- Fire department, insurance and medical payments tracking
- Personnel department, retiree health/labor servicer reports
- Traffic, parking sign database
- Collector, electronic transfer real and payroll data

FIRE DEPARTMENT

THOMAS GORMAN, JR., FIRE CHIEF



Thomas Gorman Named Chief

Chief Paul E. O'Connell returned to the position of Deputy Chief in October, 1990, at which time the direction of the department was entrusted to Acting Chief Thomas F. Gorman, Jr. On October 2, 1991, Thomas F. Gorman, Jr. was appointed permanent chief of the department by Mayor James A. Sheets.

The Quincy Fire Department has been modernized due to computerization of the personnel files, fire prevention reports and graph studies, enabling the department to recognize areas where fires occur most often. We are also able to determine by the graphs the companies doing the mist runs, the time of these calls and the numbers of alarms of fire. By tracking this over the next few years, we will be able to determine the direction the city is going in fire protection. This is the first year the Department of Public Safety has furnished a report advising us on the number, types and time of day, companies are out of quarters. This will be a great help in analyzing fire potential in the City of Quincy.

TRAINING

Due to budget cutbacks, this division has been reduced to Firefighter Robert N. Mood working with the Insurance Services Organization study, compiling reports for training films. He also oversees pump testing. A training program was obtained from the Fire Emergency Network in Houston, Texas. All the fire stations have access to this program which was a gift from the Department of Community Cablevision and enables the department to use the most modern fire techniques in emergency medical training and hazardous material. The training captain has been detailed to an engine company due to lack of manpower. I hope to bring him back on line as soon as possible. Training is a vital part of the department.

FIRE PREVENTION

In conjunction with the Department of Environmental Protection, inspections were made on the removal of underground tanks...many from contaminated soil. New piping to these tanks has been done in accordance with Massachusetts General Laws. Other duties are in the field of fire investigation. The personnel in this department are sent to school for arson investigation, installation of tanks, repairs to oil burner and

other related areas of fire prevention.

HAZARDOUS MATERIAL OFFICE

Lieutenant John R. Menz's duties continue to expand. The disposal of hazardous material has become a major part of our lives. Lieutenant Menz responds to calls for hazardous materials, how to dispose of them safely and investigating spills of hazardous materials. Money has been recouped, through his efforts from the 21E law. Hazardous material can no longer be placed in rubbish barrels or poured down drains. The field is expanding to make the environment a safer place.

Lieutenant Menz has obtained eight hazardous material disposable suits - level 1 - from the Massachusetts Water Resources Authority, plus a gas detector and equipment. Personnel are training in the use of this equipment enabling them to know when an area is deficient in oxygen or if there is an explosive mixture.

FIRE DEPARTMENT MAINTENANCE

All apparatus is tested and undergo service checks. Also, pumps and hose. The two mechanics do a great job for the number of pieces of equipment to be serviced. Presently, there are two pumpers in the shop. A ladder truck is being refurbished at Middleboro Fire at a considerable saving to the city and will be returned in November. It will be placed in service at Ladder 5.

FIRE ALARM MAINTENANCE

Under the direction of Superintendent of Fire Alarm, Robert J. Campbell, and worker of Massachusetts Electric, the fire alarm system is being revamped, necessitating the changing of fire alarm wires. This civilian group also maintains fire alarm systems in public buildings. Also, they are working with the Massachusetts Water resources Authority in bringing the fire alarm system on line at the shipyard. Five miles of cable have been replaced throughout the city. Proof of their good work came during Hurricane Bob when a tree toppled on a power line and only one circuit was lost. These civilian members of the department are hard workers.

As an adjunct to civilian employees, I wish to make note of the two administrative clerical workers; Secretary to the Chief, Dorothy Mulcahy and the Payroll Clerk, Janice Reynolds. I believe their dedicated ser-

vice to this large public safety department has been overlooked and that they be recognized for what they have contributed to the City of Quincy.

EMERGENCY MEDICAL TRAINING

Many members of the department are participating

in this program to be certified as EMT's. This group provides quick emergency care to the citizens of Quincy. The men continue to work, attending classes on their own time to become apprised of the many changes in emergency medical training.

METHOD OF ALARM FOR FISCAL 1991 INCIDENTS ON Q.F.D.

In fiscal 1991 of the 7,712 incidents on the Quincy Fire Department were from:

773-9800 or 773-6400	755
Box Alarms	2,659
Stills at the stations	197
911 Emergency Phone	3,994
Other sources	157

The following is a percentage breakdown of the different Methods of Alarms.

9800	9.8%
Box Alarms	34.5%
Still	2.6%
911	51.1%
Other	2.0%

MULTIPLE ALARMS JULY 1, 1990 - JUNE 31, 1991

2 ALARMS.....	86 Willard Street.....	June 3, 1991
2 ALARMS.....	140 Quincy Avenue.....	May 23, 1991
3 ALARMS.....	85 Mears Avenue.....	January 24, 1991
2 ALARMS.....	39 Bower Road.....	January 14, 1991
2 ALARMS.....	30 Main Street.....	January 1, 1991
2 ALARMS.....	243-253 Willard Street....	November 14, 1990
2 ALARMS.....	75 Arthur Street.....	October 11, 1990
2 ALARMS.....	257 Willard Street.....	October 7, 1990
2 ALARMS.....	47-51 Nelson Street.....	September 27, 1990
3 ALARMS.....	71-73 South Street.....	July 17, 1990

INCIDENT REPORTS FOR FISCAL 1991 BY STATION FOR QUINCY FIRE DEPARTMENT

Engine 1	2,466
Engine 2	1,189
Engine 3	809
Engine 4	1,009
Engine 5	1,067
Engine 6	386
Engine 7	279
Engine 8	527

YEARLY INCIDENTS BY STATION

Fiscal 1991

Engine 1	31.7%
Engine 2	15.4%
Engine 3	10.5%
Engine 4	13.1%
Engine 5	13.8%
Engine 6	5.0%
Engine 7	3.6%
Engine 8	6.8%

ANNUAL STATISTICAL FIRE PREVENTION BUREAU REPORT

The Fire Prevention Bureau, during the fiscal year, collected a grand total of \$22,957.00 under the revised fee schedule passed by the City Council. Fees collected are from the following sources; Fire Reports - 84, Permits - 311, Inspections - 121, Smoke Detector Certificates - 432.

HEALTH DEPARTMENT

JANE GALLAHUE, HEALTH COMMISSIONER



Many Health Services Offered

During this past year The Health Department's preventative health services, educational and environmental activities have been expanded to address serious public health problems as AIDS, the effects of substance abuse, the impact of environmental pollution and the effects of disasters on residents - among others. A range of daily inspectional and regulatory services are provided with continual emphasis on education for staff in food service establishments. The development of local ordinances designed to protect the public health remain a priority. A summary of our past year's preventive health, educational, environmental, inspectional and regulatory activities is as follows:

Preventive Health Educational Activities - The Health Department, The Mayor's AIDS Task Force and the Quincy AIDS Consortium, worked with Staff of Quincy Cablevision to produce our third "Quincy's Response to AIDS" which was aired in October. The one hour and a half program included discussions of how AIDS is transmitted through high-risk behaviors understanding of essential preventive measures, dispelling myths, fears and discriminatory behaviors about the disease and developing an understanding of and compassion for people with AIDS. An AIDS Resource Directory was also produced and distributed through-out The South Shore listing over thirty agencies and individuals who are available to help people concerned about HIV infection, A.R.C. and AIDS. In addition, our staff continue to be available to answer telephone calls, to provide educational in-service and to distribute the latest research and educational materials about AIDS.

Staff participate on The Methadone Maintenance Review Committee to monitor the progress of clients receiving methadone along with counselling. The program was instituted to help clients overcome their IV drug use - and thus prevent their high risk of contracting and spreading AIDS and hepatitis B. The Health Department is also an active participant on The Coalition for Substance Abuse in Quincy and serves on the Board of Directors of Quincy Detox-Faxton Recovery Service. Staff also participate on The School Health Advisory Committee and will play an active role on The Adolescent Health Needs Planning

Committee. Both committees are concerned with the prevention of substance abuse along with other significant public health problems of adolescents.

Preventative Activities Food-Borne Illness - Our health inspectors visit over 400 food establishments in the city about three times a year to investigate violations of The Sanitary Code and to enforce corrective action. Education along with informational materials on those violations capable of causing food-borne illness are routinely provided. Both our health inspectors and nurses also conduct immediate investigations of alleged and actual cases of food borne illnesses.

Our choke-saving training course for food establishment staff was offered in the spring with over 150 participants. Given by The Red Cross, the training course provided information and demonstration to prevent patrons from choking on food lodged in air pathways. "A Safe Food Handlers" Workshop is also scheduled for next December 4, 1991.

Prevention of Lead Poisoning Activities - Our housing code inspector conducts weekly lead determination inspections, upon request, and recommends further testing and corrective actions, if required. This program has been in effect for the past two years to help prevent lead poisoning in children. Our nurses have also been conducting monthly lead screening clinics for children ages nine months to six years to determine exposures and to refer for further testing and treatment in children, when required. The homes of children with specific lead levels are always tested for lead with abatement orders issued when required.

Prevention Health Services Clinics and Screening Programs - Our public health nurses conduct weekly screening clinics for tuberculosis control, monthly adult immunization and blood pressure clinics and yearly flu clinics. Over 5,400 doses of the flu vaccine were given to Quincy residents at public and private housing facilities, neighborhood centers, the health department and to shut-ins through home visits. Vaccine was also distributed to private physicians and to nursing homes. An annual glaucoma clinic was also held this past year, again in conjunction with the Lions Club. Vision, hearing and scoliosis screening programs along with monitoring and as-

assessment of students immunization status are provided to the cities four parochial schools and Woodward School for Girls, through our nursing division.

Our annual Rabies Clinic was held in April to provide immunization for cats and dogs as a preventive measure against Rabies. To also serve as a preventative measure against the disease, our animal inspector quarantines and realesses all dogs reported having bitten individuals in the city.

Environmental Activities - Concerns over Indoor Air Pollution led staff to develop a model indicating the sources and control of pollution in the home. This model is used to educate all age groups. In addition to indoor air pollution staff investigate follow-up, and require resolution, when necessary, of residents complaints concerning outdoor air pollution sources, of hazardous material spills, and of drainage, and water pollution complaints - among others. Our Bathing Beach Program consisted of water sampling and notification of the safety of our beaches for swimming and the daily monitoring of the clams dug in Quincy are specific and necessary environmental pollution control programs.

Review of sub-division, zoning board of appeals plans, and the Granite Street Pumping Station provided important input for prevention of potential environmental problems. Quarterly and annual training for prevention of potential environmental problems. Quarterly and annual training for compliance with the Right to Know Law, by our sanitarian, provides employees with knowledge of any hazardous materials in the workplace.

To address issues of concern within The Fore River Basin, review, comment and testimony was offered by staff regarding the proposed Edgar Power Plant Project. In addition staff work closely with environmental personnel at Procter and Gamble and take an active role as members of The Disaster Planning, SARA Title III and Local Emergency Planning Committees.

Inspection/Licensing Services - In addition to inspecting all restaurants in The City, our health inspectors also routinely inspect and license all public and semi-public swimming pools, all massage parlors, health clubs, suntanning facilities and stables, throughout the year. A wide variety of complaints are also investigated by the inspectors with correction orders issued as required. Inspections of all housing complaints, the ordering of the necessary corrections and further legal actions, if required, are carried out daily by our Code inspectors. In addition The Housing Code inspectors inspect all rooming houses, hotels, motels and vacant dwellings throughout the year.

Our public nurse license and monitor twenty-five group day care centers in Quincy to insure compli-

ance with the health and safety regulations of The State Office for Children.

Local Regulations and Ordinances continue to be developed and/or enforced by The Health Department to ensure the public's health and safety. Recent ordinances include the licensing and monitoring of tanning facilities and the proposed ordinance to control overflowing dumpsters and litter.

The health department continues to expand its role in dispensing health information to the public. Materials are continually distributed on such public health concerns as AIDS, Hepatitis, Lead Poisoning, Eastern Equine Encephalitis, Passive and Active Smoking, Substance Abuse, Radon, Rabies along with a range of other materials on communicable diseases and additional environment issues of concern to residents.

To address the increasing public health and environmental problems facing The City, Staff continually work with our elected officials, staff from health and human service agencies, the public and private sector, the clergy, businesses and industries, citizen groups and concerned residents. Working together we are striving to substantially decrease environmental pollution, and to improve the overall level of health and the quality of life for the residents of Quincy.

QUINCY HEALTH DEPARTMENT NURSING DIVISION ANNUAL REPORT 1990-1991

I.	Total Home Visits	184
II.	Total Office Visits	1604
III.	Total Telephone Visits	4962
IV.	Total Child and Adult Health Clinics	58
	Total Patients Served	4199
V.	Total School Visits	144
VI.	Total Day Care Center Visits	129
VII.	Total In-Service Education	141
VIII.	Total Conferences	248
IX.	Total Meetings	117
X.	Tuberculosis	
	Cases Reported	107
	Contacts	25
	Suspects	1176
	Positive Reactors	136
XI.	Health Guidance	5098
XII.	Communicable Diseases Reported	121
XIII.	A.I.D.S. Informational Referral	61
IV.	Alien Evaluations	12
XV.	Biologic Services	64

QUINCY HEALTH DEPARTMENT
ANNUAL REPORT
PAROCHIAL and PRIVATE SCHOOLS
HEARING TESTS
1990-1991

Sacred Heart School	
First Examination	374
Failures	16
Retests	44
Referrals	16
Total Tested	450

St. Joseph's School	
First Examination	372
Failures	2
Retests	38
Referrals	2
Total Tested	414

St. Ann's School	
First Examination	150
Failures	3
Retests	9
Referrals	3
Total Tested	155

St. Mary's School	
First Examination	139
Failures	0
Retests	9
Referrals	0
Total Tested	148

Woodward School	
First Examination	22
Failures	0
Retests	1
Referrals	0
Total Tested	23

QUINCY HEALTH DEPARTMENT
ANNUAL REPORT
PAROCHIAL and PRIVATE SCHOOLS
SCOLIOSIS TESTS
Grades 5,6,7,8,9

Sacred Heart School	
First Examination	205
Failures	8
Retests	0
Referrals	8
Total Tested	221

St. Joseph's School	
First Examination	95
Failures	6
Retests	0
Referrals	6
Total Tested	107

St. Ann's School	
First Examination	68
Failures	2
Retests	0
Referrals	2
Total Tested	72

St. Mary's School	
First Examination	62
Failures	0
Retests	0
Referrals	2
Total Tested	64

Woodward School	
First Examination	38
Failures	0
Retests	0
Referrals	6
Total Tested	44

QUINCY HEALTH DEPARTMENT
ANNUAL REPORT
PAROCHIAL and PRIVATE SCHOOLS
VISION TESTS
1990-1991

Sacred Heart School	
First Examination	422
Failures	43
Retests	46
Referrals	43
Total Tested	554

St. Joseph's School	
First Examination	317
Failures	15
Retests	37
Referrals	15
Total Tested	384

St. Ann's School	
First Examination	158
Failures	13
Retests	21
Referrals	13
Total Tested	205

St. Mary's School	
First Examination	156
Failures	10
Retests	27
Referrals	10
Total Tested	203

Woodward School	
First Examination	31
Failures	1
Retests	4
Referrals	1
Total Tested	37

	Clinic - Patients	
Total Clinics and		
Total Patients Seved	58	4141
Blood Pressure	607	
Adult/School Immunization	118	
Lead Paint	36	
Flu	3341	
Glaucoma	39	

Immunizations Administered		
at Adult Clinics and Schools		
Tetanus/Diphtheria	40	
Trivalent Polio	3	
Measles/Mumps/Rubella	94	
Flu	3341	
Mantoux - Schools	41	

Communicable Diseases Reported		
Disease	Number	
Campylobacter	26	
Hepatitis	26	
Salmonella	34	
Meningitis	3	
Rocky Mountain Fever	2	
Chicken Pox	8	
Giardia	16	
Typhoid Fever	1	
Hemophilis Infl.	1	
Yersinia	2	
Lyme Disease	1	
TB Pulmonary	3	
Legionella	1	
Encephalitis	1	
Vericella Pnuemonia	1	

QUINCY HEALTH DEPARTMENT
ENVIRONMENTAL SERVICES
ANNUAL REPORT
1990-1991

Inspections:	Routine	Complaints
Restaurants	1071	87
Retail Food Stores	800	45
Mobile Food Service	11	
Catering Service	42	
Bakery	76	15
Temporary Food Service	58	
Motels	6	
Swimming Pools	99	
Health Clubs, Steam		
Baths, Saunas	20	
Other	188	
Group Homes		6
Day Cares		23
Stable		1
School		25
Hospital		
Home Bakery		
Animal Hospital		1
Launderette		
Library		
Day Camp		3

Special Investigations:		
Air Pollution		
Noise Pollution		
Asbestos		
Hazardous Waste		
Sandblasting		
Drainage	6 (food)	
Consumer Complaints (Food)	52	
Rubbish/Debris	149 (food)	
Toilet Facilities	9	
Overgrown grass/bush	149	
Drinking Water		
Poison Ivy		
Water Shut Off		
Heat		
Leaves		
Massage		8
Water		
Suntanning		8

QUINCY HEALTH DEPARTMENT
TUBERCULIN TESTING
ANNUAL REPORT
1990-1991

Total Number of Mantoux PPD Tests Done	555
Males	140
Females	415
Negative	496
Positive	40
Not Read	19
Contact	32
Routine	29
Certification	467
College Entry	27
Quincy	387
Abington	2
Acton	
Arlington	1
Avon	
Boston	44
Braintree	22
Bridgewater	
Brocton	5
Brookline	1
Cambridge	2
Canton	1
Cohasset	
East Bridgewater	1
Easton	1
Everett	
Green Harbor	
Hanover	1
Hingham	10
Hull	4
Lynn	1
Mansfield	
Marshfield	2
Melrose	
Holbrook	2
Foxboro	1
Carver	1
Milton	10

QUINCY HEALTH DEPARTMENT
HOUSING CODE ENFORCEMENT
ANNUAL REPORT
1990-1991 FISCAL YEAR

Natick		Total Number of Inspections	837
Newton		Total Number of Units	
Norton		Found in Violation	536
Norwell	2	Total Number of Units	
Norwood	2	Violations Corrected	333
Pembroke		Total Number of Units	
Plymouth	2	Complaints Filed With Clerk of Court	35
Providence, R.I.	2	Total Number of Units	
Randolph	7	Compliance Due to Court Activity	0
Randolph, N.J.		Total Number of Criminal Complaints	0
Rockland	3	Inspection Attempts	208
Scituate	6	Re-Inspections	225
Sandwich		Re-Inspection Violations	121
Sharon		Re-Inspection Attempts	105
Somerset		Total Number of Vacancy	
Somerville		Ordinance Inspections	0
South Easton	1	Total Number of Vacancy	
Stoughton		Ordinance Inspection Attempts	0
Syracuse, N.Y.	2	Total Number of Vacancy	
Walpole		Ordinance Re-Inspections	0
Westport		Rooming House Inspections	33
Weymouth	25	Rooming House In Violation	29
Marblehead		Rooming House In Violation Corrected	29
Wrentham		Lead Paint Inspections	13
New London Ct	1	Lead Paint Referrals	3
Whitman	1	Referred to Housing Rehab (LEAD)	3
Wareham	1		

Quincy Health Department
Environmental Services
ANNUAL REPORT
1990-1991

Insect & Rodent Control:

Rat Complaints	16	Referred to Exterminator	13
Cockroach Complaints	12	Referred to Exterminator	8

Animals, Fish, Wildlife:

Dog Bites Reported	67	Cat Bites Reported	8
Raccoon Bite Reported		Animals Quarantined	47

Complaints

Dog Feces	
Mice	
Snakes	
Raccoons	
Pigeons	
Termites	
Ducks	
Rabbit	1

Laboratory Testing:

Frozen Dessert	60
Eating Utensils	
Animal Specimens	
Beach Water	
Other:	
Drinking Water	

GRAND TOTALS
FOR ANNUAL REPORT
1990-1991 FISCAL YEAR

Investigations	Initial	Follow-up
Air Pollution		
Noise Pollution		
Water Pollution		
Asbestos		
Hazardous Waste		
Drainage		
Sewage		
Rubbish/Debris	181	181
Pesticide Complaints	25	25
Others		

On Going Investigations (1 month +)

Special Projects	
Investigation	
MTGS.	
Fact Finding	
SWIMMING POOLS -	
LUANN CASMIR - SUMMER OF "91"	14
GROUP HOMES	5
OVERCROWDING	27
ILLEGAL APTS.	3
PIGEONS	15
FECES	10
DUMPSTER	5
RODENTS (CHAFE CALLED)	34
BIRDS NESTING	5
HEAT	10

27 Arthur - Toilet Tank Leak
159 Main - Brush
272 Willard - Odor (woman deceased)
377 Palmer (Party still residing after condemnation)
215 Adams St. - Bldg. Demolished
Pagnano Towers (on Call Bill for Summer Heat Shelter)
139 Hollis - Inadequate Ventilation
140 Hollis - Allegation inadequate Heat
52 Berlin - Rats under porch
55 Lunt - Odor
48-50 Pleasant St. - Exterior Sanding
167 Everett - Railing
166 Billings St. - Egress
71 McGrath Hwy. - Unkempt Property
903 Hancock St. - Joint Inspection (Bill) with Bldg.
55 Pleasant St. - Cellar Stairs with Bldg. Dept.
20 Dartmouth St. - Drain Problem
11 Watson Rd. - Refrig. let outdoors (door on)
545 Hancock - Mess
159 Hancock - Ritz Motel - Ref. Bldg. Dept.
970 Sea St. - Overgrown Prop.
531-535 Quincy Shore Dr. - Overgrown Prop.
36 Curtis St. - Burning wood and leaves
20 Dartmouth St. - Drain problem, Plumbing Insp.
11 Watson Rd. - Refrigerator (door on)
159 Hancock St. - Ritz Motel - Ref. Bldg. Dept.
73 Bicknell St. - Condemned Apt., 309
36 Keyes - Rusty Garbage Pail
80 Lind - Debris



INDOOR AIR POLLUTION exhibit is shown to Quincy children by Quincy Health Department officials. With the children are, from left, secretary Mary Cash, Health Commissioner Jane Gallahue and Cindy DeCristofaro, registered sanitarian, environmentalist and housing code supervisor.



Quincy Hospital In Transition

The definition of transition is a "passage from one state, stage, subject, or place to another: change" or "evolution from one form, stage, or style to another." A review of the previous year's accomplishments at Quincy Hospital demonstrates an institution in transition. The innovative, quality conscious, customer oriented Quincy Hospital is generating excitement in every department of the hospital and in the communities we serve.

Physical Plant And Programmatic Developments

Renovation, construction, improvements to existing services and new programs are tangible products of a change at Quincy Hospital. The new McCauley building, which opened two years ago, is an outstanding facility. Significant progress has been made on renovating the remaining older buildings to achieve the same state-of-the-art environment in all areas of the hospital. The operating rooms, day surgery and recovery room facilities have been undergoing extensive remodeling to improve their efficiency and accommodate the increasing volume for same day surgery. A new surgeon's lounge was created, as well as new changing areas for the entire OR staff.

The hospital also developed eight labor, delivery and postpartum (LDRP) suites to enhance our maternity services. First Moments, the name of the unit, was designed to be very attractive, functional and safe. It was opened in April and strong public relations efforts have helped to publicize the new facility. A slide show has been used in public forums, and will be distributed to obstetricians offices in order to orient prospective mothers to our new unit.

Quincy Heights Center for Emotional Health, the hospital's inpatient gero-psychiatric program in C building, opened in September, 1990, and has exceeded all volume expectations. Quincy Heights regularly has a waiting list of patients, and has received outstanding support from the hospital's medical staff. In fact, the popularity of the inpatient program has led to the development of an outpatient day program to supplement the inpatient unit. The hospital will provide van service to the city's seniors who need access to this program.

Renovations began on West 6 to accommodate

the new day hospitalization program which will open in November, 1991. While the day hospitalization program is an important resource for people who have been inpatients with Quincy Heights, the program will be open to others in the community who could benefit from this service. As with Quincy Heights, the program is geared for patients 55 years and older.

Quincy Hospital submitted a Determination of Need to convert 25 to 30 beds on West 5 to a hospital based skilled nursing facility. This DON can help Quincy Hospital offer a continuity of care to our patients who are no longer acute but who are awaiting nursing home placement. With the shortage of nursing home beds in the state, this is certainly a cost efficient solution to a nagging problem. The application is still under review.

Although Quincy Hospital received state approval in 1988 for a Magnetic Resonance Imager (MRI) to be based on the hospital campus, there have been several hurdles to overcome before installing this highly sought technology. The hospital developed a very favorable arrangement with Mobile Technologies or Los Angeles for a joint venture on this project. All the necessary paperwork has been completed, and the hospital will have the benefit of an on-site MRI in the near future, without assuming financial risk in its development or operation.

In evaluating our hospital services, several areas were identified as needing more resources. It was determined that we should more aggressively market our Occupation Health Service. A new director, Terri Yannetti, was hired to accomplish this. She has developed a business plan and made strong inroads on new business. Our Occupational Health business has doubled over this past year.

The hospital has expanded its commitment to meeting the medical needs of the Asian population in Quincy. Working closely with Peach Corporation, the hospital hired a part time Asian outreach coordinator, Liz Wing; added a Cantonese greeting to our telephone answering service; implemented the AT&T Language Line throughout the institution to help with 24 hour interpretation services; developed a close relationship with the Chinatown Occupation Training Center to

assist their clients with practical work experience within the hospital; and made significant strides in actively participating in Asian community activities. We plan to continue and expand these activities in the future, including some hospital signage in Cantonese.

New patient menus were developed by the Dietary Department to offer patients greater choice in their meal selections. A new format for the menus was created to help patients better understand their choices and make meal selection a more pleasant experience.

When Dunkin Donuts opened in March this year, Quincy Hospital has an overwhelming success on its hands. Sales have surpassed all projections, and staff, patient and visitor satisfaction with this service is high. Quincy Hospital is the second hospital in the United States to have a Dunkin Donuts concession on site.

Leadership In Action

The changes at Quincy Hospital also reflect the commitment of an administrative team that has developed and grown over the year. Working with Ellen Zane, Director, there have been a number of new additions to complement the solid senior administrative staff. The newer staff members include Neil Stroman, Chief Operating Officer; Asher Kramer, Chief Financial Officer; Helen Trace, R.N., Associate Administrator for Nursing; Renee Buisson, Director of Public Relations; Winifred Tailer, Physician Recruiter; and Keith Choinka, Chief Information Officer.

Stephen Lendhart was appointed to the Board of Managers in June. In the ever changing field of health care. Board members at all hospitals are faced with significant challenges. Mr. Lenhardt's experience as a vice president for management and fiscal affairs at a 1,500 bed chronic care hospital, makes him a valuable addition to the Board.

Strong leadership has been marked by innovative strategies that will benefit the institution. A affiliation between the hospital and four HealthStop offices, in Quincy, Braintree, Weymouth and Hanover, was announced in September. This relationship provides HealthStop with the medical resources they need to support their medical offices, and encourages more interaction between Quincy Hospital and the people of those various communities. This affiliation also represents new marketing opportunities for Quincy Hospital and its medical staff, particularly in the Weymouth and Hanover areas.

A Culture Based On Quality

The changes at Quincy Hospital have an underlying support structure—standards of quality. When developing new programs or improving current services, the focus is on how this will affect our patients, their families, our employees and our physicians, in other words, our customers. Does it make life better and easier for our customers? Does it provide a more efficient service? Is it a benefit to our community?

The Joint Commission on the Accreditation of Healthcare Organizations (JCAHO) visited Quincy Hospital in June for two days. After an exhaustive study of our systems and procedures, the accredited the hospital for three years. This is a dramatic indication of the quality standards at this hospital.

In order to facilitate a culture at the hospital based on issues of quality, Ellen Zane convened the senior administrative team to form a Continuous Improvement Council. The group meets every two weeks and has concentrated on evaluating the hospital's strengths and weaknesses and determining what changes the hospital should incorporate in order to better meet the needs and expectations of our customers. The future promises widespread interaction in this process at every level of the institution to create a mission statement that will reflect the commitment of all the people affiliated with the hospital. Our goal is to "delight our customers" with every aspect of our service.

A variety of projects at the hospital demonstrate the heightened sensitivity for our customers and our community. A complete evaluation of our hospital information system revealed problematic elements that were not user friendly for employees or patients. A new system is being sought to facilitate patient's interactions with the hospital, improve communications between the various departments, and create a more efficient management information system. We expect to begin our hospital-wide computer conversion by the fall of 1992.

A new automatic telephone answering system has made it easier to access departments and patients if the caller knows the extension number. It also allowed us to incorporate a Cantonese message to provide information and access for the Asian population.

Photo identification badges were implemented to improve customer relations. The photo and larger type for an employee's name allows other employees, patients and visitors too easily identify to whom they are speaking. It also provides additional security since visitors in inappropriate areas can be readily determined.

The Environmental Services Department has been organizing opportunities to recycle whenever possible. A cardboard recycle program is in place, and some departments are recycling regular paper. We plan to expand this program over the coming months.

We are committed to ensuring the expertise of our staff by providing training at every opportunity. We submitted a grant proposal to the Department of Medical Security in cooperation with Milton Hospital for a project entitled, "Career Advancement and Education toward Professional Certification in Medical Laboratory Science." We were awarded \$108,000 to support our activities in this area. Twelve employees are currently taking advantage of this unique oppor-

tunity to enhance their education and earning capacity.

Finally, it is important to note that our activities are making an impact within our community. In November, 1990, the "Quincy Business News" awarded Quincy Hospital with the honored title, Business of the Year. The quality of this institution is making its mark, and it is this quality that will bring us into the 21st century.

Speaking And Listening To Our Customers

Quincy Hospital's customers, its patients, visitors, employees, physicians and community, have to be informed about the hospital's activities and provide us with their perceptions and input if we are to succeed. The key to a bright future is a strong relationship built on mutual respect and trust with all our customers. And that is why we have placed such a strong emphasis on communication at our hospital.

Internal Customers

Ellen Zane and Janet McCulloch, the director of Human Resources, have met regularly with employees in a program called "Coffee and Conversation." The program has evolved over time from general meetings where anyone in the hospital could attend if they chose, to departmental meetings with an open forum. Mrs. Zane updates employees on major hospital issues, and employees ask the questions that concern them and suggest changes. A level of trust has developed so that employees express themselves honestly, even when their feelings are not positive. It allows for a true, open dialogue about what can honestly be expected and accomplished.

This same type of interaction takes place regularly with the hospital's union stewards. When they request information it is provided to them straightforwardly. This open and direct exchange of information has assisted the hospital greatly in its efforts to stabilize itself financially.

A nurse/physician liaison committee was created to help improve systems within the hospital. A core group of physicians and administrators met with departments throughout the hospital to evaluate which systems might be improved, and how it could be done. Again, this level of communication has paved the way for constructive change utilizing employee and physician input.

External Customers

The state legislature also has a strong impact on our organization. With the sunset of Chapter 23 - The Universal Healthcare Law, in September, 1991, Quincy Hospital recognized a need to have a voice in relation to the new reimbursement legislation. The law firm of Donoghue and Barrett was hired to help the hospital make the necessary contacts and have some input into the process. Their involvement has given Quincy Hospital access and insight that helped us build a base for the future.

The hospital developed an image advertising campaign to help address the older perceptions held by the community about our hospital, and to reinforce the outstanding work of our medical staff and our employees. Focus group meetings with employees, department managers, physicians and several members of the Board of Managers helped the advertising agency, Niblett & Devine, develop ads that accurately reflected the hospital's strengths. The ads were well received internally and by the community. Ads focused on new developments at the hospital, its accessibility, the excellent medical staff and the Emergency Department.

Building on that advertising campaign and the input we have received from our internal customers, Quincy Hospital hired First Market Research to perform a telephone survey of 300 residents in our primary service communities, Quincy, Braintree and Weymouth. The study highlighted the need for increased communication, particularly in Braintree and Weymouth, and the data will help the hospital continue its communication strategies.

First Hand Experience With Quincy Hospital

It has been our experience that the more personal interaction external customers have with Quincy Hospital, the more impressed they are with our institution. For that reason, the hospital has placed a great deal of emphasis on programs that bring people into the hospital for positive experiences. The Community Rounds Program continues to be offered on a quarterly basis for civic, community and business leaders. This program provides an opportunity for key people to see our hospital in action for half a day in unrehearsed manner. This year, we used the same format to help acquaint the members of the Quincy Hospital Health Insurance Advisory Committee with the hospital, and the staff members of the affiliated HealthStops.

We bring the community into the hospital for a variety of events. Quincy Hospital hosted a South Shore Chamber of Commerce Business Before Hours program in January with over 100 business people from the area in attendance. The Public Relations Department has continued to offer monthly health education programs and screenings, as well as producing the monthly cable medical program, "Medical Watch." Seniority members are also invited in on a monthly basis for health education programs. The hospital and Dr. Douglas Jacobs offered a special Mental Health Screening in October, 1990, the first of its kind in the nation, bringing national attention to Quincy Hospital.

The hospital serves as a community resource. We have continued our school partnership with Atlantic Middle School, bringing the children into the hospital for a variety of occasions and performing health education and screening on site. We also provided

speakers to other schools whenever possible. The hospital continues to host numerous support groups in our meeting facilities, and was the site of the Quincy Desert Storm Support Group. This group was a cooperative effort organized by Henry Bradley, the City's Veterans' Agent, Janet McCulloch, the hospital's Human Resources director and Marie Snyder, RN, MS, JD, the hospital's Employee Assistance Coordinator.

Keeping People Informed

When the hospital has an idea or a problem that impacts on the community and/or our Hospital Hill neighbors, we have made every effort to keep the affected people informed and sought their input. As the hospital began to investigate the possibility of making Gordon House a physician office building, we invited the Hospital Hill neighbors to an evening meeting to discuss their ideas and concerns. A plan of action based on their comments was developed, and they will be invited back to the hospital on a regular basis to voice their opinions and hear the status of the project from the hospital.

When the hospital experienced an ethylene oxide gas event in September, 1991, we made every effort to keep the media informed about developments in the situation. To ensure that our internal customers and key members of the community had the complete story, we issued a special edition of the hospital newsletter telling the whole story. The commitment at the hospital is to give people the information they need to make informed judgements.

Talking and listening to our customers would not be an effective strategy if the hospital was not incorporating their suggestions, comments and complaints into our systems. Changes have been made and will continue to be made to make Quincy Hospital a dynamic, learning organization that prides itself on a customer-friendly environment.

Building A Solid Financial Base

Quincy Hospital experienced serious financial losses in the previous two years, and developed a business plan to turn the situation around and put the institution in the black. The plan is working, and the hospital is one year ahead of its projections. When the audited financial statements are completed, we expect that Quincy Hospital will have a bottom line loss of approximately \$300,00 for the year ending September 30, 1991. This is one eighth the anticipated loss. Admissions are up by eight percent, a dramatic increase by any hospital's standards - particularly in an ever shrinking and competitive healthcare environment.

One of the keys to the turnaround plan for the hospital was the aggressive recruitment of physi-

cians. A Home Rule Petition, supported by Quincy Mayor James A. Sheets and the entire City Council, was signed by Governor Dukakis in December, 1990. It gave Quincy Hospital the flexibility it needed to bring new physicians to Quincy's active medical staff. An update of our recruitment goals in March, 1991, highlighted a need for 25 physicians in nine specialties. In the past year, the hospital and private physician practices have recruited three obstetrician/gynecologists, a urologist, a radiologist, a dermatologist, two hematologist/oncologists, a family practitioner and two internists. The addition of a full-time physician recruiter has been a very successful strategy in helping the hospital to meet its goals.

The hospital has sought to both attract and retain physicians through a number of endeavors. The conversion of Gordon House to a medical office building would be very beneficial in both attracting and retaining physicians, and the hospital has been pursuing that opportunity. The development of a Physician Directory helped to increase the visibility of our active medical staff and has received a very favorable reaction. The hospital has encouraged and supported activities to hire a Physician Assistant to help medical practitioners better serve their inpatients. While a person has not yet been hired to that position, we believe he/she will be a valuable resource for our medical staff.

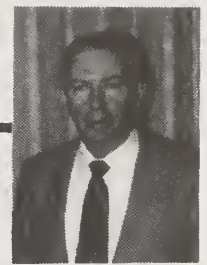
Quincy Hospital has also made a commitment to building its development office. Fund raising is an important financial tool that will become more significant in the future. The hospital organized its first Annual Appeal and set a goal of \$10,000 to support the renovations of the operating rooms and day surgery. A Community Leaders Committee was created, which features prominent individuals from all walks of life. These individuals are helping us build our base of financial support. The second annual Medical Staff Golf raised 50 percent more than last year. Though direct mail and fund raising events, we hope to support vital hospital projects.

Conclusion

Quincy Hospital is an institution in transition. It is an exciting period marked by glowing successes and tremendous challenges. The support that the hospital has received from its Board of Managers, employees and medical staff, from city officials and state legislators, and from the community have fostered the successes of the past year. The prevailing spirit of optimism encourages risk taking an innovative changes, demands exceptional quality of care and service, and is creating an environment of mutual trust and respect.

QUINCY HOUSING AUTHORITY

JOHN P. COMER, DIRECTOR



Sole Responsibility For Operation

The Quincy Housing Authority was organized by a vote of the City Council in April of 1946 under Chapter 121 of the Massachusetts General Laws. The Authority is a public body corporate, whose function is to administer the local public housing programs. An Authority is not a Federal, State or City department, but is a political subdivision of the Commonwealth.

The Authority is composed of five members — four appointed by the Mayor, subject to confirmation of the City Council, and one appointed by the Governor — each to serve a term of five years. Collectively the Housing Authority is regarded as similar to a board of directors of a corporation. It has sole responsibility for achieving the purpose for which the Authority was established by State and Federal statutes.

A Housing Authority handles its own finances, borrows on its own notes, and issues its own bonds — none of which are obligations of the local government. It makes its own contracts for construction of projects and purchases of materials and hires its own personnel necessary to administer its programs.

In all of its operations, an Authority is guided and controlled by two agencies — the Executive Office of Communities and Development (for State projects) and the U.S. Department of Housing and Urban Development (for Federal projects). The basis of this relationship with these agencies is contractual. It is represented by the Contract for Financial Assistance with EOCD and the Annual Contributions Contract with HUD. These contracts, predicted on, or augmented by Federal, and State legislation and regulations promulgated by the two agencies, define the responsibilities and obligations of the Authority.

The records relating to the tenants residing in the developments are inspected by representatives of the two agencies for the purpose of determining whether the Authority has complied with the regula-

tions concerning eligibility for admissions and continued occupancy. In addition, the books of account of the Authority are audited annually.

Board Members As Of December 31, 1989

Chairperson:	Rosemary Wahlberg 264 Southern Artery Quincy, MA 02169
Vice-Chairman:	James McDonald 14 Watson Road Quincy, MA 02169
Treasurer:	Frank Kearns 162 W. Elm Avenue Quincy, MA 02169
Member:	Thelma Rogers 17 Quarterdeck Road Quincy, MA 02169
Secretary:	John P. Comer 45 Lancaster Street Quincy, MA 02169

Meetings are held at the office of the Authority, 80 Clay Street, Quincy, Massachusetts, 02170. Regular meetings are on the third Wednesday of each month and the Annual Meeting on the third Wednesday in April.

PERSONNEL

As of December 31, 1990, The Authority had a total of 59 employees — 34 on the Administrative Staff and 25 in the Maintenance Department.

FACILITIES OF THE QUINCY HOUSING AUTHORITY

FEDERAL

20-1	<u>RIVERVIEW</u> Completed in 1952 — located on Yardarm Lane, Quarterdeck Road, Doane Street, and Sextant Circle, consisting of: 14 one-bedrooms 90 two-bedrooms 62 three-bedrooms 14 four-bedrooms	<u>180 FAMILY UNITS</u> 45-Four-Family Units
20-2	<u>COSTANZO PAGNANO TOWERS</u> Completed in 1971 — located at 109 Curtis Ave., consisting of: 156 one-bedrooms	<u>156 ELDERLY UNITS</u> 14-Story Bldg.
20-4	<u>CLEMENT A. O'BRIEN TOWERS</u> Completed in 1971 — located at 73 Bicknell St., consisting of: 275 one-bedrooms	<u>275 ELDERLY UNITS</u> 8-Story Bldg.
20-6	<u>ARTHUR V. DROHAN APARTMENTS</u> Completed in 1980, located at 170 Copeland St., consisting of: 40 one-bedrooms	<u>30 ELDERLY UNITS</u> <u>10 HANDICAPPED</u> 3-Story Bldg.
<u>SECTION 8</u>	SCATTERED SITES FAMILY Existing Vouchers	<u>655 ELDERLY AND FAMILY</u> 26

STATE

200-1	<u>SNUG HARBOR</u> Completed in 1950 — located on Binnacle Lane, Captain's Walk, Palmer St., Taffrail Road, Bicknell Street, Quadrant Circle, Figurehead Lane and Yardarm Lane, consisting of: 220 two-bedroom 160 three-bedrooms 20 four-bedrooms	<u>400 FAMILY UNITS</u> 100-Four-Family Homes
667-1	<u>DAVID J. CROWLEY COURT</u> Formerly Snug Harbor Court Completed in 1950 - located on Shed St., consisting of: 45 one-bedroom	<u>45 ELDERLY UNITS</u> 12 Buildings (Garden Type)
667-2	<u>LOUIS GEORGE VILLAGE</u> Completed in 1965 - located at Martensen Street, con- sisting of: 75 one-bedroom	<u>75 ELDERLY UNITS</u> 11 Buildings 2-story and Garden Type

667-3	<u>VICTOR SAWYER TOWERS</u> Completed in 1970-located at 150 one-bedroom	150 ELDERLY UNITS 10-Story Building
667-4	<u>SENATOR ARTHUR H. TOBIN TOWERS</u> Completed in 1976 — located at 80 Clay Street, consisting of: 190 one-bedroom 10 two-bedrooms	190 ELDERLY 10 HANDICAPPED UNITS 12 Story Building
705-1	<u>73-75 SOUTH STREET</u> Acquired in 1975, this two-family home consists of: 2 three-bedrooms	2 FAMILY UNITS
705-2	<u>WESTACRES</u> Completed in 1948 — located on Sullivan Road and West Street consisting of: 36 Two-bedrooms	36 FAMILY UNITS 9-Four-Family Homes
705-3	<u>373 FRANKLIN STREET</u> Acquired in 1981, this single family home consists of: 3 bedrooms	1 FAMILY UNIT
689-1	<u>215 SAFFORD STREET</u> (Program to be operated by South Shore Mental Health Center through the Department of Mental Retardation)	Community Residence for 8-10 Handicapped Clients
689-2	<u>269 WATER STREET</u> (Program operated by South Shore Mental Health Center, through the Department of Mental Health)	4 Units for 12 Handicapped clients
689-3	<u>75-77R SOUTH STREET</u> (Program operated by South Shore Mental Health Center through the Department of Mental Health)	3 Units for 10 Handicapped Clients
707-1-2	Rental Assistance (Scattered sites) MFHA (Owned by S.C. Management) MFHA (Owned by Wollaston Manor) S.R.O.'s - Caritas S.R.O.'s - So. Shore Mental Health Homeless Program	160 Units 3 Units 25 Units 12 Units 12 Units 8 Units

Message From The Executive Director

In 1990, despite the severe financial constraints under which we were operating, we continued to add to our existing housing stock. We received two planning grants from the Executive Office of Communities & Development, through funds that were set aside by a special bond issue. The first was a planning grant through the Chapter 689 Program for the development of a site for shared apartments for eight multiply-disabled adults in conjunction with the South Shore Area Office of the Department of Retardation. This will be the fourth Chapter 689-3 development, three condominium units at 75-77 South Street, is being renovated and is planned to open in the Spring of 1991.

The second planning grant was for an additional with the eight clients who are receiving out-patient services by the South Shore Mental Health Center. This will be home for residents who can live independently and who would qualify for Chapter 667 public housing through disabilities related to mental illness, but would best be placed in a congregate living situation.

Because of our zero-based budget this year, we were forced to find innovative ways to operate without compromising the quality of housing and services provided to our tenants. We offered a four-day workweek to administrative employees. At the end of the year, six employees were on this reduced workweek, and two part-time employees filled one full-time position. Our Supportive Services Program was not funded, but fortunately the Director of the Program is an administrative employee, who continues to run the Department with the help of volunteers. The Maintenance Department operated with the loss of three employees.

The freeze on 707 certificates caused a reduction

in administrative fees paid to the Authority, and also severely impacted on the availability of leased housing units.

Again this year we continued our efforts to obtain funding for a drug elimination program for residents. A Drug Policy was drafted with the South Shore Employee Assistance Program, and a Drug Awareness Program given for all employees. We continued a tough stand on drug offenders living in public housing.

To provide additional space for the increasing supportive services programs at 9 Bicknell Street, expansion renovations were completed, and the Harvorview Residents' Committee moved its administrative offices to another location in the building.

An agreement was signed with the Commonwealth of Massachusetts, Department of Environmental Management, for the construction of 250 linear feet of slope protection along the Town River Bay, consisting of a stone revetment. This will protect one of our family homes on Taft Road, which has been in increasing danger due to soil erosion. The Authority, through funding from the City, will be responsible for expenses above the Commonwealth's statutory limitation.

We are grateful to the City of Quincy for its strong support of our programs. Again this year it completed renovations through its Office of Housing Rehabilitation for handicapped residents to be used in property rehabilitated by the City.

In the year ahead, we will be faced with additional budget cuts. We are confident, however, that by continuing to pull together, we will be able to maintain the high level of services and quality of public housing that we have provided in the past.

**QUINCY HOUSING AUTHORITY COMBINED BALANCE SHEETS
DECEMBER 31, 1990**

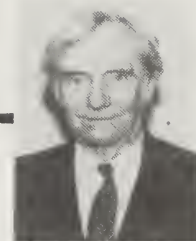
	FEDERAL LEASED	FEDERAL CONVENTIONAL	STATE SCATTERED	STATE ELDERLY	STATE HANDICAP	STATE FAMILY	STATE LEASED
ASSETS:							
CASH	51,197.00	46,802.00	23,533.00	53,892.00	49,362.00	104,444.00	43,150.00
ACCOUNTS RECEIVABLE		50,937.00	1,435.00			42,860.00	
OTHER RECEIVABLES	385,711.00						133,409.00
ADVANCES	21,000.00	65,000.00	6,000.00	46,000.00		31,000.00	3,000.00
FISCAL AGENT FUNDS						339,595.00	
HUD ANNUAL CONTRIBUTIONS RECEIVABLE		573,499.00					
INVESTMENTS	109,140.00	548,170.00	140,625.00	259,679.00	94,031.00	453,762.00	125,625.00
DEFERRED CHARGES		58,488.00	74.00	12,123.00		16,837.00	
DEVELOPMENT CHGS (NET)		3,573,907.00	360,650.00	9,075,000.00	1,134,146.00	445,000.00	
LAND, STRUCTURE & EQUIPMENT	14,716.00	12,441,069.00	2,365.00	12,721.00		94,387.00	11,253.00
TOTAL ASSETS:	581,764.00	17,357,872.00	534,682.00	9,459,415.00	1,277,539.00	1,527,885.00	316,437.00

QUINCY HOUSING AUTHORITY COMBINED BALANCE SHEETS
DECEMBER 31, 1990

	FEDERAL LEASED	FEDERAL CONVENTIONAL	STATE SCATTERED	STATE ELDERLY	STATE HANDICAP	STATE FAMILY	STATE LEASED
ASSETS:							
ACCOUNTS PAYABLE	112,095.00	6,253.00	2,015.00.00	(13,196.00)	35,415.00	(280,393.00)	(41,442.00)
ACCRUED LIABILITIES	223,212.00	111,757.00	39,368.00			340,680.00	
CONTRACTOR RETENTION		24,039.00					
TENNANT SECURITY DEPOSITS		8,852.00					
ACCRUED PAYMENT IN LIEU OF TAXES		90,036.00	5,529.00		1,246.00	7,200.00	
DEFERRED CREDITS		32,472.00		34,049.00		299,294.00	149,948.00
NOTES PAYABLE		952,037.00					
BONDS (NET)		150,000.00					
FIXED LIABILITIES		9,020,766.00		9,075,000.00	177,000.00	445,000.00	
PROJECT ACCOUNT	480,135.00						
CUMULATIVE HUD CONTRIB- UTIONS	29,683,955.00	24,867,551.00					
UNRESERVED SURPLUS	(30,149,374.00)	(18,505,098.00)					
UNDISTRIBUTED CREDITS			15,667.00	93,186.00	8,176.00	150,853.00	11,253.00
OPERATING RESERVE	231,741.00	599,207.00	103,560.00	147,698.00	49,245.00	539,604.00	196,678.00
RESIDUAL RECEIPTS			7,893.00	122,678.00	8,457.00	25,647.00	
GRANT			360,650.00		998,000.00		
TOTAL LIABILITIES AND RESERVES:	581,764.00	17,357,872.00	534,682.00	9,459,415.00	1,277,539.00	1,527,885.00	316,437.00

THOMAS CRANE PUBLIC LIBRARY

WARREN WATSON, DIRECTOR



Board of Trustees

L. Paul Marini, *Chairman*

Arthur Ciampa, *Treasurer*

Dorothy Laing, *Secretary*

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Thomas F. Hurlebaus

John A. Luongo

Library Use On Upward Swing

Executive Summary

As is often the case, library use continued upward in these times of economic stress.

The main library, North Quincy and Adams Shore all recorded significant increases in circulation. Wollaston showed a very slight drop. Since the loss of bookmobile service, the overall circulation was less than last year's, in spite of the gains elsewhere.

Budget reductions forced the loss of four more positions for FY 92 but all were taken care of by attrition. Three vacancies had been frozen throughout most of FY 91 and one retirement in April made layoffs unnecessary.

Retired

Reference Librarian Ann Leavitt Burnstein retired early in her thirtieth year as staff member. Ann joined the staff in October, 1961 and became a reference librarian about a month later.

Another retirement was that of Dorothy Laing, Secretary of the Board of Trustees.

Mrs. Laing's very active service as a trustee was an asset to the work of the board and the library administration, and she deserves our sincere thanks.

Programs And Community Involvement

Included in the statistical report that follows is an account of our programming activities. There were 381 programs provided to 7,762 people; 1,325 adults and 6,437 children.

LVA-Quincy, our literacy program, conducted 4 training programs for 121 adults and 7 workshops for students and tutors. There are 160 current student/tutor pairs.

Assistant Director Ann McLaughlin gave 4 book talks and was a speaker at an Irish Immigration Center forum at City Hall. She served on a Curriculum Task Force for the Quincy Public Schools, a Multi-Cultural Festival Committee, and the Commission for Immigrants and Refugees. She was a speaker at

Altrusa and a guest lecturer at Simmons College Graduate School of Library and Informational Science.

Computer Network, OCLN

The staff, although shorthanded, has nearly completed preparations for going on-line with circulation. After final testing and staff training Quincy should begin circulating via computer some time in late autumn.

CIRCULATION

Books and Periodicals	Adult	Juvenile	Total
TOTAL	256,565	136,744	393,309

Art reproductions	9
Audio cassettes	7,609
Video cassettes	6,459
Camera	12
CDs	507
Felt boards	26
Films and filmstrips	144
Games, toys and puzzles	362
Literacy materials	97
Museum passes	353
Phono-records	1,464
Project IT	7
PRC	211
Talking Books	866
Other	3
TOTAL NON-PRINT	18,122
TOTAL ALL MATERIALS	411,431

BOOK COLLECTION

	Adult	Juvenile	Total
No. of volumes July 1, 1990	170,030	53,908	223,938
No. of volumes added FY 91	7,375	3,760	10,352
No. discarded FY 91	4,873	1,630	6,503
Total volumes June 30, 1991	172,532	55,255	227,787

RELATED HOLDINGS

Phono-records	9300
Audio-cassettes	1928
Video-cassettes	1225
Compact discs	1226
Art Prints	160
Microforms	6062
Film Strips	538
PRC	349
Games	191
Kits	36
Paperback circulation	53,471
Periodical circulation	30,606
Outreach	2,917
Literacy project cir.	97
Non-resident cir.	29,776

Programs

	Adult	Juvenile	<u>Total</u>
programs	112	269	381
attendance	1325	6437	7762

Literacy Tutors 160 tutor/student pairs currently working



THOMAS CRANE PUBLIC LIBRARY was designed by famed architect Henry Hobson Richardson and built in 1882 on a foundation of Quincy Granite.

PARK-FORESTRY-CEMETERY DEPARTMENTS

RAYMOND C. CATTANEO, EXECUTIVE DIRECTOR



Mayor Forms Task Force

Police Chief Francis Mullen was appointed Chairman of a city wide task force formed by Mayor James A. Sheets to study and determine ways to reduce vandalism, crime and pollution throughout the City of Quincy.

The task force was divided into four sub-committees each with their own chairman and would be responsible to submit an action plan with specific recommendations to regulate and control vandalism, crime and pollution that is on the increase in the city.

Assistant City Solicitor Kevin Madden was appointed Chairman of the Parks and Playgrounds, Libraries, Schools and Cemeteries Sub-Committee. Other members included Raymond Cattaneo, Executive Director of Parks, Forestry and Cemeteries, Barry Welch, Recreation Director, Thomas Stansbury, Youth Commission Director, James Wilson, Plant and Maintenance Director for the Quincy School Department and several other interested citizens.

Meetings were held monthly from January to May 1991 in an all out effort to submit recommendations that would ease or even resolve the problems of litter and vandalism that plague the parks, playgrounds and beaches in the city.

ADOPT-AN-ISLAND PROGRAM CONTINUES TO FLOURISH

In its third year, the Quincy Adopt-An-Island Program continues to grow under the leadership of Mayor James A. Sheets who incorporated the program into the "Cleaner-Greener Campaign." During the first year, 33 islands were adopted by residents, businesses, civic organizations and veterans groups throughout the city. In its second year of operation, the number increased to 53. Most first year adopters requested to keep their islands again and newcomers adopted other islands. In the Spring of 1991, the total increased to 60 and the condition of the city's islands showed continued improvement. On November 19, 1990 Councillor At Large Timothy Cahill presented certificates to all those who participated in the city's Adopt-An-Island Program. Individual commendations were presented to each participant as an expression of gratitude.

EVERGREEN QUINCY PROGRAM

In November of 1990, Mayor James A. Sheets announced that the city would initiate an Evergreen Quincy Program where residents of the city who purchased Christmas Trees from a Quincy lot could return their tree after the holidays to the Park and Recreation Complex for recycling. Honorary Chairman the program was former Ward 1 Councillor Leo Kelly who voluntarily headed the program along with volunteers and personnel from the Park and Forestry Departments. Over 2600 trees were brought to the Complex and for each tree delivered, a certificate was given out that would enable the holder to exchange it during the last week of April 1991 for an 18 inch Evergreen Tree that was suitable for planting.

The cost for the entire program was approximately \$3,000.00 and was funded by local businessman Jay Cushman.

PARK DEPARTMENT PICNIC FACILITIES

The Quincy Park and Recreational Board approved and the Park Department Administrative Office issued a total of 102 permits during the 1990-91 fiscal year for picnics, outings, clambakes and special events, 3 more than the previous year.

The two public picnic areas within the jurisdiction of the Park Department include Pageant Field, Merrymount Park, Wollaston and Faxon Park in South Quincy. Pageant Field, the larger of the two facilities, is a large open recreational site excellent for active picnics and outings while Faxon Park is a wooded type area offering extensive shade but still has a limited open space for athletic activity. Pageant Field accounted for 48 of the dates, 1 more than last year while 37 permits, 1 more than last year, were issued for picnic events at Faxon Park. The 17 remaining dates were namely for special events, field days and outings at other park facilities including 4th of July programs sponsored by community organizations at neighborhood playgrounds, 1 more than fiscal 1989-90.

Approximately 15,000 persons of all ages utilize the two picnic locations from May thru October with weekends the most popular time for use. Groups using the Faxon Park and Pageant Field municipal

recreational areas include school, church, Boy Scout, Girl Scout, fraternal, civic and community organizations who annually schedule family picnics and outings for the enjoyment of their membership.

It is estimated that another 5,000 more persons use the picnic sites as individuals, families or groups without a permit to visit, walk, jog or relax and enjoy nature's beauty that is so prevalent at the two locations.

Collins Rest-A-While on Southern Artery is another municipal picnic area used by people passing by or enjoying the tot playground at the site. However, no permits are issued to allow one area to be free and open at the public's convenience.

The two beautiful parks, Faxon and Merrymount, containing Pageant Field, were left to the city through the generosity of the Faxon and Adams Families who donated the 50 and 80 acre tracts of open space respectively to the residents of Quincy in 1885 for recreation purposes.

BALLFIELD REQUESTS SHOW A SLIGHT INCREASE

The Park Department in fiscal 1990-91 issued a total of 2,751 dates for permission to use public baseball and softball fields within its jurisdiction, an increase of 42 over the previous year. All requests are approved by the Park and Recreation Board in the spring with the youth activities receiving priority and adult groups according to number of years established and utilizing park facilities. The 1990-91 breakdown included 1,791 for men and womens softball, 506 for little league or junior baseball and 454 for regulation baseball.

In addition, the Quincy Youth Soccer League in its ninth year of providing activity for approximately 1,200 boys and girls was issued permits for 219 dates during its spring and fall program.

The above did not include the Quincy Youth Football League which utilized over 200 dates for practice, scrimmage and regulation games.

The most used athletic facility is Adams Field where during the 1990-91 season 212 regulation baseball games were played during the spring and summer at the Southern Artery site. With the installation of lights in 1972, Admas Field has two games per day, seven days a week and there have been instances when on a weekend three games would be scheduled. The Quincy Junior Baseball League, Babe Ruth Division utilizes the field during the early evening hours while three American Legion Baseball Teams and the Quincy Sherriff's of the Semi-Pro Cranberry League played their games under the lights. A total of 99 Babe Ruth, 57 American Legion, and 32 Cranberry League games with Quincy High School and North Quincy High School playing 24 more scheduled games added up to a grand total of 212 contests that were played on one of the finest regulation baseball fields

in the New England area.

In order to continue the operation of facilities by a municipality despite financial curtailment, a share of the cost must be borne by organizations or teams utilizing the various recreational sites. Since the inception of Proposition 2 1/2 in 1980, the old method of the city responsible for the entire cost has been restricted.

The Kincaide Park lighted softball field used by the South Shore Bankers League absorbs the total cost of electricity while Mitchell and McCoy combustion little league baseball and women's softball fields is paid for by the Quincy Women's Softball League, prime users of the site.

Three American Legion baseball teams and the Quincy Sheriff's of the Cranberry League using Adams Regulation Field during the evening hours were requested to contribute \$400.00 per season toward the cost of lighting.

ROTARY FIELD

For the 20th straight season in a cooperative agreement between the Y.M.C.A. Board of Directors and the Park and Recreation Board, Rotary Field was utilized for night adult softball programs. The Park and Recreation Board assigns permission of use each year to the Quincy Men's Softball League and in turn the league is responsible for the electricity cost of the Welcome Young Field for thier spring and summer schedule. The Quincy Men's Softball League has spent a total of \$37,800.00 over the past nine years to refurbish and modernize the lighting system, construct an outfield chainlink fence and revamp and maintain the playing surface at no cost to the City of Quincy.

In preparation of the 1990 season, the league held a cleanup day on the weekend before the opening game. Trees and brush were cut, the Maintenance Building cleaned and painted, repairs were made to the outfield fence and the league purchased 150 yards of infield mix at a cost of \$1800.00 that was leveled and spread by Park Department personnel. League play each year commences the first week of May and runs through the month of September. Rotary Field is also utilized on Saturday and Sunday mornings by the Quincy Police Depatment Softball Team and every year there are two or three benefit softball games held at the Coddington Street site.

PARK DEPARTMENT BEACHES

In the City of Quincy there are ten city benches that are under the jurisdiction of the Park and Recreation Board. Of the ten, there are six larger areas that include Avalon Beach and Mound Street in Quincy Point, Perry Beach in Houghs Neck, Baker and Palmer Germantown and Nickerson Beach in Squantum.

The Quincy Health Department provides a weekly fecal coliform count to determine if the water is safe for

bathers but in the past year because of the pollution in Boston Harbor and the South Shore Coast Line, the number of beach days that the water is safe for swimming has been directly limited. The Quincy Recreation Department, which supervised swim stations in the past, no longer provides the service because of the poor quality of water along the Quincy Shoreline. Park department personnel maintain the beaches on a periodic basis according to tide and weather.

NATURAL ICE SKATING AREAS

The Park Department provides and maintains two natural ice skating areas in the city, Manet Lake in Houghs Neck and Sailor's Home Pond in Wollaston. A few years ago, the asphalt tennis court facilities were flooded and utilized for skating but due to the close proximity to the ocean, the number of days were limited and the labor cost to flood the areas did not warrant the hours used by Quincy residents. Manet Lake is flooded by the Park Department when the frost in the ground and banking surrounding the site measures four to six inches, firm enough to hold water. Sailor's Home Pond is a natural spring area and after three or four days of below freezing weather the ice is measured each day for safety reasons and the entrance gate left open or closed according to the thickness of the ice.

PLAYGROUNDS FOR THE SMALLER CHILD

There are thirty-seven locations throughout the City of Quincy at parks, schools, ballfields and beaches where playgrounds are located with swings of various sizes according to ages, slides, benches and numerous specialty items of playground equipment. Each year, the Recreation Department conducts an eight week supervised municipal recreation program at twenty-six of the thirty-seven locations.

Early in May of each year, the Park Department installs the equipment at the individual playground site and then removes the same the first week of October storing it at the Fore River Clubhouse for refurbishing during the winter months. At that time of the year, the workload of the department has decreased slightly. Park employees are assigned to repair, clean, and paint the equipment for use the following spring. This preventative maintenance program that was initiated in the early seventies has saved the city hundreds of dollars in prolonging the life of the equipment. Replacement of the bolts, swing slats, and other small items that have been vandalized or worn add years and strengthen the equipment, preventing serious accidents.

BASEBALL AND SOFTBALL FIELDS

The Park Department is responsible and maintains a total of thirty-two little league or softball diamonds and eight regulation baseball fields that are located on park and school property. Each year thousands of boys, girls, men and women utilize and

enjoy baseball, softball, soccer and track in spring and summer recreation programs sponsored by community and athletic organizations at no cost to the municipality with the Park and Recreation Board approving the permits for the use of fields and the Park Department maintaining the facilities on a scheduled basis.

Each spring all the fields are prepared with a mixture of 70% silt and 30% stone dust that is applied to the base paths and dirt part of the infield to replace whatever material that has disintegrated during the winter months. In fiscal 1990-91, the Park Department purchased 202 yards of diamond mix, a premium mixture of sand and stone dust, at a cost of \$2424.00 at \$12.00 per yard. This material is delivered and spread to the most active playing fields in the city by Park employees. During the playing season, the Park Department schedules a crew to line the fields according to the league and amount of activity held on the playing surface.

LOAN OF EQUIPMENT

The Park Department is involved throughout the year in the public service feature of providing equipment for community functions throughout the city.

The task of transporting and providing chairs, tables, public address systems, bandstands, reviewing stands, picnic tables, bleachers, flags, bunting, barrels, and podiums involves hundreds of manhours of Park Department personnel and vehicles. With the decrease in personnel and the elimination of overtime, organizations are invited to use of the equipment but are now encouraged to pick up, transport and return the same following its use at their own expense.

During the 1990-91 fiscal year, 82 requests were received and processed for parades, bazaars, field days, memorial services, dedications, athletic events, dances, tournaments, festivals, Fourth of July activities and Christmas programs for the enjoyment of Quincy residents.

Many of the events are held on weekends and, with the elimination of overtime, equipment is delivered or picked up on Friday and returned on Monday.

THIRTY-SIX OUTDOOR BASKETBALL COURTS

The Park Department maintains 36 outdoor basketball courts on municipal property with 24 located on park land and 12 on school sites. There is at least one court within walking distance of every residential neighborhood in the city. Most courts require very little maintenance, only the changing of nets and a periodic cleanup of the asphalt area because of graffiti, litter and glass are required to keep the courts in playable condition. The Fenno Street Court is lighted for nighttime activity from April thru October. The lights are on an automatic timer and are shut off

at approximately ten in the evening.

THIRTY-SIX OUTDOOR TENNIS COURTS

Quincy has a total of 36 municipal outdoor tennis courts, 29 on park land and 7 on school property that are located throughout the city with at least one in each of the six wards that service the neighborhoods during the daylight hours.

Quincy Vocational School has 5 lighted courts located behind the School on Russell Park that were refurbished a few years ago and are in excellent condition. The Quincy Recreation Department hosts an annual tennis tournament on the site during the month of September. These courts are utilized by residents throughout the city because of the lights.

In addition, there are 10 lighted outdoor courts at the Wollaston Recreational Facility, owned and operated by the Norfolk County and two other courts on Willard Street, West Quincy under the jurisdiction of the M.D.C.

FORE RIVER CLUBHOUSE

The Fore River Clubhouse, a city-owned building under the jurisdiction of the Park and Recreation Board, is a Community Center for many of the civic, church, social and youth events in the Quincy Point area. Located on Nevada Road, the Fore River Clubhouse is one of the largest assembly halls in the City of Quincy and in 1990-91 it was utilized by approximately 15,000 persons.

Functions held at the Clubhouse include weddings and wedding showers, anniversaries, receptions, baby showers, dances, banquets, fund raisers, meetings, bloodmobiles and community meetings sponsored by the Ward 2 Civic Association and Planning Department. It is the responsibility of the Park Department to pay for the cost of utilities at the Clubhouse, along with the salary for the custodian who is assigned there on a permanent basis Monday through Friday from 7:00 A.M. to 3:30 P.M. to maintain the building and the grounds in the immediate area. Expended for fiscal year 1990-91 was \$4,170.38 for fuel and heating oil, \$1,981.28 for electricity, \$542.35 for gas and \$316.31 for telephone for a total of \$7,010.40.

Rentals for 1990-91 increased due to the fact that City Solicitor Stephen J. McGrath and Ward 2 Councillor Theodore DeCristofaro proposed and put into effect an Indemnification Agreement for a one day all alcoholic license where the organization or individual renting the facility signs the agreement releasing the city from any liability arising out of issuing a one day alcoholic license.

The Fore River Clubhouse has been a voting precinct for many years and is the office or headquarters of the Ward 2 Civic Association, William R. Caddy Detachment Marine Corps League and the Quincy Firefighters Association, Local #792. In June of 1984 a Ward 2 Community Center Executive Office was opened through the efforts of Ward 2 Councillor

Theodore DeCristofaro and is staffed from 9:00 A.M. to 3:30 P.M., Monday through Friday.

NORFOLK COUNTY MOSQUITO CONTROL

The Norfolk County Mosquito Control unit was again engaged by the City of Quincy at a cost of \$34,886.00 to schedule spraying during the spring and summer months and on days preceeding events, the marshlands adjacent to Black's Creek, the Ruth Gordon Amphitheatre and ballfields in Merrymount Park and other areas in the city where social or athletic events are being held on a regular basis. Keys are provided for access to woodland and marsh areas not directly accessible from the street. At one time, this service was provided by the Forestry Department but because of the fiscal problems and shortage of manpower over the past ten years, the city had to find another means to continue the spraying program.

PARK DEPARTMENT, FORESTRY SECTION

The Forestry Section, with six employees available for work, once again removed over 100 city trees that were dead or diseased. The Contractual Obligation for excavation of stumps that remain after the removal of the trees was again awarded to Timber Tree of Dedham which grinds up the remaining butt which is then filled up and leveled by the Forestry Department. Over 90 stumps were removed by the contractor at a cost of \$2975.00 in fiscal 1990-91.

Barn Garden Shop of Quincy was the low bidder to supply and install 217 trees that were evenly distributed throughout the six city wards from a list compiled by the Park and Forestry Office Staff. The variety of trees planted in the fall of 1990 consisted of 145 Crimson King Maples, 61 Norway Maples, 6 Honey Locusts and 5 London Planes for a total of 217 trees at a cost of \$30,900.80.

GYPSEY MOTH REMAINS IN DORMANT STAGE

The gypsy moth problem, so prevalent in the years of 1980 and 1981 requiring intensive spraying efforts by contractor and Forestry Department employees, again proved non-existent in the 1990-91 fiscal year requiring no spraying activity.

PARK DEPARTMENT

STAFF AND RESPONSIBILITIES

The Executive Director is also the full time administrator of the Park Department and Forestry Section and oversees the Cemetery Department operation. The Park Department also has an Assistant Director responsible for issuing permits, scheduling ball games, picnics and requests for the utilization of the Fore River Clubhouse, while a Secretary completes the staff. The Secretary provides the secretarial duties including the typing, bookkeeping, payroll preparation and conducts requisitioning and billing procedures of the Park Department and Forestry Section Administrative Office at the Park and Recreation Complex, 100 Southern Artery, Merrymount Park

with office hours from 8:30 A.M. to 4:30 P.M.

In addition to the three administrative personnel, the Forestry Section consists of seven employees, one is the Forestry Director and a General Foreman leaving five workers to maintain the city trees and traffic islands. The Park Department work force includes a General Foreman, a Motor Equipment Repairman responsible for all motorized equipment in the Park, Forestry and Cemetery Departments, a building Maintenance Man who is the custodian for the Fore River Clubhouse year round, resulting in eight employees to maintain the vast properties and facilities under the jurisdiction of the Park Department.

Prior to Proposition 2 1/2, the Park Department had thirty-seven permanent employees versus twenty-one today. Records indicate the Park Department had a total of twenty-six permanent employees in 1948 while the Forestry Section had twenty-two.

The Park Department shall continue to do its utmost to provide the best possible maintenance and service despite its drastic cutbacks.

The above report has been compiled and is respectfully submitted by Raymond C. Cattaneo, Executive Director, Park, Forestry and Cemetery as the 1990-91 Annual Report of the Park Department and is the 106th consecutive annual report of the municipal agency according to available records.

309 Interments During Year

During fiscal year 1990-1991, the following transactions were recorded with the City Treasurer:

	<u>Mt. Wollaston</u>	<u>Pine Hill</u>
Sale of Lots	0	67
Perpetual Care	3	67
Deeds	7 (copies)	67
Interments	309	205
Foundations	55	106
Removals	0	3
Perpetual Care	\$450.00	\$17,500.00
Sale of Lots	0	33,500
Interments	82,200.00	59,575.00
Foundations	6,325.00	13,095.00
Deeds	70.00	360.00
Miscellaneous	7,275.00	5,575.00
	<u>\$96,320.00</u>	<u>\$129,605.00</u>

Combined Total: \$225,925.00

9 Named To Board

Mayor James A. Sheets, in a letter of confirmation on February 4, 1991, appointed the six Park and Recreation Board Members and continued the Executive Director for a one year term commencing with the first Monday in February 1991 until the first Monday in February 1992.

Those selected to represent the Sheets Administration on the Park and Recreation Board included Kathleen T. Mitchell of Ward 1 to a second term, Charlotte E. Digiacomio of Ward 2 to a tenth term, Howard F. Crowley of Ward 3 to a seventh term, A. Ernest Aristide of Ward 4 to a sixth term, J. Thomas Mullaney of Ward 5 was appointed to his tenth consecutive term, while Bryant L. Carter, Jr., was chosen as the Ward 6 representative for a fifth term.

The Quincy City Council on February 19, 1991, re-elected two members to the Park and Recreation Board. Gerard A. Coletta, Jr. was elected to an unprecedented thirtieth term or since the merger of the Park and Recreation Board in 1962, Joseph E. Burke was appointed to serve his twenty-fifth year while School Committeeman Frank C. Santoro was appointed to the Board for his second term. The Park and Recreation Board consists of nine members, six appointed by the Mayor, one from each ward in the city and three appointed by the City Council, one of which must be a member of the Quincy School Committee.

On April 1, 1991 the Park and Recreation Board held their annual organizational meeting and elected the following: Bryant L. Carter, Jr., Chairman, Frank

C. Santoro, Vice Chairman and Kathleen T. Mitchell was elected Secretary for the second straight year.

Mr. Carter was elected as the Board designee to sign the weekly payrolls of the Park and Recreation Departments and, in his absence, any other member of the Board may sign.

Also, at the April 2nd meeting the Board approved a motion to uphold the 22 designated Rules and Regulations governing municipal park, playground and beach property within the jurisdiction of the Park and Recreation Board and to distribute sufficient copies to the Quincy Police Department.

The Park and Recreation Board is a policy making agency that governs the direction of Park Department facilities and Recreation Programs and is responsible to guide the direction of the administrative entities. The many hours of uncompensated services by Board Members over the years has resulted in today's success of our park and recreation programs.

The Park and Recreation Board meets in the Richard J. Koch Family Park and Recreation Complex, 100 Southern Artery, Merrymount Park, Quincy, on the first Monday of each month during the year at 6:30 P.M. The meetings are open to the public. However, active participation by residents should be by appointment or recognition by the Board Chairman and Members. Meetings are governed by the legislature's open meeting laws and advance notification of meetings are posted at City Hall and through the news media.

PERSONNEL DEPARTMENT

KATHLEEN D. YAEGER, PERSONNEL DIRECTOR



Computerization Completed

Computerization of all Personnel records was completed in Fiscal 1991.

Personnel histories of each employee are now on computer, as well as a record of sick, vacation and personal days of the year. Available sick, vacation and personal days are printed on weekly paychecks.

Carol Keene, Personnel Assistant, processed 154 labor servicing registrations (129 male, 25 female) for applicants seeking employment with the City of Quincy, Quincy Public Schools or Quincy Hospital.

In early 1991, Mayor James Sheets once again offered the early retirement incentive program to reduce the number of layoffs that would be required due to further reductions in local aid. The program was offered on substantially the same basis as the previous year with employees eligible for superannuation retirement receiving a bonus of \$250 for each year of service to the City. Employees had to take advantage of the early retirement program by March 15, 1991. Despite 37 retirements and 15 resignations during Fiscal 1991, it was still necessary to layoff 22 employees.

The Personnel Director continued to work closely with the Health Insurance Advisory Committee which

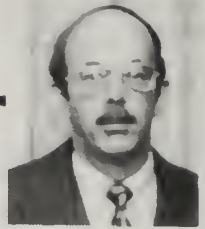
had formed in April 1990 to review the City's Health Insurance Program and recommend changes. This committee is composed of representatives from all City, School and Hospital Unions. A survey was distributed to all employees in late February 1991 to gauge employees' priorities concerning their health insurance coverage. Based on the results from the survey, the Committee drew up a list of specifications for a new Quincy Health Insurance program which would be incorporated into the Request for Proposal to be issued later in the year.

Contract negotiations continued into Fiscal 1991, with Kathleen Yaeger, assuming more of the actual negotiating duties. In April 1991, agreements were reached with the Quincy Police Patrol Officers Association and the Massachusetts Library Staff Association for 7/1/90 - 6/30/92. Neither agreement provided for an across-the-board salary increase.

In Fiscal 1991, Civil Service held the open competitive examination for Police Officers in October, and the entry-level Clerical series in December. Promotional exams for Fire Chief, Deputy Fire Chief, Fire Captain, Fire Lieutenant, Police Lieutenant and Police Sergeant were also held.

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT

RICHARD H. MEADE, DIRECTOR



More Progress In Economic Development

The vitality and health of a city is measured by its pledge to economic and community development. The Department of Planning and Community Development, in concert with the Administration, the City Council, and the residents of the City, continues the vital work of developing this healthy environment for our community, while at the same time preserving the quality of life that makes this City such a special place to live.

ECONOMIC DEVELOPMENT

The Department is pleased with its progress in the continuing efforts to revitalize Quincy's Central Business District. Presidents Place, a 350,000 square foot, mixed-use commercial and retail complex, has seen continuing leasing activity during the past year. Phase II was completed and saw the opening of a branch of the Harvard Community Health Plan. CNA Insurance, a Chicago insurance company, has recently leased 67,991 square feet. With this, 93% of the available office space is presently leased. A number of the first floor retail and shopping spaces in the first building have been leased in the past year. A restaurant, convenience food store and newsstands are all welcome additions to the downtown.

The Quincy Center Traffic Improvement project, a direct outgrowth of the "Traffic 2000" study, was completed during this past year. Designed to improve the vehicular and pedestrian traffic flow and to upgrade the visual environment of the area, the improvements included new traffic signals at four of the downtown's most congested intersections, as well as roadway construction, new sidewalks, benches, landscaping and trees. Overall, the pavement area within the project limits was reduced by approximately 24,000 square feet, providing greater area for sidewalks, landscaping, and pedestrian amenities. In addition, Quincy Center has seen the installation of 42 new historic street lights.

Quincy Mutual Fire Insurance Company, refusing to let the slow economy impede their development plans, has begun an expansion project that will double its office space and add two levels of underground

parking to their facility on Washington Street. This addition will create a grand total of 55,000 sq. ft. of usable office space and has been designed for further expansion.

Although the economic downturn has reduced the number of major developments which the City's Planning Board has reviewed this year, a number of projects are either under construction or completed. The River Bay Club, a congregate care, senior rental community, developed by Brackett Street Associates Limited Partnership, was completed and opened this year. Lincoln Heights, a 336-unit rental housing complex located off Centre Street, was completed in September and is already 60% occupied.

Tidemill Plaza, which would be located on the site of the former Duane Lumber Company property, has been proposed as a 100,000 square foot retail facility. It was approved by the Planning Board and is currently in the process of Environmental Review by the State. A 210-unit congregate housing for the elderly on Old Colony Avenue and St. Ann's Road in Wollaston was approved in December. The units would be constructed in three phases of 70 units each. Construction is anticipated to begin in early 1992 and be completed by 1993.

Another major development, Home Depot, is presently being considered by both the Planning Board and the Quincy City Council. Plans envision the construction of a 102,000 square-foot, retail facility; a 20,000-sq.-ft. garden center and 612 parking spaces on an 11.8-acre parcel of land located on Willard Street in West Quincy. Since the property is zoned Planned Unit Development, a two-thirds vote of the City Council is needed for the issuance of the Special Permit. A vote is expected in late July.

HOUSING

The Planning Department is currently participating in the "Soft Second" program sponsored by the Massachusetts Housing Partnership. This is a first time homebuyer program serving people with household incomes less than \$36,000. The program addresses the major barrier to homeownership by

providing downpayment assistance with a graduated payment interest subsidy. Both the City, through Community Development Block Grant funds, and the State are contributing funding for the program. The Partnership is working with local area banks to originate the loans.

With the passage of the 1991 Cranston Gonzalez Affordable Housing Act, the Partnership will soon have a source of funding for new initiatives. The City of Quincy has entered into a consortium with the Town of Weymouth to receive an allocation from the HOME program. Both municipalities will receive an annual allocation of funds from the federal government which will be specifically earmarked for new affordable housing projects.

HISTORIC DISTRICT COMMISSION

The proposed expansion of the Quincy Center Historic District has been approved by the City Council and is now in force. The expansion of the Historic District to encompass the Central Business District itself allows the City some control over the visual environment of areas directly adjacent to several of our most historic landmarks. The intent of the expansion is not to hinder change and development, but to ensure that these changes are compatible with neighboring buildings and signs and with the existing scale of the area.

This past year, the Commission members' case review level increased, primarily due to the expansion of the Quincy Center Historic District into the heart of the Downtown. Many applicants appreciated the fact that, with this expansion, a welcome "visual review" for appropriateness has been instituted which will eventually help all of the downtown businesses achieve a more cohesive look.

As a Certified Local Government, the City and the Quincy Historical Commission (through the Planning Department), have participated in a number of historical inventory and survey projects. Each year's work has increased the level of information available to help preserve our heritage. Because of the Massachusetts Historical Commission's funding aims and limits, it was recommended that the Commission apply for next year's funding cycle to assist in implementing the Preservation Plan's recommendations and to pursue intensive research on other properties this past year.

In conjunction with the Architectural Conservation Trust (ACT), the Planning Department worked with the Winter Street Architects of Salem to research the historic value and significance of the Souther Tidal Grist Mill, both to create several development scenarios for it and to help assist the property owner in determining a future for one of Quincy's most historically valuable industrial sites. The final report and document has been extremely well received by both Massachusetts Historical Commission (one of the

funding sources) and by the property owner.

COMMUNITY DEVELOPMENT

Federal Community Development Block Grant funding has been, and remains, a primary source of revenue to finance a wide variety of programs, services and activities which benefit all of the residents and businesses within the City.

In the seventeen years which the CDBG program has been in effect, nearly \$30,000,000 of the federal funds have been spent within the City. Many of the programs operate year round, such as our neighborhood community centers, housing rehabilitation services and transportation of elderly Quincy residents to the meal sites and to necessary hospital and medical appointments. Other projects develop as a result of community input from our yearly neighborhood CDBG meetings, from various requests made to our local City officials (such as street resurfacing and providing new parks and playgrounds) and from long-term goals as set by the Mayor, the City Council and the Federal Department of Housing and Urban Development (HUD).

Housing Rehabilitation continues to be the cornerstone of the Community Development Block Grant (CDBG) program. This year, 119 units received rehabilitation assistance amounting to nearly \$840,000 through the City's various loan and grant programs. Early in the history of the CDBG program, Quincy established a revolving loan fund which will allow home rehabilitation loans to still be available in the event of future Federal funding reductions. In FY 90, a total of 40 units were rehabilitated for a low-interest loan expenditure of about \$188,700. The grant programs, which provide rehabilitation work on single or multi-family units where the owners' income is insufficient to qualify for a loan, rehabilitated a total of 57 housing units at an expenditure of \$465,000 for this fiscal year. A total of 12 handicapped residents of Quincy were provided with grants, totaling \$71,000, for necessary handicapped modifications to their residences. Private de-leading contractors removed lead paint from 10 units in the City for a total cost of over \$75,000.

In addition, the City has continued to support the Quincy Neighborhood Housing Services program, a local, non-profit corporation that has been formed to improve the overall housing stock in selected neighborhoods within the City. QNHS is presently working in the Quincy Point section of the City, after spending almost 6 years in South-West Quincy.

Another HUD funded housing program, the Rental Rehabilitation Program (RRP), provided a total of \$67,000 to eliminate substandard housing conditions, remove blight, repair major structural elements or introduce critical energy related improvements on 25 rental units. This year, RRP funds leveraged another \$70,000 from the property owners to complete the

rehabilitation of their units.

What is called "infrastructure" is a significant expenditure in any City's budget. This year, the CDBG Public Works Improvement Program aided the City by spending a total of \$777,000 on a wide variety of projects. The reconstruction of the street, sidewalks and the traffic facilities in the Downtown; the engineering design for the reconstruction of Palmer Street and the installation of new play equipment at the City's parks and playgrounds were undertaken in order to maintain the quality of life for the City's residents.

The CDBG program has the responsibility for funding and administering the various neighborhood community centers which serve a wide variety of community groups of all ages. A number of specific programs, targeted to assist the elderly, the disadvantaged and special needs groups are run through the Centers by outside agencies and volunteers. Health programs, such as blood pressure clinics, and social and recreational activities, such as day trips and senior social events are only a portion of the ongoing activities. The Centers are designed to respond to the needs and requests of the differing neighborhoods within the City and, because of this, every year offer a different assortment of programs and make their space available to a broad range of community groups, support groups and neighborhood associations. The neighborhood center directors serve as a source of information on a wide array of topics, activities, events and programs for the City's residents. In FY 90, these Centers received a total of \$156,400 of CDBG funds.

The CDBG program maintains a contract with the Quincy Elder Citizens to fund the Council On Aging

office to directly address the needs of our older residents. Programs such as the transportation provided to seniors to the South Shore Elder Service meal sites, to medical appointments, and to do food shopping for home-bound seniors are operated out of the C.O.A. with funds provided by the CDBG program and additional State and City grants. \$95,000 was spent for this activity in FY 90.

Specific programs operated at the Beechwood Community Life Center are supported by CDBG funds. Scholarships are provided to children from low and moderate income Quincy families for both music and academic work. The very popular Elder Day program is, in part, supported by CDBG as is the Alzheimers Support Group and the Special Needs program. An after school daycare program for low income residents' children is continuing to be successful, as is the new Home Repair (for seniors) program. Designed to assist our older residents who are trying to maintain their homes despite limited incomes, physical handicaps or the limiting infirmities with which they must sometimes cope, this program accomplishes the "Small" tasks which seniors sometimes cannot do - change faucet washers, fix a broken step, repair the broken window. This service has been extremely well received and very much appreciated by the older people in our City.

The CDBG program also funds the coordinator for the Quincy Youth Commission. The Youth Commission has responsibility for a number of services targeted toward the young people of Quincy and for the operation of the group homes and Rent-A-Kid program. Since many of the programs which the Commission operates are aimed at disadvantaged young people, the use of CDBG funds as a measure of support for these activities is appropriate.

THE QUINCY POLICE DEPARTMENT

FRANCIS MULLEN, CHIEF



Francis Mullen Appointed Chief

The Fiscal Year, July 1, 1990 through June 30, 1991, was a progressive year for the Quincy Police Department highlighted by the appointment of Chief Francis E. Mullen. In November, 1990, the Computer Aid Dispatch went on line, which allows the Police to render the best emergency response and service possible. Implementation of the new system involved the training of Police and civilian personnel. The computer system will expand and grow with the Department and be constantly modified to meet the needs of the City.

The Quincy Police Department is steadily moving towards Accreditation and at the end of the Fiscal Year, was in compliance with 809 of the 908 standards required for Accreditation. The Department anticipates an Accreditation review during Fiscal Year 1992.

ARRESTS BY MONTHS FOR THE FISCAL YEAR 1991

MONTH	ARRESTS	MALE	FEMALE
July	340	271	69
August	272	206	66
September	307	250	57
October	247	199	48
November	229	180	49
December	204	143	61
January	264	208	56
February	241	185	56
March	248	198	50
April	241	190	51
May	280	232	48
June	284	221	63
Total	3157	2483	674

Calls For Service By Area

<u>Area</u>	<u>Area Total of Calls For Service</u>	<u>% Of City Total Of Calls For Service</u>
A1	2,388	6%
A2	1,994	5%
A3	4,398	12%
B1	3,535	9%
B2	2,630	7%
B3	3,769	10%
B4	1,178	3%
C1	1,214	3%
C2	1,963	5%
C3	1,818	5%
D1	3,953	11%
D2	6,253	17%
D3	2,832	7%
Total	37,925	100%

Most calls were recorded on Saturdays (6,629, 17%) and Fridays (6,169, 16%).

Domestic Violence Reports

<u>Area</u>	<u>Area of Domestic Violence Reports</u>	<u>% of City Total Of Of Domestic Violence Reports</u>
A1	40	3%
A2	86	7%
A3	213	17%
B1	107	9%
B2	67	5%
B3	111	9%
B4	31	2%
C1	60	5%
C2	179	15%
C3	37	3%
D1	57	5%
D2	204	17%
D3	36	3%
Total	1,228	100%

Crimes	Offenses Reported		Offenses Cleared By Arrest	
	1990	1991	1990	1991
Murder	1	2	0	1
Manslaughter by Neg	0	0	0	0
Rape	25	24	21	11
Robbery	93	121	28	30
Burglary	892	988	102	107
Larceny	1594	1583	681	731
Auto Theft	742	804	102	69
Assault	672	710	501	485
Rec. Stolen Property	-	-	44	40
Vandalism	1568	1096	108	145
Nar. Drug Violation	-	-	186	108
Gambling	-	-	0	4
O.U.I.	-	-	172	135
Liquor Law Violation	-	-	111	156
Protective Custody	-	-	876	995
Disorderly Conduct	-	-	90	101
	5587	5328	3022	3118

(-) Offenses are not reported until cleared by arrest

Total Arrests for 1991 - 3157	Male 2483	Female 674
Total Arrests for 1990 - 3239	Male 2634	Female 605

CRIME PREVENTION FINAL REPORT F/Y 90-91

Neighborhood Watch Programs	14	310 people
Crime Prevention	1	460
Personal Safety Programs	10	432
Crime Prevention Programs	5	113
Drug Awareness Programs	17	680
Police Station Tours	32	480
Sidewalk Bazaar	3 days	2400 pamphlets dist.
Radio call in programs	4 (2-WJDA) (2-WUMB)	
Radio Crime Prev Series	16 (WJDA)	
30 Weekly Crime Watch columns in the Quincy Sun		
Tours to Dedham		
House of Correction	5	40 students
Follow-up meetings with students from tours	5	40 students
Security Surveys	2	
<u>Police Athletic League Activities:</u>		
Park Programs	4	800
Park Programs with Quincy Rec.	4	400
Basketball 3 on 3 National Shootout. Sponsored by Reebok and hosted by Quincy PAL	1	210
Handi-Kids Sports Day	2	325
PAL Basketball Tournament Quincy, Boston, Wayne, N.J.		200
PAL Man of the Year Award, PAL 50's Night - Herb Reed and the Platters, PAL Golf Tournament, PAL/Quincy Carnival, PAL car raffle (1992 Touota)		

SAFETY OFFICER

The following Safety Programs were presented at each of the Elementary, Middle, and High Schools in the City throughout the School Year:

Bus Evacuation, Bus Behavior, Halloween Safety, Stranger Danger, Latch Key, Safety in the Snow, Officer Friendly, Bicycle Safety.

LIQUOR OFFICER:

Inspections of Licensed Liquor Establishments	1,841
Reports submitted to Licensing Board	45
Investigations for Licensing Board	32
Warnings to Owners and/or	
Representatives of Licensed Establishments	29
Summons and Subpoenas Delivered	10
Complaints Referred to License Board for Action	15
Suspensions of Licensed Liquor Establishments	3
Complaints Referred to Court	5

AREA

	A1	A2	A3	B1	B2	B3	B4	C1	C2	C3	D1	D2	D3	TOTAL
ARSON	3		3	3	2	3	1		1	1	3	4		24
ASSAULT	10	9	32	20	14	21	6	5	14	8	35	60	18	252
B&E	23	43	60	41	35	64	17	13	21	9	67	117	31	541
DISORDERLY						1							1	2
EMBEZZLEMENT												1		1
FORGERY				1	1	3			2	1		1		9
FRAUD	1													1
GAMBLING														0
HOMICIDE	1													1
LARCENY	27	29	78	58	49	60	22	14	19	18	60	133	61	628
LQR LAW			2			1		1						4
MV THEFT	28	41	75	62	47	72	15	4	9	4	5	2	2	526
DRUGS	1							1						2
OUI											1			1
RAPE		4			3	1					1	3		12
ROBBERY		3	11	3	9	5		1		1	5	7	8	53
SEX OFFN			1	2	2	2			1		1	2		11
STLN PRO														0
VANDALISM	8	4	12	10	8	19	3	1	5	4	0	7	4	105
WEAPONS			1	1							1			3

**QUINCY EMERGENCY
MANAGEMENT AGENCY**
July 1, 1990 - June 30, 1991

The Quincy Civil Defense Emergency Management Agency (formerly Civil Defense) has had another active year. All divisions, namely: Auxiliary Police, Auxiliary Fire, Civil Air Patrol, Communications, Shelter, Rapid Response Unit, Transportation, Lighting & Power Unit and Underwater Recovery Unit logged in a total of 53,974 manhours of voluntary services to the City of Quincy and its citizens.

The Agency made a special effort this year to communicate with the immigrant and refugee newcomer population of Quincy. The Deputy Directors attended meetings with the several organizations in Quincy who were servicing these new arrivals who have little knowledge of city services. The Shelter Director also serves on the Board of Directors of the Quincy Immigrant and Refugee Committee and the Asian-American Committee.

The Quincy and North Quincy High ROTC students volunteered to be trained to assist in communicating with the public during emergencies at the Quincy Emergency Management Agency's Emergency Operations Center. They participated in mock disaster exercises at the EOC. This included the use of various communications systems and message control. The preparations necessary for increased readiness, mitigation, evacuation, sheltering, recovery, public information and finally reporting in order to record the events for reimbursements from other

levels of government.

Cantonese, Mandarin, Vietnamese, Spanish and Italian were some of the languages used during training exercises. Also, Police and Urbanistics interpreter Hai Tai and Omnibudsman John Chen have been enlisted to assist in emergency operations.

The Agency is well on its way to being able to communicate and service all of our people regardless of cultural background. The Shelter Division has also been assisted by the Comprehensive Emergency Disaster Planning Committee in preparing to evacuate and shelter special needs, handicapped and nursing home populations.

The Shelter staff also consists of special needs personnel who have volunteered many man hours of training, preparation, staffing and stocking of the emergency shelters.

DIVISION	VOLUNTEER HOURS
Auxiliary Police	3,736
Auxiliary Fire	326
Civil Air Patrol	38,005
Communications	851
Shelter	4,640
Rapid Response Unit	800
Transportation	246
Lighting & Power Unit	1,001
Underwater Recovery Unit	4,369
TOTAL HOURS	53,974

**ANIMAL CONTROL DEPARTMENT
ANNUAL REPORT
July 1, 1989 - June 30, 1990**

Stray Dogs and cats reclaimed by owners	207	Deceased animals removed	
Unclaimed stray dogs euthanized	54	from city streets	326
Dogs adopted	78	Emergency calls serviced	
Cats or kittens adopted	10	(nights, Sundays & Holidays)	37
Parrot adopted	1	1990 dog license issued 4/1/90 to 3/31/91	2,279
Cats or kittens euthanized	102	1991 dog licenses issued 4/1/91 to 6/30/91	1,779
Wildlife transferred to		Licenses are due and payable April 1, 1991. A \$10.00	
New England Wildlife Center	2	late fee is charged after April 30, 1991. The license	
Bird reclaimed	1	fee is \$10.00	
Citations issued	269	A new citation was initiated on July 1, 1986 with a	
Fines on citations payable to		schedule of graduated fines as follows:	
District Court	\$9,675	Unleashed dogs	\$20.00-\$50.00
Adoptions and board cash receipts	\$6,132	Barking, biting, howling of dogs	\$20.00-\$50.00
Neuter and spay deposits (81)	\$1,370	Defecation on property of others	\$20.00-\$50.00
Neuter deposits refunded		Unspayed-in-season-unleashed	\$50.00
(neuter completed)	\$350	No rabies vaccination	\$50.00
Sterilizations completed	18	Unlicensed	\$25.00
Complaints in writing			
investigated and serviced	378		
Hearings with Chief of Police	3		
Hearings with Clerk of Courts	6		
Court Arraignments	3		
Trial and/or conferences at District Court	2		

*Submitted by:
Bruce DiBella
Assistant Dog Officer*



THREE PROMOTED QUINCY police officers, Lt. Thomas Casey, Sgt. Charles Mittendorf and Sgt. Richard Bergeon are sworn in by City Clerk John Gillis as Police Chief Francis Mullen (left) and City Council President Ted DeCristofaro look on.

(Quincy Sun photo by Tom Gorman)

PUBLIC WORKS

DAVID A. COLTON, COMMISSIONER



Recycling Saves \$793,000

RECYCLING

The City Recycling Program has evolved since May, 1989. There are five overlapping programs, each building on the success of its predecessor. The programs in order of progression are:

1. Bi-weekly curbside newspaper collection for reuse.
2. Conversion of asphalt, brick and concrete into road-base and rip-rap.
3. Expanded weekly curbside collection adding glass and plastics and retaining newspapers.
4. Seasonal curbside collection of leaves for an ongoing composting program supplying loam and cover for the landfill, cemetery and parks recreation facilities, and citizens use.
5. Recovery of street sweepings thru screen for a supplement to the above mentioned compost operation.

The program serves some 27,000 dwellings and has diverted some 9,800 tons of recycled materials, at an avoided cost savings of \$793,000.00 in this twelve month period.

CORPORATION YARD

In preparation for the recycling activity, the corporation yard underwent a complete clean-up and reorganization driven in part for the need to compost incoming leaves.

Systematically each department went thru a rigorous inventory, clean-up and thru a series of systematic reviews relocated in the new yard according to a master plan. This resulted in a more efficient operation that functions in emergency situations and stores inventories as well as providing a 2.5 acre leaf composting pad.

LANDFILL

The closure of the landfill at the end of fiscal year 90-91 is three quarters completed, phase III is complete. Derbes Brothers, Inc. is involved in the final stages of cover and erosion control of phase I & II, S.A.I.C. Engineering and David Stanley, Environ-

mental Management Consultant continue to provide support.

CLEANER GREENER

Again this year, the Department of Public Works played a major role in the second year of Mayor Sheets city-wide clean-up program, focused on litter control, street sweeping, weed abatement, painting and repair of street furniture, fences, railings, fire hydrants and other appurtenances.

WEST QUINCY INTERCEPTOR SEWER

Fiscal Year 1991 marked the construction phase of this important ancillary improvement, which includes the construction of a new lateral interceptor sewer and relief life station to alleviate back-up sewage that overflows into Furnace Brook, Cunningham Brook and Black's Creek at peak period of rainfall. The system in detail consists of the installation of 14,400 linear feet of relief sewer lines and the rehabilitation of 1,000 linear feet of existing sewer. The design phase was completed in May of 1990 and the construction phase is well underway.

REORGANIZATION

Early in the year, preliminary planning began to shift Department of Public Works Administration and management's focus, redistribute duties, consolidate positions, maintain current level of services, and concurrently realize some dollar savings as a result of the reorganization.

As the fiscal year closed, several of the objectives have been met and appropriate ordinances are before the committee.

PROJECTS COMPLETED:

1. Closure of Phases I & II, Quincy Landfill
Designer : S.A.I.C. (Formerly GHR Engineering)
Contractor : Derbes Brothers, Inc.
Price : \$441,162.00
2. Closure of Phase III, Quincy Landfill
Designer : GHR & L. Construction Corp.
Price : \$427,000.00

3. Tidegate & Outfall Dewer Rehabilitation
Designer : Weston & Sampson Engineering
Contractor : Walter Reed Corporation
Price : \$72,336.00
4. Sewer System Evaluation Survey
Designer : Weston & Sampson Engineering
Price : \$77,009.00

OTHER PROJECTS:

1. West Quincy Relief Interceptor Sewer
Designer : Whitman & Howard
Contractor : P. Caliacco Corporation
Price : \$3,532,363.00
2. Alrick Road Dewatering System, Phase I
Designer : Weston & Sampson
Contractor : Jon B. D'Allessandro
Price : \$175,764.00
3. Quincy Avenue Water Main Construction
Designer : City of Quincy
Contractor : Walter Reed Corporation
Price : \$181,371.00
4. SSES/North & Central Quincy, Phase I
Designer : Weston & Sampson
Price : \$492,193.00

STREET LIGHTING

In fiscal year 1991 the Department of Public Works continued its Program which included tight control in the area of analyzing billing submitted by Massachusetts Electric Company,

In fiscal 1991, the Department converted nine hundred ninety seven Mercury Vapor lights to Sodium Vapor lights on fifty-two main streets in the City.

SPECIAL FUELS

The Special Fuel Program is responsible for the fueling of twenty-six departments throughout the City. In fiscal 1991 fuel bids were combined with other cities and towns in order to secure the best possible prices for fuel.

The Department has continued its policy in fiscal 1991 of purchasing only unleaded products. All tanks are monitored for leaks daily and are registered yearly with our Fire Department and the Department of Environmental Quality Engineering as required by Massachusetts law.

PUBLIC BUILDING UTILITIES

Public Building Utilities Department includes six buildings comprised of City Hall Annex, Department of Public Works Administration Building, Sewer, Water, Drain Building, Health Center, Police Maintenance Garage, and Registry Building. The Department monitors all #2 fuel deliveries to each building and subsequently approves these bills for payment. Massachusetts Electric bills and Boston Gas bills are handled in the same fashion. The amount Public

Buildings are charged for K.W.H. and therms are closely scrutinized.

In fiscal 1991 the Department converted the Police Maintenance Garage from oil to a natural gas system also the Health Department building at 1120 Hancock Street.

ABANDONED VEHICLES

The Abandoned Vehicles Department is responsible for the removal of abandoned vehicles throughout the city. In fiscal 1991 the Department received 1525 complaints and from that number there are twenty-five complaints pending.

ENGINEERING DEPARTMENT

The Engineering Department receives numerous requests for technical services from various individuals, agencies, City Boards, and departments on a regular basis all year round.

The Engineering Department also mans a public service counter and answers thousands of telephone inquiries and complaints in relation to public facilities under the City's purview.

Some of the major activities for the fiscal year are listed below:

1. PUBLIC WORKS IMPROVEMENTS

- a. Survey, design and preparation of plans for Dimmock Street, Island Avenue, Sea Avenue, Sea Street, and Bittern Road for water mains rehabilitation.
- b. Field survey and cost estimates for (+/-) 70 City Streets for possible roadway/sidewalk resurfacing and other improvements.
- c. Post Island Marsh Restoration Project: field survey, feasibility reports, and preparation of RFP and selection of A/E for design work.
- d. Rockland Street Bridge and Seawall rehabilitation survey, plans and specifications.
- f. Construction monitoring-West Quincy Interceptor Sewer Project.
- g. Field survey and engineering design of Washington Street Roadway.
- h. Field surveys and engineering design, including permitting of Milton/Hollis and Beach Street Tidegate Rehabilitation Project.
- i. Physical inventory, preparation of field reports and updating of utility drawings for Sachem Brook water shed storm drainage systems under the Wollaston Beach Pollution Abatement Program.

2. PROJECT REVIEWS

- a. Planning Department
PUD and other development project reviews and reports.

b. Public Works Department

I. Review of West Quincy Sewer Interceptor Construction and Manholes and Appurtenances Upgrading Contracts.

II. Review of City GIS requirements and preparation of initial statement of scope.

III. Field investigation and reports on at least letters and complaints about roads, sidewalks and drainage problems.

3. **ASSESSORS DEPARTMENT**

Processed (updated relevant plans and records, etc.) property transfers and sub-divisions; building additions, new construction and demolitions.

4. **VARIOUS BOARDS & OTHER CITY DEPARTMENTS**

a. Processed cases for site reviews and building grades, 5 condemned building survey reports (Building Department) and City land sales.

b. Performed field surveys and prepared accident reports for claims cases. (Law Department)

c. Review of numerous cases heard by the City Traffic and Conservation Commissions and Zoning Board of Appeals.

5. **ENGINEERING DEPARTMENT**

a. Records and Plans:
Prepared various drawings and documents for easements, utilities, roads, land parcels and utility lines (water, sewer, drains, etc.) for updating.

b. Surveys:
Performed numerous field surveys and/or prepared drawings for street lines, utilities, road/sidewalks, curbing, parking areas, as required.

6. **MEETINGS**

The Engineering Department personnel attended numerous interdepartmental and agency meetings. Department personnel also attended meetings held by the Zoning Board of Appeals, Traffic Commission and the Conservation Commission on an "as needed" basis.

HIGHWAY DEPARTMENT-SPECIAL WORK

Early in the fiscal year the Quincy Conservation issued an Order of Conditions for the Corporation Yard which resulted in the commencing re-organization of storage, circulation and the creation of the composting area.

Leaves were collected from throughout the City and dumped into four windrows for processing. Two thousand seven hundred tons (2,700) of compost were produced, the bulk of which was placed as a cover for Phase III of the landfill.

Special work also was performed at Beechwood Community Center, Quincy College, Ross Parking

Garage, the sidewalk at the Pneumatic Scale site on Newport Avenue and four thousand (4,000) Lineal feet of new sidewalk on Granite Street.

CONCRETE WORK

Concrete sidewalks were repaired at one hundred thirty-eight (138) locations including the entire length of Haviland Street, Andrews Street and Dickens Street.

ASPHALT WORK

Asphalt sidewalks were repaired at one hundred four (104) locations including the entire length of Wilson Avenue. Depressions and berms were formed as needed throughout the city. A new pad for salt and sand was formed in the Corporation Yard as a result of the re-organization master plan.

OTHER WORK COMPLETED FISCAL YEAR 1990-1991

Trench Work One hundred sixty-four (164) locations in co-operation with the Sewer/Water/Drain crew.

Patch Work Year-round repair of potholes, depressions and pavement shifting on as needed basis.

Cleaning Crew Focused on business districts keeping areas free of debris and maintaining the seventy-two (72) trash barrels daily as well as other clean-up requests throughout the city.

Grading Crew Fourteen (14) streets were improved and all gravel roads are inspected and re-graded as needed in the Spring and Fall or on request.

Carpenter Painter Provides support services for thirteen (13) public buildings with ongoing maintenance and replacement as well as helping in the Cleaner Greener Program.

Accident Repair The Highway crew repaired twenty (20) accident locations this fiscal year.

Motor Equipment Highway (garage) mechanics maintain fifty-three (53) vehicles and various related equipment necessary to the operation of the Public Works Department.

Disposal Area Since the Order of Closure in 1987, the city has been keeping records and providing security and inspections of the areas. South Shore Pumping of Duxbury MA continues pumping the leachate from Phase III (East & West) on a weekly basis (approximately 10,000 gallons per week).

Snow/Ice Control During the winter of 1990-1991, there were thirteen (13) snow storms with a total accumulation of 15.7 inches of snow which required operations. It was a particularly icy year and private sanders, in addition to city crews, were required in four (4) individual storms.

SEWER/WATER/DRAIN DEPARTMENT

SEWER DEPARTMENT

The sewer crew maintains and operates two (2) sewage pump stations: Quincy Point and Fort Square. They also clean and maintain the Quincy Point Low Level Main and other sewer mains that are trouble spots.

EMERGENCY SERVICE CALLS

- a. 792 house calls
- b. 203 blocked sewer mains
- c. 22 manhole cover replacements
- d. 26 mark-out for contractors
- e. 17 sewer manhole cover replacements
- f. 8 mains were repaired

WATER DEPARTMENT

The Water Department installed and repaired water meters, leaking services, replaced hydrants and inspected all new services and assisted residents in time of emergency:

- a. 32 main breaks
- b. 59 hydrants
- c. 77 stop to house renewals
- e. 20,256 meters in service (154 more than FY 89-90)
- f. cross connection devices tested — 393

WATER CONSERVATION

On May 10, 1991, Mayor James Sheets and M.W.R.A. Executive Director Paul F. Levy launched

a water-savings campaign called Operation Watersense. This is a joint program of the M.W.R.A. and the City of Quincy which provides and installs water-saving devices.

Since December, Operation Watersense crew members have installed water-saving kitchen and bathroom fixtures in over 80% of Quincy's 8,000 multi-family homes. This Spring's campaign was targeted to make installations in 23,000 smaller family homes.

Conservation has proven to bring dramatic results. According to Levy, the average April water use in the M.W.R.A. system was 255 million gallons a day, the lowest since 1967. According to the M.W.R.A., the Quabbin Reservoir reached 100% capacity in early May.

A survey of all commercial and industrial buildings is being conducted in tandem with the Quincy Plumbing Inspectors and the Quincy Water Department.

DRAIN DEPARTMENT

The Drain Crew maintains tidegates, keeps brooks open, rebuilds catch basins and manholes, repairs broken drain pipes and monitors oil spills on Quincy Bay and Town Brook.

EMERGENCY CALLS

- a. 23 brooks
- b. 10 cellars
- c. 32 flood gates

The crew monitors the cleaning of catch basins (4,000 this year) by the City contractor in addition to maintaining and repairing flood gates.

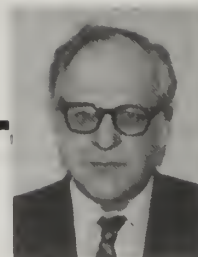


MAYOR JAMES SHEETS, (center) Ward 1 Councillor Peter Kolson and Public Works Commissioner David Coulton with T-shirts, caps and jackets from Browning-Ferris Industries to help promote the city's expanded recycling program.

(Quincy Sun photo by Robert Bosworth)

DEPARTMENT OF PURCHASING

ROBERT F. DENVIR, JR.



\$31,082,367 In Purchases

Contract Purchase Orders	199
Regular Purchase Orders	9903
All Purchase Orders	10102
 Bid Calls	 105
 Dollar Value Contract P.O.'s	 \$10,662,807.91
Dollar Value Regular P.O.'s	\$20,419,559.76
TOTAL DOLLAR VALUE ALL P.O.'s	\$31,082,367.91

RECREATION DEPARTMENT

BARRY J. WELCH, DIRECTOR



Meeting Newly Created Challenges

The Quincy Recreation Department continued in FY91 to provide all citizens of Quincy with a broad variety of recreational opportunities designed to meet individual needs. The continuing changes of the population in age, life-style and nationality has created new challenges for the department at a time when economic conditions have forced a reduction in the tax supported budget.

From July 1, 1990 to June 30, 1991, the department was funded \$386,563 at the annual budget session. This is approximately was appropriated as follows: \$345,291 Personal Services; \$28,615 Current Expenses; \$12,657 Contractual Obligations. Revenue collected from fee structured programs along with reimbursement by the Commonwealth of Massachusetts for Handicapped Children's Programs amounted to \$58,500. This additional outside revenue brings the tax supported liability to \$328,063 or \$3.72 per resident. Additionally the Department continued to offer a variety of programs on a self supporting basis.

STAFF

The staff of the Recreation Department are its most valuable resource. Dedicated, knowledgeable leaders with a large variety of skills and abilities consistently met the high expectation of our residents for well supervised programs. The success of the department belongs to these leaders. In FY91 there were 140 part-time and seasonal leaders hired to supervise programs. The Director of Recreation and secretary are the only full time personnel in the department.

SUMMER PROGRAMS

The department supervised 26 neighborhood playgrounds from 8:30 to 1:30 for a seven week period. The Monday thru Friday program began on July 2. Activities such as sports, games, arts and crafts, as well as field trips and special events were scheduled by the playground district supervisors. Traditional field trips were held to the Trailside Museum, New England Aquarium, and Museum of Science. In addition, two new trips were organized this year. 115 youngsters travelled to Rhode Island's McCoy Stadium, home of the Pawtucket Red Sox, to participate in Youth Day. Then, 125 boarded busses

for a full day of activity at Water Country in Portsmouth, N.H. These two new offerings had waiting lists. End of season playground championships were held in Baseball, Basketball, Tennis, Archery and Pepsi-Hot Shots. The playground activities were for boys and girls age 6-16.

Arts and Crafts continued to be an important activity for the summer playgrounds. Shea Rink's playground papier-mache creation of a "Ninja Turtle" captured top honors in the annual display at McIntyre Mall. O'Rourke Park's model of the park was second with Heron Road Playground, "Celtic Pride" was third.

The National Wham-O-Frisbee Disc Tournament was conducted at Faxon Field in early July. City Champions were crowned in several age categories for boys and girls. Over 200 participants took part in this annual event supervised by playground staff.

The Ruth Gordon Amphitheater was the location for "Foolsproof Follies," this daytime presentation entertained over 300 youngster and family groups. Rob and Linda Peck's vaudeville style revue and workshop was cosponsored by the by the Quincy Community Television Council, the Recreation Department and the Massachusetts Arts Lottery Council.

CAMPS AND WORKSHOPS

The self-supporting camps and workshops continue to grow in number of offerings and total participation. The week long camps are developed to give Quincy residents a low cost alternative to residential programs. Each camp provides youngsters who desire specialized instruction from highly motivated and qualified teachers and coaches an alternative to higher priced residential programs. Offered were Youth Garden Workshop, Basketball, Competitive Swimming, Television Workshop, Baseball, Ceramics, Dance, Soccer, Cheerleading, Volleyball, Track, Field and Distance, Tennis, Arts and Crafts and Baseball Hitting. For the past eight years, the programs have been self-supporting.

The Hershey National Track and Field Meet was held at Veteran's Memorial Stadium. 32 of Quincy's champions qualified for the State Championship held in Braintree, MA. 187 youngsters participated in De-

partment and volunteers from the Quincy Track Club.

Over 120 participants completed one of the two nine week programs of instructional ice skating supervised by the department, Boys and girls age 6-14 participated in the Wednesday program's professional for fifteen years was featured in a Boston Globe story on her dedication to the sport.

Adult programs were conducted with an emphasis on fitness. Men's pick up basketball continued on Monday evenings at Atlantic Middle School and a new program proved popular from 12 noon to 2:00 p.m. at the Central Middle School on Saturday from January to April. Both programs were fee supported.

Women's Fitness and Exercise were offered at the Fore River Clubhouse and the Lincoln Hancock Community School. The Lincoln Hancock program offers low impact aerobic twice weekly while the Fore River program meets three times a week for more traditional routines of exercise. Both programs were fee supported.

The Saturday Program for Special Needs was conducted at the Lincoln Hancock School for 23 weeks, this Saturday morning gymnasium program is for more active special needs participants. For the first time this year, the Quincy Lodge of Elks expanded and modified it's annual Elks National Free throw Contest to include a Special Needs Division. Alyson Borden and Anthony DiBona were the first champions of this special event. Other activities included floor hockey, basketball and gym games. The Quincy City Club hosted the annual Christmas Party by providing entertainment, gifts and refreshments for all participants.

On Wednesday evenings for 40 weeks, the Recreation Department and Cerebral Palsy of the South Shore cosponsored a program for adult special needs participants. Over 50 persons took part in this program that has ceramics, arts and crafts and special events as its featured activities. With the assistance of a Quincy Arts Lottery grant, a year long musical production was produced. In June, a standing-room-only crowd enjoyed a one hour revue of song and dance. This production was filmed and rebroadcast on cable television.

WILLIAM F. RYAN BOATING AND SAILING FACILITY

A distinctive feature of the summer program, are activities at the Ryan Boathouse, A staff of seven offered instruction in rowing, sailing, canoeing and windsurfing from beginner to advanced. Youth age 8-16 took part in the day time program from 9:00 a.m. to 4:00 p.m., adults 4:00 to 8:00 p.m. Family programs dominated the weekend activities. Despite strict entrance requirements that require all participants to pass a qualifying swim test enrollment continued to remain steady. With twenty seven miles of waterfront,

the natural salt water lagoon where Blacks Creek meets the sea, remains the place where "Quincy Learns to Sail."

HAPPY ACRES

51 Campers were greeted by the Happy Acres Staff for the 27th year of Day Camping for Quincy's Special Needs population. The program operated from 9:00 a.m. to 3:00 p.m., Monday thru Friday for seven weeks. The usual activities of games, field trips, boating and sailing, and swim lessons were held throughout the schedule. Bowling and car washes added to the diversity of activities, while the overnight campout and boat cruise of Boston Harbor provided traditional enjoyment for these most deserving of participants. The Quincy City Club provided a special barbecue for the camp as they have done for over ten years, Camp Director John Osgood supervised a staff of eight and teenage volunteers who contributed countless hours of leadership

BEACHES CLOSE

The summer of 1990 saw the end of a traditional program that extended for over four decades. Responding to declining enrollments from poor water conditions, the success of the Lincoln Hancock Community School Pool, a continuing drop in the school age population, and limited financial resources the department did not staff learn to swim stations at city beaches. At their peak the Department won national acclaim for staffing 13 sites along Quincy's shoreline.

VOLLEYBALL OPENS

The "Christopher F. Kennedy" Volleyball Court saw considerable activity in its first summer of use. The sand courts were created to address the outstanding popularity of volleyball and to make food use of the no longer utilized lawn bowling facility. Located in Merrymount Park the site was supervised for playground field trips. The newly formed Quincy Volleyball Association worked cooperatively with the Recreation Department to insure a constantly utilized and well supervised and first season for the unique municipal facility.

SENIOR OLYMPICS

The ninth Annual Senior Olympics was conducted from May 13-18. Over 175 participants took part in the following events; softball throw, horseshoes, basketball, free throw, running long jump, javelin, standing long jump, swimming, golf, 1 mile walk, 1/2 mile walk, 3 mile walk, 1 mile run, bowling, bocce and billiards. The event was sponsored by the Quincy Recreation Department and Beechwood Community Life Center. Corporate sponsors were the South Shore Bank and Quincy Hospital. Participants ranged from age 55 to 98 years of age. This program has attracted state-wide attention and was televised

to 19 communities on Continental Television.

TWENTIETH ANNUAL TENNIS TOURNAMENT

The Granite Bank stepped forward again to co-sponsor the 20th Annual Tennis Tournament for Quincy residents of all ages. 110 players started play in eleven divisions. The 1990 champions were: Lionel "Shine" Buckley Cup, (men's singles) Oscar Jara; The William F. Ryan Cup (mixed doubles) Steve Durante and Alison Sugrue; Men's 35 and over Wayne Chatterton; Men's doubles John Franceschini and Al McDonald; Women's singles Pam Trafton; Women's doubles Gail Trafton and Pam Trafton; Boy's 16 and under Kevin Murphy; Men's "B" Robert Palmero.

WINTER PROGRAMS

Eleven schools were utilized for the supervised after school Saturday program which provide a base for the department's winter recreational programming centers. Staffed by at least two leaders, each location hosted a variety of games, sports and activities for a 22 week period from November to April. Thousands of participants took part in these free programs offered in all neighborhoods of Quincy.

The Snug Harbor Center was the senior and middle school division champion in the annual all city basketball championship.

The annual elementary basketball clinic had over 100 participants and Merrymount was the winner of the Jamboree Cup in the post clinic tournament.

The Elks Lodge 943 joined with the Recreation Department to conduct the Elks National Free Throw Contest. City champions were crowned in six divisions. Carolyn Williams, Jean Aiken, Geoff Meade, Katie Erler, Dan Kelly and Chris Bregoli all advanced to the district championship. There were more than 250 participants 8-13 years of age.

The department was a participating sponsor in the Boston Celtic Red Auerbach Basketball Clinic at Boston Garden. Over 200 Quincy residents received free tickets to a clinic conducted at the Boston Garden. All had a special treat when the entire team demonstrated skills as instruction was given by Coach Chris Ford.

Eleven gyms were open on expanded schedule during the Christmas and February vacation schedule. Supervision was provided from 9:00 a.m. to 1:00 p.m. and this schedule proved an ideal outlet for participants. Working parents support these program expansions as they find activities during working hours a necessity and a particularly scarce commodity.

Two ten-week ceramic programs were conducted for children at the Dawes Memorial Estate. Nineteen youngsters had work displayed at the annual end of season showing in the window of the Quincy Sun. The program was for boys and girls age eight through middle school.

Skiing continued to grow in popularity as the five

week lesson program at Blue Hills were full to capacity. The program featured a one hour forty-five minute lesson, and supervised bus transportation on Tuesday afternoons. Boys and girls age eight through high school were eligible to participate and 60 youngsters took part.

One day ski trips were held to Pat's Peak and Gunstock Ski areas in New Hampshire. Chaperoned busses took youth and family groups for a low cost, fun filled day of skiing. All ski programs were operated on a self supporting basis. Group rates helped reduce the cost and make this an affordable attraction for Quincy residents.

SWIMMING PROGRAMS LINCOLN HANCOCK COMMUNITY SCHOOL

FY91 was a pivotal year in the operation of a year round program of swimming at the Lincoln Hancock Community School Pool. The dramatic costs of operating the facility which is now 16 years old, coupled with the declining availability of tax support made major changes mandatory. Mayor James A. Sheets formed a Task Force to do an in-depth study of the facility, its use, and long range goals. As a result, several significant policy changes were recommended and instituted. First, all revenue from pool use would be split between the school and general fund regardless of the income source. Second, the Recreation Department opened the facility from October to June for nonresident use. A much higher fee structure was established for nonresident membership. Third, the school system has made available school time swimming hours and instituted a fee structure for this activity. The cooperation of recreation and school officials have insured the continued operation of this facility into the future.

The resulting changes saw a marked increase in both participation and revenue.

In the twelve month period of Recreation Department supervised swimming the total attendance was 25,635. The summer instructional program continued to attract the greatest portion of the yearly attendance. A combined July/August Instructional Program attendance was 6,173. Water Safety Instructors were trained by and taught classes in accordance with the standards of the American Red Cross. Red Cross introduced a new National Lifeguard Training Program which was taught by instructors in the department's instructional program. The annual end of season show conducted for the 15th year was, "A Salute to Jim Henson" and featured 150 of the participants, in the summer instructional program. This activity was taped for rebroadcast on Quincy Community Television. There were over 200 spectators in attendance as the children demonstrated their newly acquired skills. The annual Water Safety Instructor Course was conducted from March to June.

In FY91 all lifeguards and Water Safety Instructors received recertification of their Lifesaving and Water Safety Instructor ratings, as part of a national reorganization of the standards required for these most important positions.

The safety of each participant is the most important responsibility of our aquatic program. The safety record of this well trained and dedicated staff has once again been a model for municipal facilities. The cooperation of recreational and school officials have insured the continued operation of this facility into the future.

LOANED EQUIPMENT

The Loaned Equipment Program has progressively grown to be one of the most popular public services of the department. Non-profit organizations, youth groups, Quincy businesses, and families have taken advantage of the unique offering. These groups are able to reserve and borrow equipment for outings and field days. This recreation equipment was loaned to 57 different persons or organizations for an enjoyable day of play and relaxation.

DAWES MEMORIAL ESTATE

The Director of Recreation continues to serve as the managing trustee of the Dawes Memorial Estate.

Through the services of the South Shore Bank, the interest on the principal of the Dawes Family Trust is utilized to sustain the building in accordance with the bequests of the Dawes' will. The site at 657 Quincy Shore Drive was used extensively by a wide variety of small groups. The Recreation Department continues to utilize the site as its headquarters for a city wide ceramics program. The building is also ideal for small staff meetings. Senior citizens organizations from the Beechwood Community Life Center to elderly meal sites each had a summer outing, taking advantage of the cool ocean breezes and a panoramic view that the Dawes house provides. The Wollaston Mother's Club, Wollaston Garden Club, Quincy Youth Baseball, Men's and Women's Softball Leagues, as well as other organizations are regular monthly users.

Through the cooperation of the Quincy Forestry Department, two large trees were removed from the South lawn. The removal of these trees allowed for a more panoramic view of Quincy Bay. Several trucks of loam were used to regrade lawn and it was completely reseeded.

PARK AND RECREATION BOARD

July 1, 1990 to February 28, 1991

HOWARD F. CROWLEY
CHAIRMAN

BRYANT L. CARTER, JR.
VICE CHAIRMAN

JOSEPH E. BURKE
SECRETARY

A. ERNEST ARISTIDE
GERARD A. COLETTA, JR.
CHARLOTTE E. DIGIACOMO
J. THOMAS MULLANEY
FRANK C. SANTORO

February 1991 - June 30, 1991

BRYANT L. CARTER, JR.
CHAIRMAN

FRANK C. SANTORO
VICE CHAIRMAN

KATHLEEN T. MITCHELL
SECRETARY

A. ERNEST ARISTIDE
GERARD A. COLETTA, JR.
CHARLOTTE E. DIGIACOMO
J. THOMAS MULLANEY

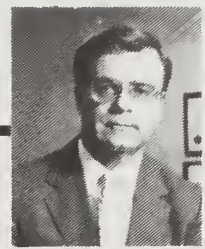
ADMINISTRATION

BARRY J. WELCH
DIRECTOR OF RECREATION
MARY ELIZABETH DOWLING
SECRETARY

NANCY JOYCE
SUMMER PROGRAM DIRECTOR

SCHOOL DEPARTMENT

DR. ROBERT RICCI, SUPERINTENDENT



Strategic Planning Project Underway

In the past 22 years, I have tried to use my positions in educational administration to actively improve education.

During those years, the school districts in which I served as administrator or superintendent have invested tens of millions of dollars to fund vital educational programs. For the most part, those monies were all spent. Students, unimpaired by social or personal conflict, usually have profited from the education program; however, increasingly, more and more students is not cost effective when analyzed against the results.

The question that nags at all of us is, "With all the money spent on education, are schools really improving?" If so, what helps programs to succeed? What impedes them?

These questions are not easily answered. Yes, education works very well for those students best prepared for learning. These are the students who possess good study habits, have a love for learning, respect education, generally are supported in the home, and have a good self concept. They are not encumbered in their learning by extraneous problems. The students who do not do well usually have opposite characteristics, including limited readiness to embark upon formal education, poorly developed self image, low motivation for academic pursuits. Further, they have not acquired success in lower grades, thus, do not have the love of learning necessary to apply themselves.

What we can do to change those situation is both simple and complex. It is simple to understand that a key ingredient for learning is a positive self image enhanced through the creation of a learning/reaching environment that is to achieve these ends, especially in a constrained fiscal climate.

In an effort to answer these question, the Quincy Public Schools has embarked on a Strategic Planning Project for Excellence in Education. We have conducted a city-wide educational needs assessment to determine public attitudes of the various components of the Education Program, including:

1. Readiness of children to start formal schooling
2. Reduction of the dropout rate and improvement of academic performance, especially among at-risk youth
3. Performance of students in mathematics and sci-

ence and increased use of technology as a tool for instruction

4. Functional literacy of adults and continuing education opportunities
5. Level of training and preparation necessary to guarantee a competitive workforce
6. Safe, disciplined and alcohol and drug free schools
7. Restructuring of school organization and curriculums
8. Accountability for education programs

Following the Educational Needs Assessment, 125 people, including parents, business persons, school employees, teachers, students and Quincy resident with no children in school, met on a Saturday in early December to address five important areas into which the eight goals were grouped. This same group of citizens again met on Wednesday, December 11, 1991 to address the issue of school consolidation and reorganization.

A report incorporating these efforts will be written and disseminated throughout the city. It will present a variety of major educational potions that need to be addressed during these difficult fiscal times of we are to make education for all students productive, meaningful and enjoyable.

Suffice it to say, we must agree on what needs to be done, and what we want students to know and be able to do as a result of their education. Once we know what must be done, we must reach consensus on which changes needs to be made in the education enterprise to realize our goals.

As I write my last Superintendent's message in Quincy, I forsee the Strategic Planning Project now begun as a continuing process which will eventually result in an even better educational system.

My message to the Quincy schools is short but heartfelt, recognizing the good the Quincy Public Schools have done for thousands and thousands of students, also recognizing the capability of the schools to serve the present and upcoming generation of students in ways not yet agreed upon. Recognize that the schools in a good community, as is Quincy, are the best hope for the future. Let us not become complacent about our current education system. Let Quincy be in the forefront of the area of new American schools not only in the state but in the country.

QUINCY PUBLIC SCHOOLS

Pupil Teacher Ratio

Year	Teachers*	Pupils	Ratio
1981-82	626	10,952	17.5
1982-83	570	10,300	18.1
1983-84	575.5	9,671	16.8
1984-85	574.5	9,101	15.8
1985-86	560	8,582	15.3
1986-87	575	8,266	14.4
1987-88	594.5	7,983	13.4
1988-89	608	7,918	13.0
1989-90	620.5	7,868	12.9
1990-91	588	8,033	13.7

*Figures presented in this column do reflect All Quincy Public Schools classroom teachers, as well as those professional satellite people (e.g. Special Needs, Music, Physical Education, and Art Specialists; Guidance Counselors, Psychologists, Speech Therapists, etc.) employed by the School System. Administrative personnel have not been included in these totals; nor have been nurses, doctors, Quincy College Staff, or Chapter I resource teachers.

QUINCY PUBLIC SCHOOLS

Staff Totals

Year	Instructional Staff	Classroom Teachers	Nurses	Custodians	Clerks	Teacher Aides Inc. Chap. One
1981-82	626	495	10	96	28	65
1982-83	570	455	8	76	90	50
1983-84	575.5	454	8.5	80	79	69
1984-85	574.5	451	9	80	77	87.5
1985-86	560	438.5	9	80	75	92.5
1986-87	575	447.5	11.5	80	74	82.5
1987-88	594.5	455.5	12.5	83	76.5	85
1988-89	608	451	13	83	82.5	98.5
1989	620.5	455	13	82	85.5	103
1990-91	588	427	13	80	83	102

QUINCY PUBLIC SCHOOLS
ENROLLMENT BY SCHOOLS AS OF OCTOBER 1, 1986, 87, 88, 89, 90

<u>ELEMENTARY SCHOOLS (K-5)</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>
Charles Bernazzani	320	314	295	316	339
Atherton Hough	316	303	316	314	326
Lincoln Hancock Community School	527	593	581	566	593
Merrymount	364	263	239	238	248
Montclair	471	318	327	357	366
Francis W. Parker	375	370	357	367	386
Snug Harbor	463	418	442	447	450
Squantum	290	309	327	327	371
Daniel Webster	398	387	489	472	535
Wollaston		356	388	385	392
	<u>3,524</u>	<u>3,577</u>	<u>3,761</u>	<u>3,789</u>	<u>4,006</u>
Home School				7	10
<u>MIDDLE SCHOOLS (6-8)</u>					
Atlantic	455	417	407	408	432
Broadmeadows	309	327	323	304	284
Central	536	489	478	496	531
Quincy Point	184	163			
Sterling	201	201	344	371	347
	<u>1,685</u>	<u>1,597</u>	<u>1,552</u>	<u>1,579</u>	<u>1,594</u>
<u>SENIOR HIGH SCHOOLS (9-12)</u>					
North Quincy High	1,377	1,301	1,225	1,172	1,165
Quincy High	1,252	1,132	1,054	1,023	1,258
Center for Technical Education	428	376	326	298	
Total Senior High Schools (9-12)	<u>3,057</u>	<u>2,809</u>	<u>2,605</u>	<u>2,493</u>	<u>2,423</u>
<u>TOTALS ALL SCHOOLS</u>	<u>8,266</u>	<u>7,983</u>	<u>7,918</u>	<u>7,868</u>	<u>8,033</u>

Summary of Appropriations and Expenditures for Fiscal Year 1990/91 Quincy Public Schools

Appropriations (including Athletics & less PL 874) July 1, 1990 &	
Plus: Quincy College Purchase of house	\$37,204,650
Holdover June 30, 1990	3,863,666
Plus Additional Funds	<u>86,882</u>
Total Available For	
Fiscal Year 1990/91	\$41,155,198

Tuitions	30,000	21,892
Special Needs	2,497,920	2,280,176
Center for		
Technical Education	<u>375,550</u>	<u>331,670</u>
Total Expenses	6,156,433	\$5,861,374

<u>Regular Schools</u>		
<u>Capital Outlay</u>	\$ 170,925	\$ 173,609

<u>Regular Schools</u>		
<u>Travel out of State</u>	3,000	60

<u>Regular Schools Pensions</u>	417,244	414,331
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Athletics:

Salaries	\$ 260,018	\$ 277,920
Expenses	<u>165,857</u>	<u>127,798</u>

Total Athletics	\$ 425,875	\$ 405,718
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Total Expended from Appropriations	\$ 37,511,530
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Holdover June 30, 1991 (State cut \$1,900,000 from orig. figure shown)	\$ 3,597,342
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Returned to City Government	fund 01 \$ 5,536
	fund 91 \$ 44,886

<u>Regular School Salaries</u>	<u>BUDGET</u>	<u>EXPENDED</u>
Administration	\$ 740,715	\$ 801,778
Instruction	20,476,982	21,039,417
Other School Services	941,364	952,409
Operations	1,727,853	1,749,920
Maintenance	722,190	741,290
Special Needs	3,243,945	3,196,744
Center for		
Technical Education	<u>2,178,124</u>	<u>2,174,880</u>
Total Salaries	\$30,031,173	\$30,656,438

Regular Schools Expenses

Administration	\$ 97,150	\$ 80,164
Instruction	1,104,578	980,809
Other School Services	317,345	278,322
Operations	1,126,400	1,240,760
Maintenance	563,040	568,519
Fixed Charges	44,450	79,062



BROAD MEADOWS MIDDLE SCHOOL won national top honors in language arts, humanities and education. Here School Supt. Dr. Robert Ricci and Mayor James Sheets applaud as students Ricky DelGado and Karen Chung unveil the awards during school ceremony.

(Quincy Sun photo by Tom Gorman)



A Strong Performance Year

The South Coastal Performance Summary

The South Coastal SDA had a strong performance in FY '91, meeting or exceeding 5 of 8 performance standards. More specifically, the SDA exceeded 5 standards, met the minimum on two standards, and fell below minimum on only one indicator, the youth employability enhancement rate. There was a continued trend toward high placement wages and a stronger performance on the thirteen week follow-up standards than in FY '90, indicating quality services are being provided.

The adult wage at termination of \$8.40 was slightly less than the FY '90 wage of \$8.52. The youth entered employment rate of 60% is an example of very strong performance with South Coastal far exceeding the 40% standard.

Areas of strong performance in serving target groups include exceeding planned enrollment levels for females, older workers, drop-outs, welfare recipients, and minorities. Service to youth drop-outs at 66.3% represents a level 20% above the state average for this

group. The only two groups who were below state service levels were those reading below the 7th grade level and those with multiple barriers to employment.

Wages and outcomes for adult females remained strong in FY '91, with both the entered employment rate and average wage for females exceeding that for males. The entered employment rate for adult minorities was only 40% compared to 66% for others. However the minority population in the South Coastal SDA is small and this rare reflects outcomes for only 4.5% of the total client enrollment.

The South Coastal SDA's program mix remained relatively unchanged from FY '90. Occupational classroom training served the majority of FY '90. Occupational classroom training served the majority of FY '91 participants (66%). The placement wage for this activity was high at \$8.10 per hour, and the entered employment rate of 66% was above the statewide average of 58%. The other two major activities were classroom training for basic education and entry employment experience.

TABLE 1
Title IIA Program Results

	<u>Participants Served</u>	<u>Entered Employ Rate</u>	<u>Positive Term Rate</u>	<u>Average Wage (\$)</u>
TOTAL	286	63.5	71.1	7.93
Youth	95	60.0	75.7	6.92
Adult	191	65.2	68.8	8.40
Adult Welfare	82	50.0	51.7	8.27
Activities				
Employment Related	18	100	100	8.47
Remedial Education	29	25%	75%	7.29
Occupational Skills	185	65.8%	66.4%	8.10
On the Job Training	1	0	-	0
Youth Program	56	47.1	94	6.40

TABLE 2
Title IIA Program Activity Results

	<u># Served</u>	<u>EE Rate</u>	<u>Positive Term Rate</u>	<u>Average Wage (\$)</u>
Classroom Training - Skills	185	65.8	66.4	\$8.10
OJT	1	0	0	0
Exemplary Youth Programs	56	47.1	94	\$6.40
Adult Remedial Education SCCDA	29	25%	75%	\$7.29
Employment Related Activities	18	100%	100%	\$8.47

TABLE 3
Title IIA Participant Statistics

	<u>Participants Served</u>	<u>Terminations</u>	<u>Entered Employment</u>	<u>Other Positive Terminations</u>	<u>Average Placement Wage</u>
TOTAL	286	211	134	23	7.93
Male	75	61	35	12	8.05
Female	211	150	99	11	7.89
14-15	0	0	0	0	0.00
16-17	26	20	10	10	6.20
18-21	69	50	32	8	7.14
22-29	68	45	24	4	8.36
30-39	66	54	34	0	8.32
40-54	33	19	15	1	8.95
55 and over	24	23	19	0	8.16
White (Not Hispanic)	273	202	130	23	7.98
Minority Subtotal	13	9	4	0	6.42
a. Black (Not Hispanic)	6	3	1	0	5.00
b. Hispanic	3	3	2	0	7.58
c. Amer Indian/ Alaskan Native	0	0	0	0	0.00
d. Asian or Pacific Islander	4	3	1	0	5.50
School Dropout	108	64	27	22	6.67
Student (HS or less)	0	0	0	0	0.00
High School Grad or Equiv.	141	116	82	0	8.17
Post High School					
Attendee	37	31	25	1	8.54
Unemployed	171	126	85	11	8.27
a. Long Term (15 + weeks)	115	86	56	5	8.38
Employed	34	27	20	5	7.26
Not in labor force	81	58	29	7	7.40
Welfare Recipient	110	77	38	3	7.99
a. AFDC	100	68	35	3	8.01
b. General Assistance	10	9	3	0	7.75
c. Refugee Assistance	0	0	0	0	0.00

	<u>Participants Served</u>	<u>Terminations</u>	<u>Entered Employment</u>	<u>Other Positive Terminations</u>	<u>Average Placement Wage</u>
Food Stamp Recipient	17	14	8	0	8.15
SSI Recipient	4	2	0	1	0.00
U. I Claimant	52	34	30	0	8.54
U. I Exhaustee	16	12	9	0	8.67
Limited English Speaking	3	3	1	0	9.50
Persons with Disabilities	12	9	4	3	7.25
Offender	6	5	2	0	8.55
Economically Disadvantaged	268	201	127	23	7.92
Single Head of Household	98	70	40	2	8.14
Veteran	11	10	9	0	8.14
Viet Nam Era	2	2	2	0	8.80
Public Housing Resident	49	33	20	3	7.07
Long Term AFDC (24+ mo)	14	8	3	1	6.89
Reading Below 7th Grade	8	4	1	0	5.00
Lacks Work History	30	19	9	0	7.43
Multiple Barriers	36	16	4	3	7.18
Homeless	2	1	0	0	0.00
AFDC Maint of Effort	28	5	1	3	6.50

TABLE 4
Title IIA Participant Characteristics
Planned Service VS Actual Service

	<u>Planned %</u>	<u>Actual %</u>
<u>Sex</u>		
Male	37	26.2
Female	63	73.8
<u>Age</u>		
14-21	35.8	33.2
22-54	59.2	58.4
55+	5.0	8.4
<u>Race/Ethnic Group</u>		
White	96.4	95.5
Black	1.50	2.1
Hispanic	1.10	1.0
Asian/Pacific Islander	1.0	1.4
<u>Target Groups</u>		
School Dropout	30.0	37.8
Welfare Recipient	30.0	38.5
Economically Disadvantaged	90.0	93.7

TABLE 5
Comparison of Participant Characteristics
FY 1990 to FY 1991

	<u>FY 1990</u>	<u>FY 1991</u>
<u>Sex</u>		
Male	26.6	26.2
Female	73.4	73.8
<u>Age</u>		
14-15	0	0
16-21	38.7	33.2
22-54	56.2	58.4
55+	5.1	8.4
<u>Race/Ethnic Group</u>		
White	94.2	95.5
Black	3.6	2.1
Hispanic	.5	1.0
American Ind/Alaskan	0	0
Asian/Pacific Islander	1.7	1.4
<u>Target Groups</u>		
School Dropout	38.9	37.8
Welfare Recipient	43.6	38.5
UI Claimant	9.4	18.2
Handicapped	6.5	4.2
Offender	1.2	2.1
Veteran Vietman/Disabled	3.6	3.8
Economically Disadvantaged	97.3	93.7

TABLE 6
Performance Standards FY 1991
Planned VS Actual

Performance Measured At Termination

<u>Standard</u>	<u>Planned</u>	<u>State Minimum Standard</u>	<u>Actual</u>	<u>Percent (%) of Plan</u>
Adult Entered Employment Rate	75.0%	(65.0)	65.2	87%
Adult Average Placement Wage	7.90	-	8.40	106%
Youth Entered Employment Rate	45%	(40%)	60	133%
Youth Employability Enhancement Rate	33%	(30%)	26%	79%

Performance Measured (13) Weeks After Termination

<u>Standard</u>	<u>Planned</u>	<u>State Minimum Standard</u>	<u>Actual</u>	<u>Percent (%) of Plan</u>
Adult Entered Employment Rate	65%	(58%)	64%	98%
Adult Average Weekly Earnings	\$316	(-)	\$332	105%
Adult Welfare Entered Employ. Rate	60%	(52%)	64%	98%
Adult Welfare Average Weekly Earnings	\$300	-	\$313	104%

TABLE 7
Comparison of Performance Standards
FY 1990 - FY 1991

	<u>FY 1990</u>	<u>FY 1991</u>	<u>Variance Between 1990-1991</u>
Adult Entered Employment Rate (%)	69.2%	65.2	-5.8%
Adult Average Placement Wage (\$)	\$8.54	\$8.40	-1.6%
Cost Per Adult Entered Employment (\$)	\$3,891	\$4,128	+6.1%
Cost Per Youth Positive Termination (\$)	2.957	4,669	+58
Youth Entered Employment Rate (%)	51.6%	60	+16.3%
Youth Positive Termination Rate (%)	80.6%	75.7	-6.1%

TABLE 8
South Coastal Service Delivery Area
FY 1991 Non Title IIA Funded Programs

	<u># Served</u>
<u>Department of Public Welfare</u>	
• Basic Education/GED	38
• Occupational Skills Training	224
• Pregnant & Parenting Teens (PPT)	26
<u>Governor's 8% PPT</u>	10
<u>3% Older Worker</u>	125
Dept. of Medical Security (DMS)	
Health Training Program	18
<u>Workplace Education (8%)</u>	11
<u>State Department of Education</u>	
• Adult Basic Education	270
• Workplace Literacy	23

TABLE 10
FY 1991 South Coastal Service Delivery Area
Program Allocations and Expenditures

<u>Program</u>	<u>Allocation</u>	<u>Expenditure</u>
Title IIA	645,413	627,251
Title IIB (Summer Youth)	663,733	561,239
Summer Jobs For Youth Challenge Initiative	7,750	7,750
DPW/Occupational Skills	614,600	449,400
DPW/Education	64,400	64,400
DPW Pregnant & Parenting Teen	74,400	69,750
8% Pregnant & Parenting Teen	27,452	23,626
3% Mature Workers Program	147,000	38,599
Department of Education (ABE)	40,000	38,599
Workplace Literacy (8%)	16,000	13,078
Department of Medical Security (DMS)	26,880	26,880



SECRETARIAL SKILLS TRAINING class at South Coastal Career Development Administration.



WORD PROCESSING TRAINING class at South Coastal Career Development Administration.

VETERANS' SERVICES DEPARTMENT

HENRY P. BRADLEY, DIRECTOR



Strong Support For Persian Gulf War

History reminds us that Massachusetts went on record as early as 1636 when stated, "any soldier injured in defense of the colony, shall be maintained by the colony during his lifetime."

This measure of gratitude was once again tested on Aug. 2, 1990 with the invasion of Kuwait by Iraq. The citizens of Quincy responded with a show of support with a most patriotic display of our country's flag along with the continuous display of yellow ribbon throughout the city, (much of the ribbon was donated by the employees of the city of Quincy during this time).

Quincy had many of our sons and daughters respond to the call. Active duty troops along with National Guard and Reserve forces came from all walks of life to provide the needed strength for the United Nations Forces in Saudi Arabia.

The Quincy Veterans Services started a support group for the families and loved ones of those troops serving in the Gulf and elsewhere around the world. This special group of folks met for 21 weeks with an average of 28 persons coming to each of the meetings. A support rally was held at the State House in December and another in February at Quincy City Hall, on Valentine's Day to show love and support from the people in Quincy. A happy moment for the support group was the birth of Steven Ritz whose mother Barbara attended the support group while his father served in the Navy in the Persian Gulf.

The Department of veterans services appreciated the thoughtfulness of the human services department of Quincy Hospital for their help with this program.

Of the approximate 8400 phone calls processed this year, roughly 1200 were in direct relation to the Persian Gulf War. Many has to do with job security, dedication, financial, etc. This was in addition to the regular help given to our many clients for pension papers and information, along with answering questions on V.A. programs, paperwork on lost or misplaced discharges, etc.

This office has provided speakers for the local veterans programs as well as interviews with The Patriot Ledger, The Quincy Sun and radio station WJDA, along with the staff taking part in the WJDA radioathon to raise funds for the "Hero's Welcome Home Fund" to provide a bonus for each member of the military serving at this time.

Days of remembrance, City Council President Theodore "Ted" DeCristofaro, himself a veteran, was the guest speaker for Memorial Day at Mount Wollaston Cemetery. The cold crisp winds of Autumn tested the dedication of those attending our Veterans Day services at the "Doughboy" statue. General Gordon R. Sullivan was guest speaker, and spoke of the dedication of the young troops of today and their patriotic spirit as they answer the call of their country. General Sullivan, a Quincy native (Lakin Square) was elevated to the position of Chief of Staff of the United States Army this past June.

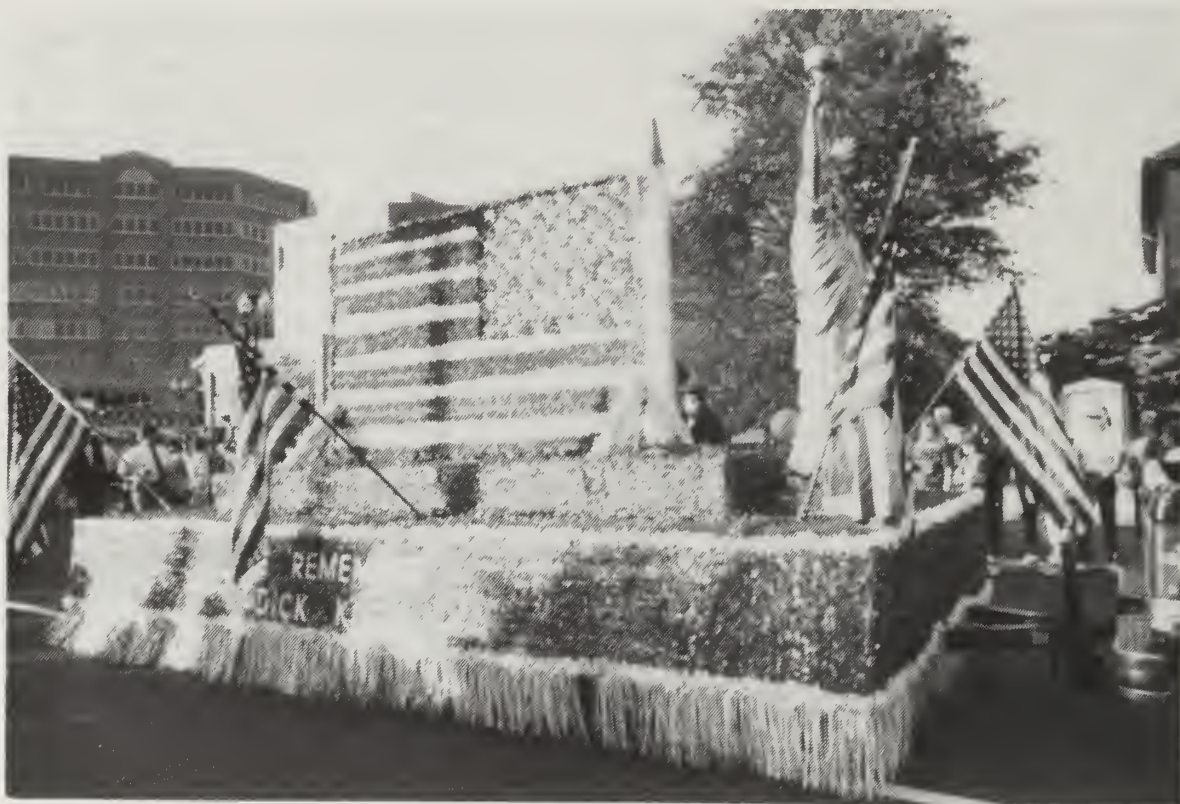
ANNUAL REPORT OF GRAVES OFFICER JULY 1, 1990-June 1991

Veterans Deceased During The Year

WWI.	9
WW1 and II	1
WW II	178
WW II and KOREAN	4
KOREAN	37
WW II and KOREAN and VIETNAM	0
VIETNAM.	22
Burials in Quincy Veterans Lot.	30
Burials in Quincy Cemeteries	106
Burials Outside of Quincy	135
Deceased Veterans Cards	

Filed in Dept	241	Applications for Granite Markers	93
Total Flag Holders		Gov't Markers Installed in Quincy Cemeteries	71
Placed & Replaced	235	Furnished New Flags for Various Flagpoles	14
Flags Placed on		Bronze Flag Holders	
All Veterans Graves	5,500	Repaired by Graves Office	200
Flags Replaced at All Cemeteries		Attended all Cemetery and Veteran	
due to Theft	0	Council Meetings	
Squares Flagged in Quincy.	75		
Total Flags Cemeteries and Squares	5650		
Replaced Bronze Square Plaques	0		

Robert J. LaFleur
Graves Registration Officer



THE DICK KOCH Memorial Float with American Flags and the Statue of Liberty was an appropriate tribute to the late founder of both the Koch Club and Quincy's Flag Day parade during the combined Flag Day-Welcome Home Parade honoring returning Persian Gulf Veterans.

(Quincy Sun photos by Tom Gorman)

DEPARTMENT OF WEIGHTS AND MEASURES

MICHAEL A. SHAHEEN, INSPECTOR



\$10,539 In Fees, Licenses

FINANCIAL STATEMENT

Sealing Fees for Fiscal 1990-1991	\$10,339.00
Hawker and Peddler Licenses	200.00
TOTAL	\$10,539.00

ARTICLES TESTED AND SEALED

Total Sealed	4,787
Total Adjusted	36
Total Not Sealed	31
Total Condemned	26

REWEIGHING OF COMMODITIES

Total Articles Reweighed	6,206
Total Correct	2,260
Total Under	137
Total Over	3,775
Articles Removed from Sale	594

SUMMARY OF INSPECTIONS

Peddler Licenses	6
Fuel Oil Delivery Certificates	155
Marking of Food Packages	17,185
Miscellaneous	3,967

DEPARTMENT OF WIRE INSPECTION

THOMAS E. PURPURA, WIRE INSPECTOR



Permits For \$4,990,256 In Wiring

Permits Issued to	
Contractors and Homeowners	1852
Permits Issued to	
Massachusetts Electric Company	624
Estimated Cost of Wiring	
in New and Old Buildings	\$4,990,296.00
Inspections of New and Additional Wiring	5129
Reinspections	543
Inspections of Fire Damaged Buildings	30
Defects Noted on Installations	826

PERMANENT WIRING FOR APPLIANCES

Hot Water Heaters	108
Electric Ranges	430
Oil Burners	63
Gas Burners	96
Dryers	119
Dishwashers	486
Disposals	477
Air Conditioners	94
Built-in Ovens	3
Counter-top Units	2
Heat Pumps	399

NEW BUILDINGS - (New Wiring)

One family Dwellings	19
Two Family Dwellings	0
Three Family Dwellings	0
Four Family Dwellings	0
Multi-Dwellings	7
(Total Number of Dwelling Units)	411
Condominiums	2
(Total Number of Dwelling Units)	12
Mercantile	0
Manufacturing	0
Garages	0
Miscellaneous	0

WIRING INSTALLED IN NEW BUILDINGS

Lights	2968
Permanent Services	26
Temporary Services	7
Fire Alarms	23

OLD WIRING - (Additional Wiring)

One Family Dwellings	1001
Two Family Dwellings	124
Three Family Dwellings	28
Four Family Dwellings	126
Multi-Dwellings	71
Condominiums	33
Mercantile	118
Manufacturing	30
Schools	25
Garages	9
Churches	8
Hospitals	27
Miscellaneous	226

WIRING INSTALLED IN OLD BUILDINGS

Lights	11,013
Motors	278
Signs	25
Permanent Services	288
Temporary Services	19
Fire Alarms	217
Swimming Pools	46

We are continuing the electrical surveys of the schools and city owned buildings throughout the city.

Inspections were made in several industrial plants throughout the city and many inspections were made relating to cable television.

Thomas E. Purpura
Wire Inspector

Section III

**Financial
Statistics**

BOARD OF ASSESSORS

Marion A. Fantuccio, Chairman



A Changing Market

Fiscal 1991 arrived with a changing market. Sales prices were in a decline that had started in early 1990.

As mandated by law, January 1, 1990 values for fiscal 1991 were based on calendar 1989 sales. However, when the actual fiscal year 1991 tax bills were issued in April of 1991, the market had declined. Once again the Board of Assessors was deluged with abatement applications.

Most frequently, the reason stated was "We can't sell our property for this assessed value, today." The Board of Assessors did not disagree with the statement, but had to stress that the assessment date for the bill was January 1, 1990. The second most frequently stated reason was economics. The taxpayer was on a fixed income, had lost or was facing the loss of their job, and was faced with sewer/water bills that continued to rise beyond their means. Though the Board totally sympathized, these economics had no bearing on the assessed value of their property.

The Board carefully reviewed all applicants and held hundreds of taxpayer hearings to ensure that the taxpayer would receive an abatement if they were entitled to it. The Board also offered advice and suggestions of the various exemptions to be sure that the taxpayer might avail themselves of that assistance on their taxes.

During the year, Board members Marion Fantuccio and James Papile attended several neighborhood civic meetings in order to explain to taxpayers the assessment process and their rights with regard to filing for an abatement locally and going further, to the Appellate Tax Board, if their problem could not be resolved locally. Information on the various exemptions was also discussed.

A total of 1896 building permits for calendar 1989 were reviewed by the Assessors.

In addition, approximately 2500 records of ownership were changed, based on documents received from the Registry of Deeds.

TAX RATE SUMMARY

A. Total amount to be raised	135,152,777.35
B. Total Estimated Receipts and Revenue from other sources	65,583,473.00
C. Net amount to be raised by taxation	69,569,304.35
D. Classified Tax Levies and Rates	

(A) Class	(B) Levy Percentage	(C) Levy by Class	(D) Valuation by Class	(E) Tax Rates (C)-(D)X 100
I				
Residential	59.6066	41,467,896.97	3,868,832,600.	10.72
II				
Open Space	—	—	—	—
III				
Commercial	33.4092	23,242,548.03	967,426,600.	24.02
IV				
Industrial	4.1748	2,904,379.38	120,888,900.	24.02
V				
Pers. Property	2.8094	1,954,480.04	81,352,230.	24.02
TOTAL	100%	69,569,304.42	5,038,500,330	

E. Real Property Tax	67,614,824.38
F. Personal Property Tax	1,954,480.04
G. Total Taxes Levied on Property	69,569,304.42

VALUATION

Real Estate	4,957,148,100.
Tangible Personal Property	81,352,230.
Total Valuation of the City as determined as of January 1, 1990	5,038,500,330.
Total Valuation of Motor Vehicles as of December 31, 1990	207,336,565.
Total Valuation of Boats as of December 31, 1990	15,258,300.
Total Valuation of City including Motor Vehicles and Boats or Fiscal 1990	5,261,095,195.

TAX RATES

Residential	Commercial	Industrial
\$10.72	\$24.02	\$24.02

CITY APPROPRIATIONS

Total Appropriation to be raised by taxation	\$128,255,355.00
Other local expenditures (not requiring appropriations)	
Total of overlay deficits of prior years	15,058.94
Total offsets from Cherry Sheets	142,283.00
State and County Charges	3,662,358.00
Overlay Reserve for tax abatements and statutory exemptions	3,077,722.41
Total amount to be raised	\$135,152,777.35

ESTIMATED RECEIPTS AND AVAILABLE FUNDS

From State	34,157,295.00
Local Estimated Receipts	24,769,000.00
Other Available funds	6,644,588.00
Total estimated Receipts and Revenue from other sources	65,570,883.00

LOCAL ESTIMATED RECEIPTS

1. Motor Vehicle Excise	\$4,200,000.00
2. Other Excise	114,000.00
3. Penalties and Interest on Taxes and Excises	450,000.00
4. In Lieu of Taxes	589,000.00
5. Water	5,221,000.00
6. Sewer	9,212,000.00
7. Mass. Water Resources	626,000.00
8. Parks & Rentals	106,000.00
9. School (local receipts of School Committee)	47,000.00
10. Libraries	23,000.00
11. Cemeteries	179,000.00
12. Recreation	43,000.00
13. Other Departmental Revenue	234,000.00
14. Licenses and Permits	262,000.00
15. Special Assessments	17,000.00
16. Fines & Forfeits	209,000.00
17. Investments Income	744,000.00

18. Misc. Interest Income	56,000.00
19. General Government	805,000.00
20. Protection Persons & Property	679,000.00
21. Parking Violations	616,000.00
22. Benefit Reimbursements	718,000.00
	<hr/> \$24,150,000.00

Statutory Exemptions Granted for Fiscal Year 1990
under Provisions of the following clauses:

	<u>Number</u> <u>Exemptions</u>	<u>Amount</u> <u>Abated</u>
Seventeen D Surviving Spouses and Certain Elderly Persons	573	\$97,387.50
Twenty Two Veterans	1045	180,337.50
Twenty Two A	9	3,150.00
Twenty Two B	5	3,500.00
Twenty Two C	3	2,625.00
Twenty Two D	0	0.00
Twenty Two E	42	19,162.50
Thirty Seven A Blind	102	49,500.00
Forty One A. Deferred Taxes persons 65 years of age and over	18	25,027.77
Forty One C. Certain elderly persons 70 years of age and over	651	317,250.00
Forty Two and Forty Three Spouses and minor children of Police Officers and Firefighters killed in the line of duty	4	6,126.84
TOTALS	2452	704,067.11

AUDITING DEPARTMENT

ROBERT E. FOY, III, CITY AUDITOR



Assets And Liabilities

ASSETS

Cash - General Fund	16,888,661.20
Petty Cash	4,375.00

Outstanding Real Estate & Personal Property Taxes

Taxes 1991	3,634,965.46
Taxes 1990	559,381.83
Taxes 1989	54,094.84
Taxes 1988	44,273.22
Taxes 1987	248,030.62
Taxes 1986	71,691.37
Taxes 1985	21,894.58
Taxes 1984	18,978.68
Taxes 1983	75,914.80
Taxes 1982 & Other	<u>736,123.70</u>
Total Real Estate & Personal Property Taxes	5,465,349.10
Tax Liens Receivable	3,169,071.20
Deferred Property Taxes Receivable	121,025.19
Taxes Receivable in Litigation	15,056.12
Tax Foreclosures	284,302.07
Due from Commonwealth of Massachusetts	874,459.00

Outstanding Motor Excise Taxes

1991	432,036.79
1990	389,675.72
1989	363,413.90
1988	350,622.26
1987	299,050.16
1986	186,395.53
1985	187,421.38
1984	128,342.61
1983	175,870.31
1982 & Other	2,589,144.06
Dealer Plates	<u>18,114.22</u>
Total Motor Excise & Dealer Plates	5,120,086.94

Outstanding Boat Excise

1991	68,959.68
1990	17,336.05
1989	33,723.53

1988	23,757.79
1987	25,081.90
1986	25,994.39
1985	43,797.30
Other	<u>66,138.10</u>
Total Boat Excise	304,788.74

LIABILITIES/FUND BALANCE

Unclaimed Items	174,439.60
Guarantee Deposits	13,891.00

Deferred Revenue-Real Estate/

Personal Property Tax

1991	1,405,228.61
1990	559,381.83
1988	20,543.36
1987	246,339.87
1986	71,691.37
1985	21,894.58
1984	18,978.68
1983	75,914.80
Other	736,123.70

Provision for Abatements & Exemptions

1991	2,229,736.85
1989	201,614.12
1988	23,729.86
1987	1,690.75

Deferred Revenues:

Tax Liens	3,169,071.20
Deferred Property Taxes	121,025.19
Taxes in Litigation	15,056.12
Tax Foreclosures	284,302.07
Motor Vehicle Excise	5,120,086.94
Boat Excise	304,788.74
Utility Lien	93,690.83
Water	1,244,141.66
Sewer	1,838,180.43
Total Deferred Revenue	12,190,343.18
Revenue Anticipation Notes Payable	10,000,000.00
Fund Balance	
Reserved for Encumbrances	5,819,499.23
Unreserved Fund Balance	3,688,406.25
Premium on TAN	17,401.00
Premium on Bonds	26,231.57

ASSETS**LIABILITIES/FUND BALANCE**Water Liens Receivable

1991	93,757.24
1990	127.53
1989	6.53
1988	(200.47)
Total Water Liens	93,690.83

Outstanding Water Bills

Water Rates	1,185,541.82
Water Connections	58,599.84
Total Outstanding Water Bills	1,244,141.66

Outstanding Sewer Bills

Sewer Use	1,837,880.43
Sewer Connections	300.00
Total Outstanding Sewer Bills	1,838,180.43

Fund Balance Designated for
Unprovided Abatements 1,817,965.15

Fund Balance Designated
for Unprovided Abatements - 1990 154,408.30

Deferred Revenue - Real/Personal
Property Tax - 1989 147,519.28

Total	37,543,080.21	Total	37,543,080.21
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Special Assessments (Fund 54 & 55)

Unapportioned Special Assessment/Sewer	1,514.96	Deferred Revenue Special Assessments	6,537.44
Sewer Betterments 1991	324.40		
Street Betterments 1991	3,891.99		
Street Betterments 1990	139.38		
Committed Interest 1991	555.20		
Committed Interest - 1990	111.51		
Total Special Assessments	6,537.44	Total	6,537.44

Deferred AssessmentsAssessments Not Due:

Sewer Betterments	15,086.20	Deferred Assessments	87,965.65
Street Betterments	72,879.45		
Total	87,965.65	Total	87,965.65

Indebtedness (Fund 90)

Bond Indebtedness	20,570,049.00	<u>Inside Debt Limit</u>	
		Sewer Loans	495,000.00
		New Police Station	5,945,000.00
		Purchase Park Land	45,000.00
			6,485,000.00
		<u>Outside Debt Limit</u>	
		Schools	6,255,000.00
		Water	330,000.00
		Parking Garage	250,000.00
		General Dynamics-	
		Tax Abatement	<u>7,250,049.00</u>
Total	20,570,049.00	Total	<u>14,085,049.00</u>
			20,570,049.00

ASSETS**LIABILITIES/FUND BALANCE****City - State Grants (Special Revenue) Fund 21**

Cash - Secretary of Elder Affairs	33,572.20		
Cash - Right to Know	2,746.41		
Cash - Police - Target Cities	23,731.60		
Cash - Election Reimbursement	4,024.09		
Cash - Hazardous Waste Grant	78.00		
Cash - Library (LIG 1990)	28,172.95		
Cash - Library (MED 1990)	11,961.56		
Cash - Library (LIG 1991)	41,320.00		
Cash - Library (MEG 1991)	37,053.26		
Cash - Library - Computer Literacy	5,896.51		
Cash - Library - LSCA Title VI	4,865.97		
Cash - Library - LSCA Title I	11,163.27		
Cash - Parking Grant	66,663.93		
Cash - Gateway Cities	396.41		
Cash - Mass Art Lottery	43,414.04		
Cash - Emergency Translator	6,666.00	Fund Balance	321,726.20
Total	321,726.20	Total	321,726.20

School Lunch Revolving (Fund 22)

Cash	(255,605.22)	Deferred Revenue - Intergovernmental	90,792.44
Due from Commonwealth of Massachusetts	<u>90,792.44</u>	Fund Balance	<u>(255,605.22)</u>
Net Total	(164,812.78)	Total	(164,812.78)

Highway Improvement Fund (Fund 23 - Chapter 90)

Cash	<u>-0-</u>	Fund Balance	<u>-0-</u>
Total	-0-	Total	-0-

Community Development Block Grant (Fund 24 - Special Revenue)

Cash	54.44	Fund Balance	54.44
Total	54.44	Total	54.44

School Athletics Revolving (Fund 25)

Cash	70,963.16	Fund Balance	70,963.16
Total	70,963.16	Total	70,963.16

Reserve for Appropriation (Fund 26) - Special Revenue

Cash - Parking Meter Receipts	62,348.30		
Cash - Sale of Real Estate	252,188.98		
Cash - Mount Wollaston Cemetery (Sale of Lots)	158,890.27		
Cash - Pine Hill Cemetery (Sale of Lots)	468,768.00		
Cash - Lincoln Hancock Pool - Recreation	4,554.68		
Cash - General Reserve	16,981.35		
Cash - Park Reserve	400.00		
Cash - Sewer Rehab	500,732.60		
Cash - U.D.A.G. Monarch III	576,347.28		
Cash - City of Quincy U.D.A.G.	27,973.59		
Cash - Wetland Protection Reserve	12,944.20	Fund Balance	2,082,129.25
Total	2,082,129.25	Total	2,082,129.25

J.T.P.A. (Fund 27 - Special Revenue)

Cash	66,662.02	Fund Balance	66,662.02
Total	66,662.02	Total	66,662.02

ASSETS**LIABILITIES****Sewer - Capital (Fund 28 - Special Revenue - EPA/State)**

Cash - So. West Quincy - Mass Project 225	27,364.44		
Cash - Sewer Alrick Road I	4,000.00		
Cash - Sewer Alrick Road II	20,607.67		
Cash - Town River Bay Interceptor	215,000.00		
Cash - Sewer System Evaluation - Town River	90,000.00		
Cash - Undistributed Sewer Transfer - Sewer Rehab	2,741.32		
Cash - West Quincy SSES - Mass Project 105	31,406.64		
Cash - Quincy Point Pump/Interceptor - Mass Project 696	14,980.47	Fund Balance	406,100.54
Total	406,100.54	Total	406,100.54

Special Federal and State Education Grants (Fund 29 - Special Revenue)

Cash	598,975.02	Fund Balance	598,975.02
Total	598,975.02	Total	598,975.02

Capital Projects - (Bonds - Fund 30)

Cash	2,769,188.46	Bond Anticipation Note Payable	4,000,000.00
		Fund Balance	(1,230,811.54)
Total	2,769,188.46	Net Total	2,769,188.46

Planning - Capital Projects (Fund 34 - Special Revenue)**Transfers from Reserve for Appropriation Fund 26**

Cash - Historic Lights - Monarch III	18,673.50		
Cash - Public Works Economic Development Restoration Post Island Salt Marsh	24,195.35		
Cash - C.D.A.G. President's Place	253.52		
Cash - City Realty - Planning	1,450.13	Fund Balance	44,572.50
Total	44,572.50	Total	44,572.50

Enterprise Fund - Hospital (Fund 63)

Cash	3,217,470.11	Fund Balance	3,217,470.11
Total	3,217,470.11	Total	3,217,470.11

Enterprise Fund - Quincy College (Fund 66)

Cash	1,693,838.47		
Certificates of Deposit	700,000.00		
		Fund Balance	2,393,838.47
Total	2,393,838.47	Total	2,393,838.47

City Trust - Non Expendable - Fund 80**Cemetery Perpetual Care & Scholarship Accounts**

Cash - Restricted Savings	2,497,512.16	Fund Balance	2,497,512.16
Total	2,497,512.16	Total	2,497,512.16

City Trust - Expendable Income - Fund 82**Cemetery Perpetual Care & Scholarship Accounts**

Cash	246,841.46	Fund Balance	246,841.46
Total	246,841.46	Total	246,841.46

ASSETS**LIABILITIES****City Trust - Expendable Income - Fund 83**

Cash	541,084.06	Fund Balance	541,084.06
Total	541,084.06	Total	541,084.06

School: Reserve for Direct Expenditure (Chapter 188, Fund 86)

Cash - Horace Mann Teachers	4,421.00		
Cash - Essential Skills	8,641.76		
Cash - Early Start to Success	27,676.70		
Cash - Drop Out Prevention	2,665.00	Fund Balance	43,404.46
Total	43,404.46	Total	43,404.46

Agency - Fund 87

Cash - Owner's Account	13,870.77	Due to Owner's Contractors	13,870.77
Cash - Hunting Licenses	772.75	Due to State	1,428.87
Cash - Fire Alarm Detail	8,695.11	Due to Employees - Salary	93,888.42
Cash - Fire Watch Detail	947.44	Due to Animal Control	4,016.00
Cash - School Custodial Detail	7,983.18	Due to Deputy	3,970.00
Cash - Park Detail	1,401.63	Due to Insurance Companies	677,255.92
Cash - Police Detail	74,861.06	Due to City Suppliers	27,036.08
Cash - Meal's Tax to State	656.12	Due to Employees - Savings Bonds	10,146.25
Cash - Animal Control Deposits	4,016.00		
Cash - Deputy Fees	3,970.00		
Cash - Insurance Withholdings	677,255.92		
Cash - Bid Deposit	27,036.08		
Cash - Savings Bonds Withholdings	<u>10,146.25</u>		
Total	831,612.31	Total	831,612.31

Library Trusts - Non Expendable - Fund 88

Cash - Restricted Savings	<u>94,730.73</u>	Fund Balance	<u>94,730.73</u>
Total	94,730.73	Total	94,730.73

Library Trusts - Expendable Income - Fund 89

Cash	<u>318,419.26</u>	Fund Balance	<u>318,419.26</u>
Total	318,419.26	Total	318,419.26

TREASURER'S REPORT

DANA CHILDS, TREASURER



Receipts, Payments, Funds

Cash on Hand - July 1, 1990	\$24,777,444.49	CEMETERY	209,145.00
RECEIPTS		DETAIL FUNDS:	
GENERAL REVENUE:		Police	1,112,568.71
Taxes - Current Year	64,299,306.61	Fire Alarm	83,606.88
Taxes - Previous Years	1,680,255.64	Fire Watch	31,580.85
Taxes - Motor Excise	3,906,455.03	Police 01-035-365-908-850	54,188.91
Taxes - Boat Excise	112,874.08	Park Detail	4,803.80
Dealer Plates		Police 01-101-000-000-130	3,601.80
Tax Titles Redeemed	931,689.71	AGENCY TRUST & DEPOSITS:	
Licenses	38,227.50	City Clerk - Hunter's Licenses	14,782.50
Alcohol Licenses	108,795.00	Perpetual Care Funds	17,950.00
Permits	21,678.50	DEPOSITS:	
Court Fines	171,587.50	Particular Sewer	7,200.00
Tax Anticipation Notes	28,000,000.00	Water	14,350.00
Certificate of Deposits	16,500,000.00	Tax Possessed Property	9,312.50
Deferred Taxes	12,633.12	FEDERAL WITHHOLDING	13,804,701.86
SPECIAL ASSESSMENTS:		STATE WITHHOLDING	5,350,928.64
Sewer Assessment	889.01	FICA	362,218.72
Street Betterments	4,476.13	SCHOOL DEPARTMENT:	
GENERAL GOVERNMENT:		No. 006 Impact Aid PL 874	181,131.00
Board of Health	37,590.00	No. 007 Early Childhood	29,912.00
Building Inspector	230,033.25	No. 012 Chapter 1	1,689,500.00
City Clerk	60,463.35	No. 013 Chapter 1-Capital Expenses	26,496.00
Fire Department	82,110.48	No. 014 Institutional Conservation Prog.	33,973.00
Gas Inspector	8,860.00	No. 017 Bus. Skills Train Disadv.	11,544.00
Library Fines ETC.	26,696.00	No. 018 Voc. Guidance Disadvantaged	3,848.00
Other General Revenues	3,015,247.10	No. 027 Displaced Homemaker	15,671.00
Plumbing Inspector	18,367.00	No. 048 LEPSS-Academic Support	515.00
Police Department	49,060.71	No. 068 EESA-Title II	
Public Safety Inspector	6,245.00	No. 099 Pre School Special Needs	220,177.00
Sale of Tax Possession	10,000.00	No. 104 Trans. Program Refugee Children	
School Department		No. 105 Expand. Voc. Altern	57,834.87
Scales Weights & Measures	10,339.60	No. 107 School Recovery	1,703.86
Tax Collector & Treasurer Cost	148,990.00	No. 108 Adult Ed Evening Program	16,870.00
Veterans Benefits	60,857.09	No. 110 Drug Free School	91,324.00
Wire Inspector	67,645.00	No. 111 Won-Way Integrating Language	2,950.00
ENTERPRISE ACCOUNTS:		No. 114 GED	12,215.00
Hospital	60,595,079.98	No. 115 Expanding Motor Program	36,516.00
Quincy Junior College	6,136,421.45	No. 116 Special Needs Assessment	54,108.00
Hospital Reserve	1,025,000.00	No. 117 Mass. State Scholarship	492,490.00
PUBLIC SERVICES:		No. 125 Mainstreaming	
Water Rates	5,581,069.69	No. 127 Academic Assessment Center	45,000.00
Water Connections	46,798.98	No. 136 S.T.E.P.	39,940.55
Water-Tax Collection Liens	663,219.55	No. 137 Academic Support-Handicapped	
Sewer Rates	5,953,199.66	No. 138 Vocational Guidance-Handicapped	11,155.00
Sewer Connections	5,700.00		

No. 140 QC - Adult Basic Education	9,252.63
No. 142 QC Academic Support	6,800.00
No. 144 Computer Awareness	
No. 145 Geo-Thermal - Lincoln Hancock	
No. 147 QC Skills Training - ESL	
No. 148 QC Day Care Training	55,092.80
No. 149 Environmental Technology	11,965.00
No. 150 QC Handicapped/Academic Suppt.	
No. 151 QC Handicapped/Guidance	2,249.00
No. 152 QC Day Care Teacher Skills	5,000.00
No. 153 QC Computer Operative Train.	37,695.00
No. 154 QC Surgical Tech Train Prog.	25,195.00
No. 155 QC Part Time LPN Train Prog.	5,844.00
No. 156 QC Making Connections	
No. 157 QC Labor Shortage Initiative	7,872.00
No. 158 QC Disadvantaged Guidance	4,831.00
No. 159 QC LEP/Academic Support	2,271.00
No. 160 Educ. Assessment/ESI/TBE	1,162.00
No. 161 Electronics Operations	
No. 162 E.C.I.A. Chapter II	82,272.00
No. 163 Comp. Health & Human Serv.	32,546.00
No. 164 Leadership Academy	
No. 165 Academic Support - Lim Eng.	
No. 166 Emergency Immigrant Educ. Assist.	13,460.00
No. 167 Infusion of Writing Process	
No. 168 Family Living	1,198.14
No. 169 Educational Technology	
No. 170 Math Science in Service	26,767.00
No. 171 New Direction Tech Curriculum	
No. 172 Blue Print 90's	
No. 173 Creative Living	27,551.00
No. 174 Intervention Strategies	3,450.00
No. 175 Educational Assessment	4,285.71
No. 176 Voc. Tech Student Activity	20,444.91
No. 177 Summer Scene	49,857.42
No. 178 Extended Day PGM	
NO. 179 Summer Gifted	30,355.00
No. 180 Food Management	20,279.00
No. 181 DEVL Effective Comm Coop	786.00
No. 182 Critical Thinking Application	1,187.00
No. 183 Comm in Service Early Childhd.	2,418.00
No. 184 Myles Standish Rental	10,000.08
No. 185 Mass Adult Learners	
No. 186 Supported Employment Program	350.00
No. 187 Exploring Technology	50,008.00
No. 188 Friends of Quincy Teen Mothers	13,385.80
No. 189 Quincy Teen Mothers	36,820.41
No. 192 QC Work Study	2,708.30
No. 194 QC Gilbert Matching Grant	1,068.00
No. 201 QC Mass Part Time	29,988.00
No. 202 Construction Skills-Graphic Arts	
No. 300 PMS	1,082,270.13
No. 334 Fund 87 School Custodial Detail	188,468.62
No. 389 Fund 87 School Meal Tax	3,972.30
No. 625 Fund 86 Horace Mann	4,421.00
No. 626 Fd. 86 Essential Skills Holistic	52,138.00

No. 637 Fd. 86 Early Start Success	157,973.00
No. 647 Fd. 86 Dropout Prevention	25,000.00
No. 304 Thomas Jefferson	3,000.00

INTEREST

CITY - GENERAL FUND

Tax Collector-Taxes & Assessments	360,423.19
Treasurer-Tax Title	143,989.25
City-Investment Accounts	403,166.99
City-Operating Accounts	305,331.62
Bid Deposit	500.00
Block Grant	4,302.87
P.M.S.	3,779.48
Rent Rehabilitation	89.49
Savings Bonds	
Premium Accrued Bond Issue	

ENTERPRISE ACCOUNTS:

Hospital-Investment Accounts	31,257.06
Hospital-Operating Accounts	149,872.71
Hospital-Depreciation	6,550.14
Jr. College-Investment Accounts	
Jr. College-Operating Accounts	158,562.92
Hospital HHS QCH	139.35

GRANT ACCOUNTS:

Arts Lottery	2,821.00
Energy Garage	
Gateway Cities	12.05
Impact Aid School	
Lincoln-Hancock Geothermal	218.57
Off Street Parking	3,481.49
Owners Account CDBG	1,281.27
PW Economic Development	3,632.76
UDAG-City of Quincy	7,639.32
UDAG-Monarch III	74,276.72

REVOLVING ACCOUNTS:

School Athletics	4,341.27
School Lunch	3,356.37

SPECIAL REVENUE ACCOUNTS:

JTPA-Investment Accounts	565.55
JTPA-Operating Accounts	3,453.44

OTHER:

Perpetual Care Fund	
Other Trust Funds	
Trust Funds-Principal	30,349.57
Trust Funds-Expendable	231,229.22

FEDERAL & STATE RECEIPTS

Arts Lottery 21-035-704-906-680	658,546.00
Block Grant 24-000-000-905-515	1,653,186.00
Cherry Sheet:	
Loss of Taxes 01-800-000-906-611	
Abate to Vets. 01-800-000-906-612	18,463.00
Abate to Surv. Spouse 01-800-000-906-613	
Abate to Blind 01-800-000-906-614	8,138.00
Abate to Elderly 01-800-000-906-615	343,286.00
Pol. Career Incet. 01-800-000-906-618	412,218.00
Cult. & Prot. Shellfish 01-800-000-906-619	
Lot. Beano Char. Games 01-800-000-906-624	4,251,012.00

Local Aid 01-800-000-906-625	19,733,579.00
Highway Fund 01-800-000-906-626	
Urban Redev. 01-800-000-906-627	604,526.00
School Aid Chap. 70	
01-800-000-906-642	5,608,959.00
Regional Pub. Lib. 01-800-000-906-644	152,934.00
Trans. Pupil 01-800-000-906-646	251,039.00
Const Sch. Prop. 01-800-000-906-648	1,420,694.00
Sp. Needs Recreation	
01-800-000-906-650	1,454.00
Tuition State Wards	
01-800-000-906-651	26,152.00
Public Libraries 01-800-000-906-660	
Chap No. 90 23-035-504-906-628	600,424.20
Clean Harbors 21-035-370-906-680	
Emergency Shelter 24-063-430-905-540	46,000.00
Gateway Cities 21-063-683-906-640	
Hosp. Energy Res. 21-035-681-906-680	
JTPA 27-000-000-905-531	2,042,426.29
Lin. Han Geo-Thermal 29-283-145-906-640	
Off Street Parking 21-035-672-906-680	
P.W. Economic Devl. 34-063-676-906-670	
Lib. Lig 1991 21-601-653-906-680	41,320.00
LSCA Title I 21-601-655-905-580	21,333.00
Lib. Comp Lit Proj. 21-601-651-906-680	11,200.00
LSCA Title VI 21-601-652-905-580	12,000.00
Library 1991 21-601-654-906-640	33,163.53
Library MEG 21-601-654-906-680	3,889.73
Rental Rehab. '90 24-035-434-905-550	67,000.00
ESI Training 83-035-359-906-680	3,600.00
Prev. Resources 87-035-353-906-640	
Sec. Elderly Aff. 21-035-342-906-680	40,467.00
Survival 87-035-302-906-680	
Traffic Dept. Chap. 616-State Reimb.	
Em Trans 21-035-660-906-680	10,000.00
Target Cities Drug 21-101-368-906-680	24,375.00
REVOLVING ACCOUNTS:	
School Athletics	89,593.12
School Lunch	1,096,674.73
School Athl. Bus Rent.	
25-090-351-903-372	37,366.42
Voc. Tech Tuition 83-200-298-908-830	84,528.85

LOCAL RECEIPTS:

Animal Control - Mis. 01-133-401-908-890	5,741.00
Animal Control Dep. 87-133-401-908-850	1,781.00
Animal Shel. Donations	
83-035-301-908-850	500.00
Bid Deposits 87-035-896-908-850	22,169.75
Cross Cultural Literacy Project	
83-063-341-908-850	15,000.00
City Clerk-Dog Licenses	18,579.75
Civil Defense 01-131-000-908-890	31,324.59
Continental Cable 01-000-000-904-414	13,279.50
Deputy Fees 87-035-801-908-850	28,292.50
Drug Enforcement-U.S. Treas 01-101-130	
Dump Fees	
Employees Center	

83-035-307-908-850	172,906.95
Employees Insur. WH	
87-035-896-908-850	4,041,937.86
Employees Savgs Bonds	
WH87-035-897-908-850	97,644.25
Hawkers License 01-000-000-904-415	
Historic Lighting 26-035-675-908-850	105,001.77
Hospital New Bldg	
63-000-000-902-241	4,427,827.30
In lieu of Taxes 01-000-000-901-180	842-352.76
Legal Recovery 83-035-526-903-325	21,894.40
Lincoln Han. Pool 01-000-000-903-324	
MBTA Air Rights 87-063-680-908-840	2,083.35
Owner's Acct 87-035-314-908-850	73,298.00
Parking Clerk	112,723.27
Parking U.S. Trust	401,791.92
Parking Meters	388,919.19
Park-Res for Appr 26-035-267-903-325	1,300.00
Planning	11,675.66
CDAG Pres Place 34-035-689-908-850	2,187.62
Sewer No. Central 28-067-553-906-670	63,512.00

PUBLIC WORKS:

Bldg Sewer Rehab	
26-035-513-903-325	131,107.00
Street Openings 01-300-000-908-890	35,195.00
Sewer Fees 01-067-000-908-890	11,350.00
So. West Quincy 28-067-553-906-670	39,998.00
West Quincy 28-067-596-906-670	
Sewer-Water Bond	
Anticipation Note	4,000,000.00
Quincy Point Pump	
28-067-598-905-570	190,700.00
Rents 01-000-000-903-360	42,000.00
Recovery 26-035-269-903-325	89,607.50
Rec Reserve for Appr	
26-035-268-903-325	27,816.35
Sons of Italy-Mayor Cap Imp	
83-035-309-908-850	9,500.00
Historic Lights Phase II	
83-035-678-908-850	5,000.00
Youth Commissioner 83-035-398-908-850	
Lincoln-Hancock Pool	
Reserve Recreation	24,000.00
Lincoln-Hancock Pool School	10,470.28
Z.B.A. Affordable Hsg 83-063-337-908-850	

ESTIMATED RECEIPTS:

General Dynamics 01-950-658-000-000	334,024.32
Hospital 01-950-653-000-000	
JTPA 01-950-627-000-000	89,039.57
Junior College 01-950-656-000-000	255,746.76
Planning CDBG 01-950-624-000-000	52,980.93
Mass Water Est 01-950-630-000-000	321,678.04
Traffic Signs 01-950-670-000-000	
(Chap. 616 State Reimb.)	

TOTAL RECEIPTS:	308,632,888.59
Cash on Hand June 30, 1991	32,065,190.60

TREASURER'S ANNUAL REPORT OF FUNDS

DANA CHILDS, TREASURER

THOMAS CRANE PUBLIC LIBRARY



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Annual Report Fiscal Year 1990

R.C. BILLINGS SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	63,884.63	\$5,640.00
Income from Investments		5,804.72
Scholarships Paid		-3,000.00
Bank Service Fees		-1,174.35
Balance June 30, 1991	<u>\$63,884.63</u>	<u>\$7,270.37</u>

AMBROSE C. DUGGAN SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$25,000.00	\$2,883.75
Income from investments		2,002.32
Scholarships Paid		-2,000.00
Balance June 30, 1991	<u>\$25,000.00</u>	<u>\$2,886.07</u>

KOCH CLUB SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$26,800.00	\$2,603.00
Donations	150.00	
Income from Investments		2,150.84
Scholarships Paid		-1,800.00
Balance June 30, 1991	<u>\$26,950.00</u>	<u>\$2,953.84</u>

ENSIGN JAMES MULROY SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$3,000.00	\$224.73
Income from Investments		268.30
Balance June 30, 1991	<u>\$3,000.00</u>	<u>\$493.03</u>

PAUL NIGRO SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$2,000.00	\$134.19
Donations	50.00	
Income from Investments		153.81
Scholarships Paid		-100.00
Balance June 30, 1991	<u>\$2,050.00</u>	<u>\$188.00</u>

BEATRICE PRIEST SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$65,850.00	\$10,675.69
Income from Investments		6,139.28
Scholarships Paid		-4,900.00
Balance June 30, 1991	<u>\$65,850.00</u>	<u>\$11,914.97</u>

EDWARD RILEY SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$1,500.00	\$1,667.99
Income from Investments		231.19
Balance June 30, 1991	<u>\$1,500.00</u>	<u>\$1,899.18</u>

WILLIAM T. RYAN SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$3,847.25	\$1065.32
Income from Investments		349.76
Scholarships paid		-250.00
Balance June 30, 1991	<u>\$3,847.25</u>	<u>\$1,165.08</u>

LORRAINE SCHOLLER SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$3,373.32	\$169.70
Income from Investments		258.64
Contributions	50.00	
Balance June 30, 1991	<u>\$3,423.32</u>	<u>\$428.34</u>

ADAMS TEMPLE AND SCHOOL FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$306,309.68	\$7,155.19
Gain on sale of Investments	522.49	
Income on Investments		27,986.02
Income from Rentals		1,200.00
Administrative		-3,300.00
Bank Service Fees		-4,236.36
Crypt Maintenance and Insurance		-100.00
Transfers to Woodward School		-25,750.00
Balance June 30, 1991	<u>\$306,832.17</u>	<u>\$2,954.85</u>

CHARLES FRANCIS ADAMS FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$17,451.46	\$851.86
Income from Investments		1,402.28
Bank Service Fees		-597.33
Transfers to Woodward School		-1,000.00
Balance June 30, 1991	<u>\$17,451.46</u>	<u>\$656.81</u>

DAWES MEMORIAL FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	-0-	\$3,808.30
Income from Investments		285.50
Income from Rents		305.00
Balance June 30, 1991	<u>-0-</u>	<u>\$4,398.80</u>

AMELIO DELLA CHIESA VOCATIONAL FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	-0-	\$902.80
Income from Investments		507.66
Balance June 30, 1991	<u>-0-</u>	<u>\$1,410.46</u>

FRIENDS OF QUINCY TEEN MOTHERS

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	-0-	\$38,290.49
Income from Investments		2,881.83
Donations		14,245.00
Expenses		-11,345.84
Balance June 30, 1991	<u>-0-</u>	<u>\$44,071.48</u>

HOUGHS NECK MEMORIAL FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$4,600.00	\$1,292.51
Income from Investments		430.04
Balance June 30, 1991	\$4,600.00	\$1,722.55

C.C. JOHNSON POOR FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$26,000.00	\$1,786.42
Income from Investments		1,962.02
Charitable Gifts		-2,850.00
Balance June 30, 1991	\$26,000.00	\$898.44

C.C. JOHNSON TURKEY FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$2,000.00	\$174.37
Income from Investments		153.88
Charitable Gifts		-250.00
Balance June 30, 1991	\$2,000.00	\$78.25

KOCH CLUB CHRISTMAS CHARITY FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$19,673.55	-0-
Income from Investments	1,435.71	
Balance June 30, 1991	\$21,109.26	-0-

Interest to accrue to Principal until November 30, 1997
First assistance shall be provided in December 1988

**RICHARD M. (DEE DEE) MORRISSEY
CHRISTMAS CHARITY FUND**

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$3,902.37	-0-
Income from Investments	284.81	
Balance June 30, 1991	\$4,187.18	-0-

Interest to accrue to Principal until November 30, 1994
First assistance shall be provided in December, 1995.

PERPETUAL CARE FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$1,595,087.71	\$114,218.32
Loss on Trade of Investment	-3,525.62	
Sale of Lots	18,750.00	
Income from Investments		137,517.43
Bank Service Fees		-3,064.06
Transfers to General Fund(Cemetery Dept.)		-124,800.00
Balance June 30, 1991	\$1,610,312.09	\$123,871.69

LOUISA C. SMITH FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$5,831.66	\$714.54
Income from Investments		476.61
Income from Vending Machine		306.19
Bank Service Fees		-369.77
Charitable Gifts		-705.08
Balance June 30, 1991	\$5,831.66	\$422.49

ANNA STRAUGHN FUND

	<u>Principal</u>	<u>Expendable</u>
Balance	\$1,500.00	\$813.61
Income from Investments		168.08
Charitable Gifts		-228.32
Balance June 30, 1991	\$1,500.00	\$753.37

ROCK ISLAND FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$1,000.00	\$356.90
Income from Investment		99.03
Balance June 30, 1991	\$1,000.00	\$455.93

WOODWARD SCHOOL FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1990	\$195,916.96	\$6,187.40
Gain on sale of Investments	9,006.56	
Income from Investments		18,229.31
Bank Service Fees		-2,924.28
Transfers to Woodward School		-15,800.00
Balance June 30, 1991	\$204,923.52	\$5,692.43

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